

CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

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CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

**NOTES**

**BUDGET SUMMARY**

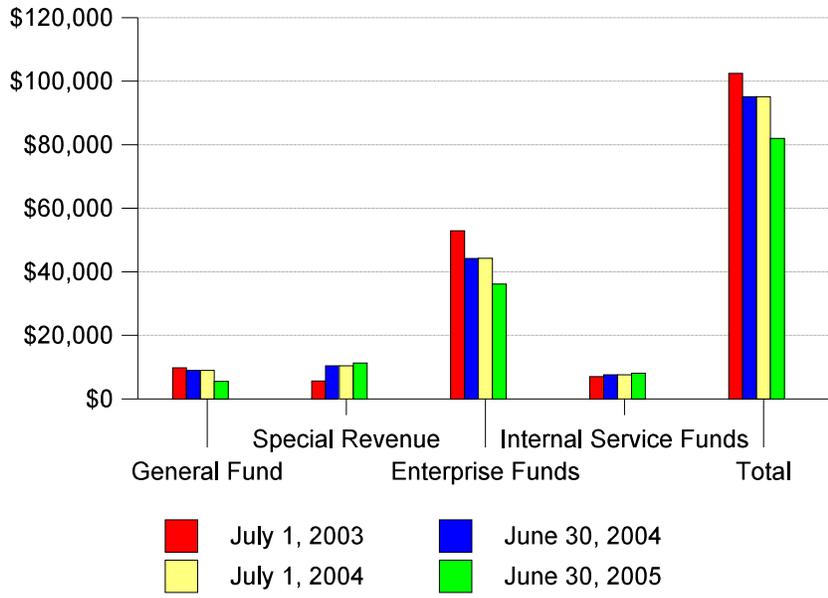
**COMPARATIVE FUND SUMMARY - ALL FUNDS**

The tables on the following pages provides a summary of all funds reported in the Adopted Biennial Budget, listing the beginning cash balance, revenues, transfers, appropriations and ending cash balance. The purpose of this table is to show the change in the cash position for each fund.

The first column, **Projected Funds Available**, delineates the estimated beginning cash balance for each fund. It is not the beginning fund balance. The second column, **Projected Revenue**, delineates the revenue estimated from all sources for each fund. The third and fourth columns, **Fund Transfers In** and **Fund Transfers Out**, delineate funds transferred from one fund to another fund. The fifth column, Expenditure Programs, delineates the level of appropriations for the various departments and division of the City. The last two columns, **Adjustments and Restricted Reserves** delineates any amounts that are restricted for specific purpose and any adjustments to match each individual fund's ten year plan. **Budget Reserves** delineates budget reserves for any other eligible purpose. Projected Funds Available for fiscal year 2004-05 includes any restricted reserves.

The graph below displays the difference between beginning cash balances and ending cash balances for each fund type as well as the total for the City for each fiscal year. This graph displays that cash balances over the biennial budget will be decreasing.

Comparison of Beginning to End Balances  
 In Thousands



CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

Comparative Fund Summary for FY 2003-04- All Funds  
(In Thousands)

|                           | Projected<br>Fund Balance<br>7-1-2003 | Projected<br>Revenue<br>2003-04 | Fund<br>Transfers<br>In | Fund<br>Transfers<br>Out | Expenditure<br>Programs<br>2003-04 | Adjustments<br>&<br>Restricted<br>Reserves <sup>1</sup> | Projected<br>Fund<br>Balance<br>6-30-2004 |
|---------------------------|---------------------------------------|---------------------------------|-------------------------|--------------------------|------------------------------------|---|---|
| General Fund              | \$ 9,818                              | \$ 51,134                       | \$ 2,331                | \$ (3,029)               | \$ 52,437                          | \$ (1,135)  | \$ 8,952                                  |
| <b>SPECIAL REVENUE:</b>   |                                       |                                 |                         |                          |                                    |   |   |
| Parking Fund              | 10                                    | 242                             | 0                       | 0                        | 243                                | 0   | 9   |
| Rolling Stock Replacement | 0                                     | 150                             | 3,387                   | 0                        | 0                                  | 0   | 3,537 <sup>2</sup>                        |
| Gas Tax                   | 0                                     | 2,059                           | 0                       | (2,059)                  | 0                                  | 0   | 0   |
| Local Transportation      | 0                                     | 0                               | 0                       | 0                        | 0                                  | 0   | 0   |
| CD Block Grant            | 0                                     | 6,453                           | 0                       | (5)                      | 6,342                              | 0   | 106                                       |
| Special Development       |                                       |                                 |                         |                          |                                    |   | 0   |
| Capital Improvement       | 578                                   | 0                               | 0                       | 0                        | 20                                 | 0   | 558                                       |
| Traffic Impact Fee        | 5,043                                 | 1,438                           | 0                       | 0                        | 754                                | 0   | 5,727                                     |
| Park In-Lieu              | 0                                     | 0                               | 0                       | 0                        | 0                                  | 0   | 0   |
| Park Development          | 0                                     | 550                             | 0                       | 0                        | 133                                | 0   | 417                                       |
| Miscellaneous             | 0                                     | 50                              | 0                       | 0                        | 0                                  | 0   | 50  |
| General Special Revenue   | 0                                     | 272                             | 0                       | (272)                    | 0                                  | 0   | 0   |
| Total - Special Revenue   | 5,631                                 | 11,214                          | 3,387                   | (2,336)                  | 7,492                              | 0   | 10,404                                    |
| <b>ENTERPRISE FUNDS</b>   |                                       |                                 |                         |                          |                                    |   |   |
| Tourism/Convention        | 182                                   | 386                             | 1,682                   | (6)                      | 2,108                              | 0   | 136                                       |
| Storm Drain Utility       | 2,200                                 | 1,762                           | 0                       | (50)                     | 2,181                              | 0   | 1,731                                     |
| Airports                  | 50                                    | 3,504                           | 330                     | (5)                      | 3,852                              | 0   | 27  |
| Electric Utility          | 27,800                                | 95,208                          | 0                       | (1,122)                  | 97,219                             | 0   | 24,667                                    |
| Water Utility             | 8,629                                 | 12,186                          | 0                       | (175)                    | 13,564                             | 0   | 7,076                                     |
| Wastewater Utility        | 9,073                                 | 12,451                          | 0                       | (125)                    | 14,701                             | 0   | 6,698                                     |
| Solid Waste Collection    | 4,978                                 | 12,180                          | 0                       | (854)                    | 12,457                             | 0   | 3,847                                     |
| Total - Enterprise Funds  | 52,912                                | 137,677                         | 2,012                   | (2,337)                  | 146,082                            | 0   | 44,182                                    |
| <b>INTERNAL SERVICE</b>   |                                       |                                 |                         |                          |                                    |   |   |
| Information Technology    | 559                                   | 1,773                           | 0                       | 0                        | 1,986                              | 0   | 346                                       |
| Fleet Maintenance         | 691                                   | 2,745                           | 0                       | 0                        | 2,798                              | 0   | 638                                       |
| Building Maintenance      | 403                                   | 1,432                           | 0                       | (10)                     | 1,621                              | 0   | 204                                       |
| Records Management        | 20                                    | 232                             | 0                       | 0                        | 238                                | 0   | 14  |
| Employer Services         | 20                                    | 719                             | 0                       | 0                        | 720                                | 0   | 19  |
| Geographic Info. Services | 50                                    | 588                             | 0                       | 0                        | 569                                | 0   | 69  |
| Communications            | 107                                   | 580                             | 0                       | (18)                     | 417                                | 0   | 252                                       |
| Reprographics             | 101                                   | 552                             | 0                       | 0                        | 577                                | 0   | 76  |
| Volunteer Services        | 20                                    | 82                              | 0                       | 0                        | 86                                 | 0   | 16  |
| Risk Management           | 5,000                                 | 4,058                           |                         |                          | 3,851                              | 0   | 5,207                                     |
| Employee Benefits P/R     | 0                                     | 6,809                           | 0                       | 0                        | 6,685                              | 0   | 124                                       |
| Employee Benefits Grp Ins | 50                                    | 9,803                           | 0                       | 0                        | 9,241                              | 0   | 612                                       |
| Total - Internal Service  | 7,021                                 | 29,373                          | 0                       | (28)                     | 28,789                             | 0   | 7,577                                     |
| Subtotal                  | 75,382                                | 229,398                         | 7,730                   | (7,730)                  | 234,800                            | (1,135)   | 71,115                                    |
| Less: Charges Between     | 0                                     | 38,211                          | 0                       | 0                        | 38,211                             | 0   | 0   |
| Net Total                 | <u>\$ 75,382</u>                      | <u>\$ 191,187</u>               | <u>\$ 7,730</u>         | <u>\$ (7,730)</u>        | <u>\$ 196,589</u>                  | <u>\$ (1,135)</u>                                       | <u>\$ 71,115</u>                          |

1. This column delineates restricted cash and show adjustments for activities.

2. Funds are continuously appropriated and will be utilized throughout the year. Ending cash will be less.

CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

**Comparative Fund Summary for FY 2004-05 - All Funds**  
(In Thousands)

|                            | Projected<br>Fund Balance<br>7-1-2004 | Projected<br>Revenue<br>2004-05 | Fund<br>Transfers<br>In | Fund<br>Transfers<br>Out | Expenditure<br>Programs<br>2004-05 | Adjustments<br>&<br>Restricted<br>Reserves <sup>1</sup> | Projected<br>Fund<br>Balance<br>6-30-2005 |
|----------------------------|---------------------------------------|---------------------------------|-------------------------|--------------------------|------------------------------------|---|---|
| General Fund               | \$ 8,952                              | \$ 53,087                       | \$ 2,331                | \$ (3,134)               | \$ 56,504                          | \$ (809)  | \$ 5,541                                  |
| <b>SPECIAL REVENUE:</b>    |                                       |                                 |                         |                          |                                    |   |   |
| Parking Fund               | 9                                     | 242                             | 0                       | 0                        | 252                                | 0   | (1) <sup>2</sup>                          |
| Rolling Stock Replacement  | 3,537                                 | 150                             | 3,158                   | 0                        | 0                                  | 0   | 6,845                                     |
| Gas Tax                    | 0                                     | 2,059                           | 0                       | (2,059)                  | 0                                  | 0   | 0   |
| Local Transportation       | 0                                     | 0                               | 0                       | 0                        | 0                                  | 0   | 0   |
| CD Block Grant             | 106                                   | 2,483                           | 0                       | (2)                      | 2,374                              | 0   | 213                                       |
| <b>Special Development</b> |                                       |                                 |                         |                          |                                    |   |   |
| Capital Improvement        | 558                                   |                                 | 0                       | 0                        | 20                                 | 0   | 538                                       |
| Traffic Impact Fee         | 5,727                                 | 1,637                           | 0                       | 0                        | 4,581                              | 0   | 2,783                                     |
| Park In-Lieu               | 0                                     | 0                               | 0                       | 0                        | 0                                  | 0   | 0   |
| Park Development           | 417                                   | 565                             | 0                       | 0                        | 133                                | 0   | 849                                       |
| Miscellaneous              | 50                                    | 550                             | 0                       | 0                        | 500                                | 0   | 100                                       |
| General Special Revenue    | 0                                     | 272                             | 0                       | (272)                    |                                    | 0   | 0   |
| Total - Special Revenue    | 10,404                                | 7,958                           | 3,158                   | (2,333)                  | 7,860                              | 0   | 11,327                                    |
| <b>ENTERPRISE FUNDS</b>    |                                       |                                 |                         |                          |                                    |   |   |
| Tourism/Convention         | 136                                   | 404                             | 1,783                   | (6)                      | 2,239                              |   | 78  |
| Storm Drain Utility        | 1,731                                 | 1,860                           | 0                       | (30)                     | 1,323                              |   | 2,238                                     |
| Airports                   | 27                                    | 3,280                           | 357                     | (5)                      | 3,631                              | 0   | 28  |
| Electric Utility           | 24,667                                | 93,660                          | 0                       | (1,129)                  | 99,371                             | 0   | 17,827                                    |
| Water Utility              | 7,076                                 | 12,893                          | 0                       | (175)                    | 11,611                             | 0   | 8,183                                     |
| Wastewater Utility         | 6,698                                 | 12,535                          | 0                       | (129)                    | 14,288                             | 0   | 4,816                                     |
| Solid Waste Collection     | 3,847                                 | 12,579                          | 0                       | (670)                    | 12,844                             | 0   | 2,912                                     |
| Total - Enterprise Funds   | 44,182                                | 137,211                         | 2,140                   | (2,144)                  | 145,307                            | 0   | 36,082                                    |
| <b>INTERNAL SERVICE</b>    |                                       |                                 |                         |                          |                                    |   |   |
| Information Systems        | 346                                   | 1,899                           | 0                       | 0                        | 2,121                              | 0   | 124                                       |
| Fleet Maintenance          | 638                                   | 2,827                           | 0                       | 0                        | 2,881                              | 0   | 584                                       |
| Building Maintenance       | 204                                   | 1,477                           | 0                       | (10)                     | 1,463                              | 0   | 208                                       |
| Records Management         | 14                                    | 245                             | 0                       | 0                        | 248                                | 0   | 11  |
| Employer Services          | 19                                    | 729                             | 0                       | 0                        | 727                                | 0   | 21  |
| Geographic Info. Services  | 69                                    | 588                             | 0                       | 0                        | 619                                | 0   | 38  |
| Communications             | 252                                   | 525                             | 0                       | (8)                      | 363                                | 0   | 406                                       |
| Reprographics              | 76                                    | 582                             | 0                       | 0                        | 578                                | 0   | 80  |
| Volunteer Services         | 16                                    | 89                              | 0                       | 0                        | 93                                 | 0   | 12  |
| Risk Management            | 5,207                                 | 4,236                           | 0                       | 0                        | 4,046                              | 0   | 5,397                                     |
| Employee Benefits P/R      | 124                                   |                                 |                         |                          |                                    |   |   |
| Employee Benefits Grp Ins  | 612                                   | 21,383                          | 0                       | 0                        | 20,741                             | 0   | 1,254                                     |
| Total - Internal Service   | 7,577                                 | 34,580                          | 0                       | (18)                     | 33,880                             | 0   | 8,135                                     |
| Subtotal                   | 71,115                                | 232,836                         | 7,629                   | (7,629)                  | 243,551                            | (809)   | 61,085                                    |
| Less: Charges Between      | 0                                     | 43,623                          | 0                       | 0                        | 43,623                             | 0   | 0   |
| Net Total                  | \$ 71,115                             | \$ 189,213                      | \$ 7,629                | \$ (7,629)               | \$ 199,928                         | \$ (809)  | \$ 61,085                                 |

1. This column delineates restricted cash and show adjustments for a activities.

2. Funds are continuously appropriated and will be utilized throughout the year. Ending cash will be less.

## REVENUE ASSUMPTIONS

### General Assumptions

- ▶ California's economy will continue to be slow during fiscal years 2004 and 2005.
- ▶ Local construction activity will decrease slightly in fiscal years 2004 and 2005.
- ▶ The inflation rate will be approximately 3 percent in fiscal years 2004 and 2005.
- ▶ Interest rates associated with City investments will remain relatively constant during fiscal years 2004 and 2005 (approximately 4%).
- ▶ The City of Redding's population will grow by approximately 1.6 percent.
- ▶ In general, revenue will still grow at rates below their historical average.

### Specific Assumptions

#### General Fund

- ▶ Property tax revenue is assumed to increase by 4.0 percent per year. (Property tax revenue grew very slowly between FYE 1993 and FYE 2002. However, growth rates during FYE 1993-95 were severely distorted due to expropriation from the State of California, i.e., adjustments to the AB 8 formula. During those three years property tax declined by over 11%, which resulted in the slow growth in property taxes for the FYE 1993 to FYE 2002 period. Since that time, property tax revenue has grown between .8 percent and 8.8 percent per year. The last two years property tax has grown by 8.8 percent and 4.5 percent, respectively.)
- ▶ Sales Tax revenue will increase by 4.0 percent. (Sales tax revenue, grew on average, by 5.6 percent per year between FYE 1993 and FYE 2002.)
- ▶ Transient Occupancy Tax (TOT) revenue is assumed to increase by 4.0 percent. (TOT revenue grew, on average, by 3.5 percent per year between FYE 1993 and FYE 2002. While this rate is lower than the rate used for this biennial time period, it is assumed that growth will return to a more normal rate. Between FYE 1996 and FYE 2002 TOT grew at an average annual rate of 5.7 percent.)
- ▶ Revenue from taxes will increase by 4 percent per year. (It is assumed that these taxes will grow at similar rates to those taxes outlined in items 1-3 above.)
- ▶ Revenue from licenses and permits, fines and penalties, and from service charges will all increase by 4 percent. (These combined revenues grew, on average, by 16.5 percent per year between FYE 1993 and FYE 2002. The large increase is due to a new towing fine implemented during this time period.)
- ▶ Motor vehicle in-lieu fee revenue is assumed to increase by 6.0 percent per year. (Revenue from motor vehicle in-lieu fees grew, on average 6.8 percent per year between FYE 1993 and FYE 2002.)
- ▶ Revenue from other governmental agencies will increase by 3 percent. (Historical growth rates are erratic.)
- ▶ Revenue from internal departments is assumed to increase by the rate of inflation. (Historical growth rates are erratic.)

CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

- ▶ Revenue from the use of money and property is a function of the ending cash balance.
- ▶ Other revenue is assumed to increase by the rate of inflation. (Historical growth rates are erratic.)
- ▶ Transfers in are assumed to increase by the rate of inflation; transfers out are based on projections contained in the long-range financial plans for other funds.

**Special Revenue Funds**

- ▶ In general, revenue will increase by the historical rate of growth.

**Enterprise Funds**

- ▶ Electric, Water, Wastewater and Solid Waste rates will increase as approved by City Council.
- ▶ Storm Drainage fees are not scheduled to increase.

**Internal Service Funds**

- ▶ In general, revenue will increase by the inflation rate (approximately 3%) with the exception of employee benefits which will increase by 30% due to increased PERS costs.

**BUDGET SUMMARY**

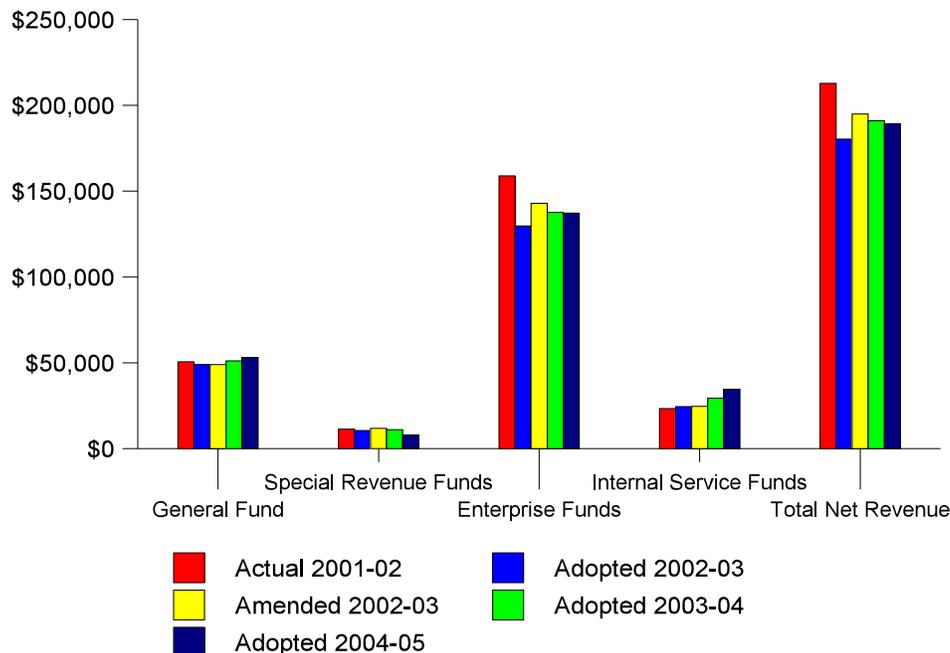
**COMPARATIVE SUMMARY OF ESTIMATED REVENUES**

The following table and graph provide a four-year review of revenues for all funds. The table is divided by fund type and subtotaled for each of the fund types. Within each fund type is the total for each fund. For the General Fund, the total for each type of revenue is included. The detail is provided in the appendix. The first column of this table, **Actual Revenue 2001-02**, delineates the actual revenue for each fund. The second column, **Budget Estimate 2002-03**, delineates the revenue estimate originally adopted in the budget for the current fiscal, while the third column, **Revised Estimate 2002-03**, delineates the most recent revenue estimate by the Finance Division. This estimate is based on nine month's of history and a three month projection. The final two columns, **Budget Estimate 2003-04** and **Budget Estimate 2004-05**, delineates the revenue estimates for the next two fiscal years for all funds.

Total net revenue for fiscal year 2003-04 is estimated at \$191,012,260 and for fiscal year 2004-05 is estimated at \$189,207,770. Revenue from Special Revenue Funds total \$11,040,210 and \$7,957,840, respectively, revenue from Enterprise Funds total \$137,675,940 and \$137,210,210, respectively, revenue from Internal Service Funds total \$29,373,120 and \$34,576,700, respectively, and General Fund revenue totals \$51,133,990 and \$53,086,420, respectively.

**Comparative Summary of Estimated Revenues**

In Thousands



CITY OF REDDING PROPOSED BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

COMPARATIVE SUMMARY OF ESTIMATED REVENUES

|  | Actual<br>Revenue<br>2001-02 | Budget<br>Estimate<br>2002-03 | Revised<br>Estimate<br>2002-03 | Budget<br>Estimate<br>2003-04 | Budget<br>Estimate<br>2004-05 |
|--|------------------------------|-------------------------------|--------------------------------|-------------------------------|-------------------------------|
| <b>GENERAL FUND</b>                      |                              |                               |                                |                               |                               |
| Taxes                                    | \$ 28,188,240                | \$ 28,240,000                 | \$ 28,240,000                  | \$ 30,396,000                 | \$ 31,690,000                 |
| Licenses and Permits                     | 1,582,765                    | 1,443,000                     | 1,443,000                      | 1,786,500                     | 1,742,500                     |
| Fines, Forfeits, and Penalties           | 584,358                      | 593,000                       | 593,000                        | 466,000                       | 488,000                       |
| Revenue from Internal Department         | 8,467,476                    | 9,044,155                     | 9,044,155                      | 8,099,740                     | 8,204,070                     |
| Revenue from Other Governmental Agencies | 6,764,389                    | 6,267,740                     | 6,267,740                      | 6,781,550                     | 7,382,150                     |
| Other Revenues                           | 1,393,753                    | 677,580                       | 677,580                        | 460,600                       | 431,600                       |
| Charges for Current Services             | 1,847,351                    | 1,401,840                     | 1,401,840                      | 1,768,600                     | 1,773,100                     |
| Revenue from Use of Money & Property     | 1,746,551                    | 1,237,800                     | 1,237,800                      | 1,375,000                     | 1,375,000                     |
| <b>TOTAL GENERAL FUND</b>                | <b>50,574,883</b>            | <b>48,905,115</b>             | <b>48,905,115</b>              | <b>51,133,990</b>             | <b>53,086,420</b>             |
| <b>SPECIAL REVENUE</b>                   |                              |                               |                                |                               |                               |
| Parking Fund                             | 221,656                      | 198,430                       | 200,460                        | 242,450                       | 242,450                       |
| Rolling Stock Replacement Fund           | 533,341                      | 180,000                       | 180,000                        | 150,000                       | 150,000                       |
| Gas Tax Improvement Fund                 | 2,681,292                    | 2,455,060                     | 2,455,060                      | 2,059,060                     | 2,059,060                     |
| Local Transportation Fund                | 517,599                      | 998,655                       | 998,655                        | 0                             | 0                             |
| Community Development Block Grant Fund   | 2,923,889                    | 3,040,468                     | 3,567,858                      | 6,453,390                     | 2,482,500                     |
| Development Fund                         | 4,103,264                    | 3,328,080                     | 4,059,980                      | 2,038,310                     | 2,751,830                     |
| General Special Revenue                  | 271,514                      | 323,000                       | 323,000                        | 272,000                       | 272,000                       |
| <b>TOTAL SPECIAL REVENUE</b>             | <b>11,252,555</b>            | <b>10,523,693</b>             | <b>11,785,013</b>              | <b>11,215,210</b>             | <b>7,957,840</b>              |
| <b>ENTERPRISE FUNDS</b>                  |                              |                               |                                |                               |                               |
| Tourism/Convention Fund                  | 603,270                      | 433,290                       | 433,290                        | 385,500                       | 403,960                       |
| Storm Drain Utility Fund                 | 1,689,637                    | 1,641,950                     | 910,050                        | 1,761,860                     | 1,859,810                     |
| Airports Fund                            | 6,962,035                    | 3,349,235                     | 5,019,229                      | 3,504,390                     | 3,279,780                     |
| Electric Utility Fund                    | 107,626,320                  | 88,551,600                    | 88,551,650                     | 95,207,630                    | 93,660,320                    |
| Water Utility Fund                       | 12,372,359                   | 10,580,740                    | 11,995,111                     | 12,185,560                    | 12,892,660                    |
| Wastewater Utility Fund                  | 16,336,924                   | 13,227,000                    | 24,062,710                     | 12,451,000                    | 12,535,000                    |
| Solid Waste Collection & Disposal        | 13,319,740                   | 11,945,594                    | 11,945,594                     | 12,180,000                    | 12,578,680                    |
| <b>TOTAL ENTERPRISE FUNDS</b>            | <b>158,910,285</b>           | <b>129,729,409</b>            | <b>142,917,634</b>             | <b>137,675,940</b>            | <b>137,210,210</b>            |
| <b>INTERNAL SERVICE FUNDS</b>            |                              |                               |                                |                               |                               |
| Information Technology                   | 1,788,931                    | 1,828,830                     | 1,835,010                      | 1,773,100                     | 1,898,880                     |
| Fleet Maintenance                        | 2,719,590                    | 2,652,580                     | 2,726,580                      | 2,744,790                     | 2,826,970                     |
| Building Maintenance                     | 1,497,190                    | 1,408,910                     | 1,466,430                      | 1,432,310                     | 1,476,840                     |
| Records Management                       | 240,658                      | 240,200                       | 240,200                        | 231,700                       | 244,510                       |
| Employer Services                        | 530,943                      | 716,610                       | 716,610                        | 719,330                       | 729,390                       |
| Geographic Information Systems           | 509,550                      | 543,980                       | 543,680                        | 587,610                       | 587,610                       |
| Communications                           | 375,524                      | 374,250                       | 370,150                        | 579,960                       | 525,400                       |
| Reprographics                            | 498,117                      | 504,750                       | 507,380                        | 551,650                       | 582,300                       |
| Volunteer Services                       | 75,134                       | 82,120                        | 82,120                         | 82,790                        | 89,270                        |
| Risk Management                          | 3,641,964                    | 3,657,130                     | 3,657,130                      | 4,057,730                     | 4,235,940                     |
| Employee Benefits                        | 11,441,962                   | 12,493,310                    | 12,493,310                     | 16,612,150                    | 21,382,590                    |
| <b>INTERNAL REVENUE FUNDS TOTAL</b>      | <b>23,319,563</b>            | <b>24,502,670</b>             | <b>24,638,600</b>              | <b>29,373,120</b>             | <b>34,579,700</b>             |
| <b>SUBTOTAL - ALL REVENUE</b>            | <b>244,057,286</b>           | <b>213,660,887</b>            | <b>228,246,362</b>             | <b>229,398,260</b>            | <b>232,834,170</b>            |
| Less: Chargers Between Funds             | 31,209,885                   | 33,314,760                    | 33,314,760                     | 38,211,000                    | 43,623,400                    |
| <b>NET TOTAL</b>                         | <b>\$ 212,847,401</b>        | <b>\$ 180,346,127</b>         | <b>\$ 194,931,602</b>          | <b>\$ 191,187,260</b>         | <b>\$ 189,210,770</b>         |

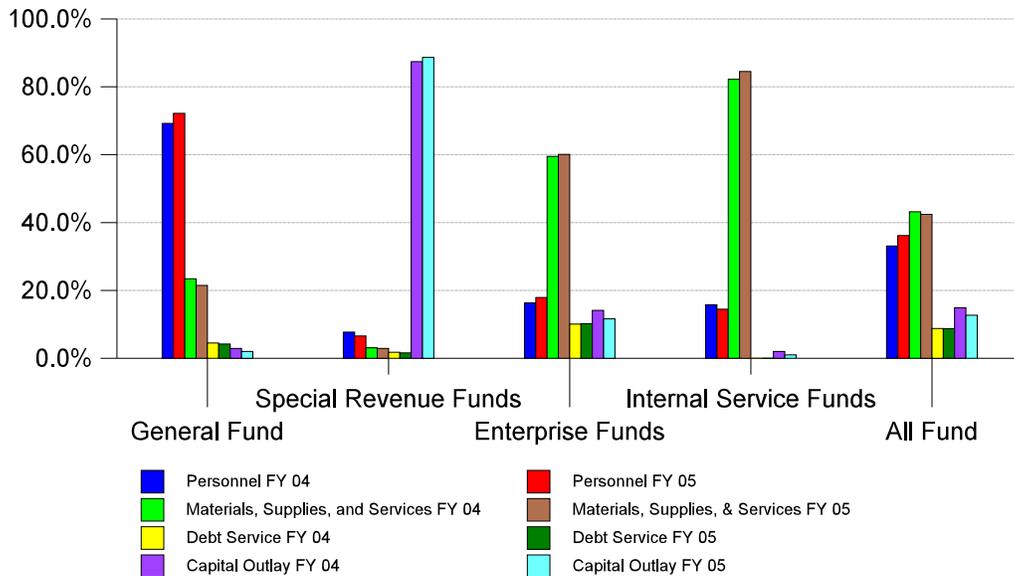
**BUDGET SUMMARY**

**SUMMARY OF EXPENDITURE PROGRAMS - ALL FUNDS**

This table provides a summary of projected expenditures for funds by major expenditure categories: Personnel; Materials, Supplies and Services; Debt Service; and Capital Outlay. The table is divided by fund type and within each of the fund types is the department total for that particular fund. The graph below displays this information by percentage of the total expenditure program for each fund type. The graph clearly shows that in the General Fund the majority of expenditures is on Personnel while in the other funds, except Special Revenue Funds, the majority of the expenditures is on Materials, Supplies, and Services.

The City's total net expenditures for fiscal year 2003-04 are \$196,588,680, of which \$65,161,520 (33.1%) is on Personnel, \$84,903,510 (43.2%) is on Materials, Supplies and Services, \$17,285,530 (8.8%) is on Debt Service, and \$29,238,120 (14.9%) is on Capital Outlay. For fiscal year 2004-05 total net expenditures are \$199,927,110, of which \$72,412,180 (36.2%) is on Personnel, \$84,802,490 (42.4%) is on Materials, Supplies and Services, \$17,367,660 (8.7%) is on Debt Service, and \$25,344,780 (12.7%) is on Capital Outlay. General Fund expenditures total \$52,436,800 and \$56,504,250, respectively; Special Revenue Funds expenditures total \$7,491,620 and \$7,859,200, respectively; Enterprise Funds expenditures total \$146,082,600 and \$145,307,410, respectively; and Internal Service Funds expenditures total \$28,788,660 and \$33,879,650, respectively.

**Summary of Expenditure Programs  
 Major Expenditure Categories**



CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

SUMMARY OF EXPENDITURE PROGRAMS  
FISCAL YEAR 2003-04

| DEPARTMENTS                   | Net<br>Personnel<br>Cost   | Materials,<br>Supplies,<br>and<br>Services | Debt Service                | Capital<br>Outlay           | Total                        |
|-------------------------------|----------------------------|--|-----------------------------|-----------------------------|------------------------------|
| <b>GENERAL FUND</b>           |                            |  |                             |                             |                              |
| City Council                  | \$ 100,110                 | \$ 22,350                                  | \$ 0                        | \$ 0                        | \$ 122,460                   |
| City Clerk's Office           | 377,220                    | 141,520                                    | 0                           | 6,000                       | 524,740                      |
| City Manager's Office         | 573,700                    | 211,740                                    | 0                           | 0                           | 785,440                      |
| City Treasurer's Office       | 311,320                    | 105,500                                    | 0                           | 0                           | 416,820                      |
| City Attorney's Office        | 377,520                    | 113,750                                    | 0                           | 0                           | 491,270                      |
| Administrative Services       | 1,197,620                  | 456,350                                    | 0                           | 0                           | 1,653,970                    |
| Development Services          | 3,690,940                  | 1,328,290                                  | 0                           | 155,040                     | 5,174,270                    |
| Police                        | 15,423,620                 | 3,215,040                                  | 14,000                      | 81,750                      | 18,734,410                   |
| Fire                          | 9,271,430                  | 1,973,580                                  | 3,740                       |                             | 11,248,750                   |
| Municipal Utilities           | 1,697,260                  | 1,446,690                                  | 0                           | 653,000                     | 3,796,950                    |
| Support Services              | 1,570,680                  | 837,790                                    | 0                           | 25,000                      | 2,433,470                    |
| Community Services            | 1,263,330                  | 991,060                                    | 0                           | 100,000                     | 2,354,390                    |
| Non-Departmental              | 414,340                    | 1,407,790                                  | 2,357,430                   | 520,300                     | 4,699,860                    |
| Subtotal                      | 36,269,090                 | 12,251,450                                 | 2,375,170                   | 1,541,090                   | 52,436,800                   |
| <b>SPECIAL REVENUE FUNDS</b>  |                            |  |                             |                             |                              |
| Community Services            | 0                          | 0  | 132,600                     | 0                           | 132,600                      |
| Community Development         | 420,490                    | 142,960                                    | 0                           | 5,778,680                   | 6,342,130                    |
| Municipal Utilities           | 56,910                     | 35,470                                     | 0                           | 770,000                     | 862,380                      |
| Police                        | 99,740                     | 54,770                                     | 0                           | 0                           | 154,510                      |
| Subtotal                      | 577,140                    | 233,200                                    | 132,600                     | 6,548,680                   | 7,491,620                    |
| <b>ENTERPRISE FUNDS</b>       |                            |  |                             |                             |                              |
| Municipal Utilities           | 9,185,290                  | 16,938,740                                 | 5,872,800                   | 10,906,380                  | 42,903,210                   |
| Support Services              | 568,740                    | 1,069,480                                  | 253,650                     | 1,960,000                   | 3,851,870                    |
| Community Services            | 913,230                    | 1,103,250                                  | 35,650                      | 56,200                      | 2,108,330                    |
| Electric Utility Department   | 13,100,030                 | 67,842,180                                 | 8,615,660                   | 7,661,320                   | 97,219,190                   |
| Subtotal                      | 23,767,290                 | 86,953,650                                 | 14,777,760                  | 20,583,900                  | 146,082,600                  |
| <b>INTERNAL SERVICE FUNDS</b> |                            |  |                             |                             |                              |
| Clerk's Office                | 138,620                    | 99,010                                     | 0                           | 0                           | 237,630                      |
| Administrative Services       | 452,510                    | 19,600,210                                 | 0                           | 5,000                       | 20,057,720                   |
| City Attorney's Office        | 131,960                    | 393,040                                    | 0                           | 0                           | 525,000                      |
| Support Services              | 3,396,180                  | 3,458,390                                  | 0                           | 544,470                     | 7,399,040                    |
| Development Services          | 428,730                    | 125,560                                    | 0                           | 14,980                      | 569,270                      |
| Subtotal                      | 4,548,000                  | 23,676,210                                 | 0                           | 564,450                     | 28,788,660                   |
| <b>TOTAL EXPENDITURES</b>     | <b>65,161,520</b>          | <b>123,114,510</b>                         | <b>17,285,530</b>           | <b>29,238,120</b>           | <b>234,799,680</b>           |
| Less: Charges Between Funds   | 0                          | (38,211,000)                               | 0                           | 0                           | (38,211,000)                 |
| <b>NET TOTAL</b>              | <b><u>\$65,161,520</u></b> | <b><u>\$ 84,903,510</u></b>                | <b><u>\$ 17,285,530</u></b> | <b><u>\$ 29,238,120</u></b> | <b><u>\$ 196,588,680</u></b> |

CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

SUMMARY OF EXPENDITURE PROGRAMS  
FISCAL YEAR 2004-05

| DEPARTMENTS                    | Net<br>Personnel<br>Cost    | Materials,<br>Supplies,<br>and Services | Debt Service                | Capital<br>Outlay           | Total                        |
|--------------------------------|-----------------------------|---|-----------------------------|-----------------------------|------------------------------|
| <b>GENERAL FUND</b>            |                             |   |                             |                             |                              |
| City Council                   | \$ 104,200                  | \$ 22,650                               | \$ 0                        | \$ 0                        | \$ 126,850                   |
| City Clerk's Office            | 418,940                     | 157,150                                 | 0                           | 6,000                       | 582,090                      |
| City Manager's Office          | 654,150                     | 221,910                                 | 0                           | 0                           | 876,060                      |
| City Treasurer's Office        | 339,880                     | 104,830                                 | 0                           | 0                           | 444,710                      |
| City Attorney's Office         | 423,090                     | 118,240                                 | 0                           | 0                           | 541,330                      |
| Administrative Services        | 1,333,190                   | 472,440                                 | 0                           | 0                           | 1,805,630                    |
| Development Services           | 4,230,430                   | 1,367,060                               | 0                           | 148,600                     | 5,746,090                    |
| Police                         | 17,418,280                  | 3,363,550                               | 14,000                      | 51,150                      | 20,846,980                   |
| Fire                           | 10,515,860                  | 2,032,790                               | 3,950                       | 0                           | 12,552,600                   |
| Municipal Utilities            | 1,858,360                   | 1,445,970                               | 0                           | 628,000                     | 3,932,330                    |
| Support Services               | 1,730,480                   | 847,420                                 | 0                           | 20,000                      | 2,597,900                    |
| Community Services             | 1,362,750                   | 606,100                                 | 0                           | 0                           | 1,968,850                    |
| Non-Departmental               | 415,680                     | 1,400,170                               | 2,357,780                   | 309,200                     | 4,482,830                    |
| Subtotal                       | 40,805,290                  | 12,160,280                              | 2,375,730                   | 1,162,950                   | 56,504,250                   |
| <b>SPECIAL REVENUE FUNDS</b>   |                             |   |                             |                             |                              |
| Community Services             |                             |   | 132,600                     |                             | 132,600                      |
| Community Development          | 354,440                     | 143,170                                 | 0                           | 1,876,640                   | 2,374,250                    |
| Municipal Utilities            | 61,560                      | 35,730                                  | 0                           | 5,097,000                   | 5,194,290                    |
| Police                         | 103,670                     | 54,390                                  | 0                           | 0                           | 158,060                      |
| Subtotal                       | 519,670                     | 233,290                                 | 132,600                     | 6,973,640                   | 7,859,200                    |
| <b>ENTERPRISE FUNDS</b>        |                             |   |                             |                             |                              |
| Municipal Utilities Department | 9,954,610                   | 17,218,390                              | 5,925,130                   | 6,968,090                   | 40,066,220                   |
| Support Services Department    | 620,870                     | 1,090,000                               | 252,740                     | 1,667,500                   | 3,631,110                    |
| Community Services Department  | 988,480                     | 1,158,200                               | 35,790                      | 56,200                      | 2,238,670                    |
| Electric Utility Department    | 14,578,490                  | 67,921,100                              | 8,645,670                   | 8,226,150                   | 99,371,410                   |
| Subtotal                       | 26,142,450                  | 87,387,690                              | 14,859,330                  | 16,917,940                  | 145,307,410                  |
| <b>INTERNAL SERVICE FUNDS</b>  |                             |   |                             |                             |                              |
| Clerk's Office                 | 151,820                     | 96,120                                  | 0                           | 0                           | 247,940                      |
| Administrative Services        | 492,480                     | 24,584,630                              | 0                           | 5,000                       | 25,082,110                   |
| City Attorney's Office         | 134,420                     | 390,580                                 | 0                           | 0                           | 525,000                      |
| Support Services               | 3,699,980                   | 3,443,060                               | 0                           | 262,260                     | 7,405,300                    |
| Development Services           | 466,070                     | 130,240                                 | 0                           | 22,990                      | 619,300                      |
| Subtotal                       | 4,944,770                   | 28,644,630                              | 0                           | 290,250                     | 33,879,650                   |
| <b>TOTAL EXPENDITURES</b>      | <b>72,412,180</b>           | <b>128,425,890</b>                      | <b>17,367,660</b>           | <b>25,344,780</b>           | <b>243,550,510</b>           |
| Less: Charges Between Funds    | 0                           | (43,623,400)                            | 0                           | 0                           | (43,623,400)                 |
| <b>NET TOTAL</b>               | <b><u>\$ 72,412,180</u></b> | <b><u>\$ 84,802,490</u></b>             | <b><u>\$ 17,367,660</u></b> | <b><u>\$ 25,344,780</u></b> | <b><u>\$ 199,927,110</u></b> |

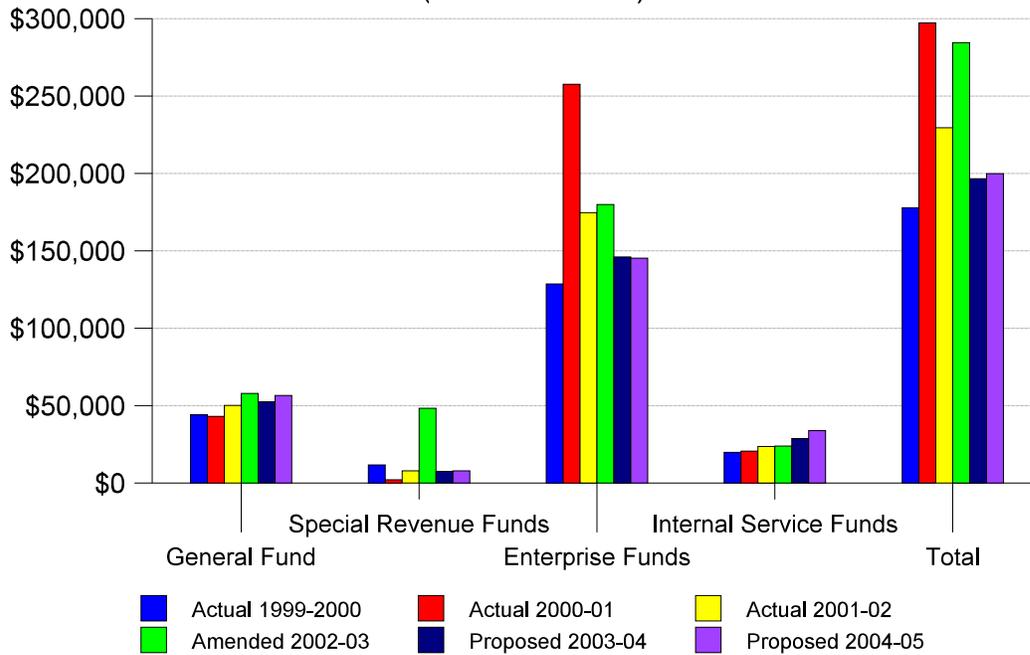
**BUDGET SUMMARY**

**COMPARATIVE SUMMARY OF EXPENDITURE PROGRAMS - ALL FUNDS**

This table provides a summary of all funds showing the associated expenditures and appropriations over the past five years. The table is divided into fund types and within each of the funds is the associated department. The first three columns, Expended 1999-2000, 2000-01 and 2001-02, delineate actual expenditures for the fiscal years indicated. The fourth column, Budget as Amended 2002-03, delineates the appropriation level as amended by the City Council during fiscal year 2002-03. The fifth and sixth columns, Adopted Budget 2003-04 and Adopted Budget 2004-05, delineates the adopted budget for the 2003-05 biennial budget. The graph compares the data for each fund type and shows the changes that have occurred over this six month period.

**Comparative Summary of Expenditure Programs**

(In Thousands)



CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

COMPARATIVE SUMMARY OF EXPENDITURE PROGRAMS

| DEPARTMENTS                   | Expended<br>1999-2000 | Expended<br>2000-01   | Expended<br>2001-02   | Budget As<br>Amended<br>2002-03 | Adopted<br>Budget<br>2003-04 | Adopted<br>Budget<br>2004-05 |
|-------------------------------|-----------------------|-----------------------|-----------------------|---------------------------------|------------------------------|------------------------------|
| <b>GENERAL FUND</b>           |                       |                       |                       |                                 |                              |                              |
| City Council                  | \$ 93,136             | \$ 98,655             | \$ 110,503            | \$ 114,960                      | \$ 122,460                   | \$ 126,850                   |
| City Clerk                    | 466,637               | 477,272               | 468,815               | 506,380                         | 524,740                      | 582,090                      |
| City Manger                   | 624,665               | 623,101               | 739,006               | 844,520                         | 785,440                      | 876,060                      |
| City Treasurer                | 360,876               | 402,818               | 465,021               | 417,050                         | 416,820                      | 444,710                      |
| City Attorney                 | 491,659               | 493,258               | 546,637               | 598,115                         | 491,270                      | 541,330                      |
| Administrative Services       | 1,310,206             | 1,335,797             | 1,432,768             | 1,609,760                       | 1,653,970                    | 1,805,630                    |
| Development Services          | 4,062,156             | 4,406,508             | 4,358,539             | 5,387,980                       | 5,174,270                    | 5,746,090                    |
| Police                        | 14,305,902            | 15,628,185            | 16,261,470            | 18,961,990                      | 18,734,410                   | 20,846,980                   |
| Fire                          | 8,384,753             | 8,637,984             | 9,320,229             | 10,992,507                      | 11,248,750                   | 12,552,600                   |
| Municipal Utilities           | 7,340,582             | 3,423,721             | 4,193,273             | 5,928,295                       | 3,796,950                    | 3,932,330                    |
| Support Services              | 1,901,244             | 2,055,112             | 2,129,113             | 2,316,600                       | 2,433,470                    | 2,597,900                    |
| Community Services            | 1,377,135             | 1,748,806             | 3,992,868             | 4,437,340                       | 2,354,390                    | 1,968,850                    |
| Non-Departmental              | 3,439,561             | 3,701,333             | 6,079,597             | 5,809,900                       | 4,699,860                    | 4,482,830                    |
| Subtotal                      | 44,158,512            | 43,032,550            | 50,097,839            | 57,925,397                      | 52,436,800                   | 56,504,250                   |
| <b>SPECIAL REVENUE FUNDS</b>  |                       |                       |                       |                                 |                              |                              |
| Non-Departmental              | 9,353,206             | (776,024)             | 4,160,431             | 42,177,832                      | 906,360                      | 5,233,360                    |
| Community Development         | 1,994,624             | 2,607,122             | 3,466,361             | 5,831,460                       | 6,342,130                    | 2,374,250                    |
| Police                        | 125,772               | 115,527               | 145,436               | 147,430                         | 154,510                      | 158,060                      |
| Municipal Utilities           | 144,406               | 140,806               | 72,024                | 91,430                          | 88,620                       | 93,530                       |
| Subtotal                      | 11,618,008            | 2,087,431             | 7,844,252             | 48,248,152                      | 7,491,620                    | 7,859,200                    |
| <b>ENTERPRISE FUNDS</b>       |                       |                       |                       |                                 |                              |                              |
| Municipal Utilities           | 27,928,141            | 29,955,128            | 41,924,592            | 69,183,153                      | 42,903,210                   | 40,066,220                   |
| Support Services              | 1,630,051             | 2,346,045             | 7,608,619             | 5,003,800                       | 3,851,870                    | 3,631,110                    |
| Community Services            | 2,088,046             | 1,550,965             | 2,048,710             | 1,959,050                       | 2,108,330                    | 2,238,670                    |
| Electric Utility              | 96,914,828            | 223,730,833           | 123,136,381           | 103,748,971                     | 97,219,190                   | 99,371,410                   |
| Subtotal                      | 128,561,066           | 257,582,971           | 174,718,302           | 179,894,974                     | 146,082,600                  | 145,307,410                  |
| <b>INTERNAL SERVICE FUNDS</b> |                       |                       |                       |                                 |                              |                              |
| City Clerk                    | 209,766               | 190,939               | 202,913               | 286,860                         | 237,630                      | 247,940                      |
| Administrative Services       | 13,362,618            | 13,796,489            | 16,522,195            | 16,051,810                      | 20,582,720                   | 25,607,110                   |
| City Attorney's Office        |                       |                       |                       |                                 |                              |                              |
| Support Services              | 5,743,412             | 6,103,966             | 6,383,485             | 7,026,285                       | 7,399,040                    | 7,405,300                    |
| Development Services          | 443,103               | 466,613               | 533,359               | 522,740                         | 569,270                      | 619,300                      |
| Subtotal                      | 19,758,899            | 20,558,007            | 23,641,952            | 23,887,695                      | 28,788,660                   | 33,879,650                   |
| <b>TOTAL EXPENDITURES</b>     | <b>204,096,485</b>    | <b>323,260,959</b>    | <b>256,302,345</b>    | <b>309,956,218</b>              | <b>234,799,680</b>           | <b>243,550,510</b>           |
| Less: Charges Between Funds   | 26,328,435            | 25,958,561            | 26,742,713            | 25,451,650                      | 38,211,000                   | 43,623,400                   |
| <b>NET TOTAL</b>              | <b>\$ 177,768,050</b> | <b>\$ 297,302,398</b> | <b>\$ 229,559,632</b> | <b>\$ 284,504,568</b>           | <b>\$ 196,588,680</b>        | <b>\$ 199,927,110</b>        |

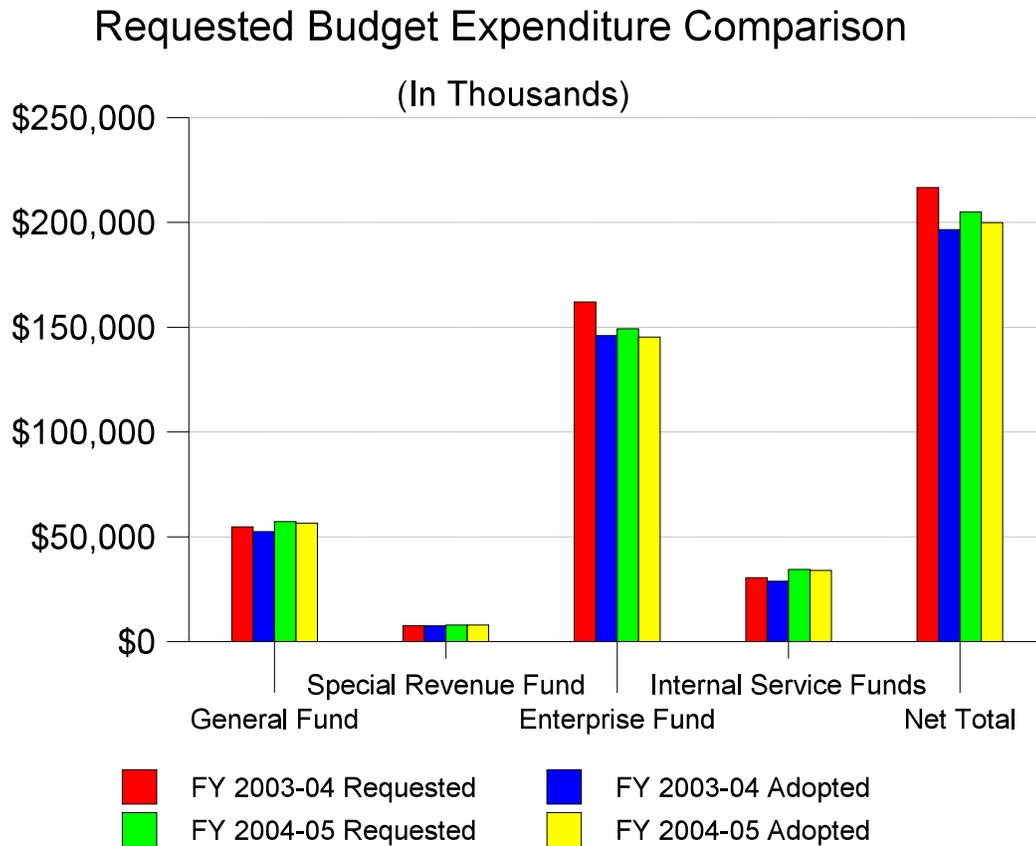
CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

**BUDGET SUMMARY**

**EXPENDITURE - DEPARTMENT REQUESTS**

This table provides a summary of all funds showing the requested budget for each department compared to the proposed budget for each fiscal year. The table is divided into fund types and within each of the funds is the associated department.

The following graph displays the difference between each funds requested budget and what is being proposed.



CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

## **BUDGET SUMMARIES**

### **GENERAL FUND DOLLARS**

The following two pages contain figures that provide a summary of General Fund revenues by major revenue types and expenditures by major areas.

#### **Where it Comes From**

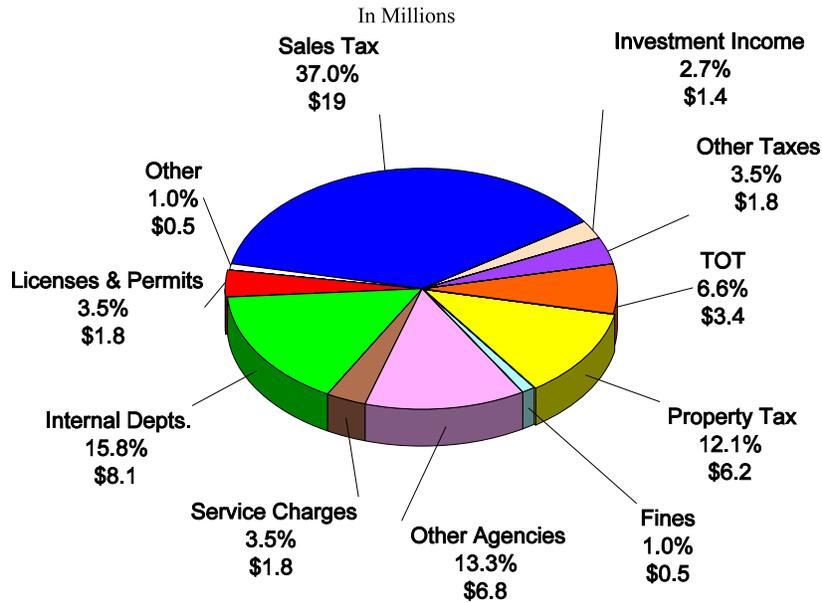
These figures clearly display the General Fund's main source of revenue comes from sales tax (37.2 % and 37.3%, respectively). The next largest source of revenue is from internal departments (15.8% and 15.5%, respectively) followed by property tax (12.1% each year). These three sources of revenue make up approximately two-thirds of the City's General Fund.

#### **Where it Goes**

These figures clearly displays that the Public Safety Programs (Police, 35.7% and 36.9%, respectively and Fire 21.5% and 22.2%, respectively) are the General Fund's largest expenditure areas. Together these two areas make up over half of all General Fund expenditures. The next largest major expenditure is Development Services (9.9% and 10.2%, respectively) followed by General Government (8.3% and 8.4%, respectively) and by Leisure Services (8.3% and 7.3% respectively).

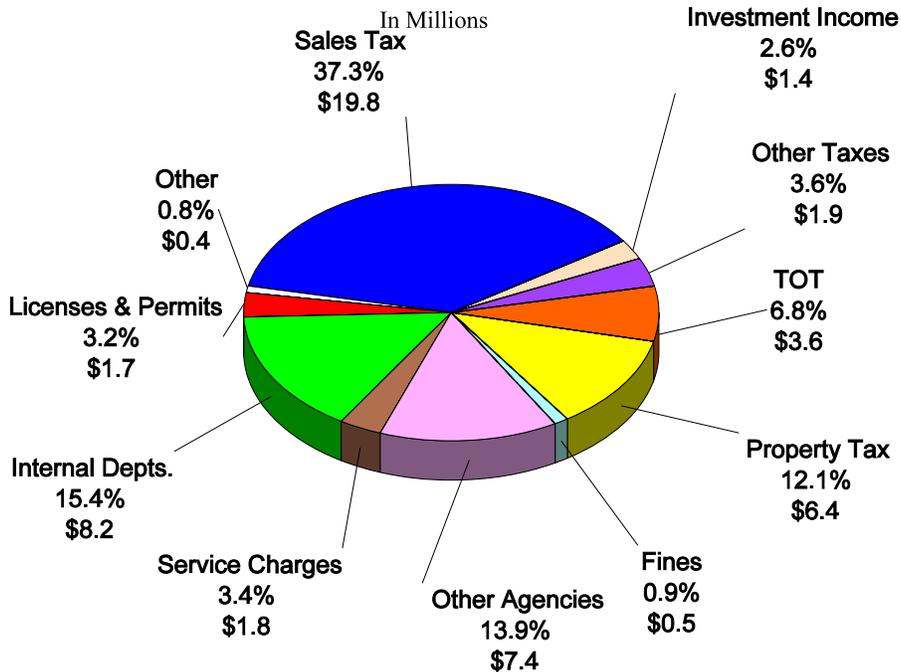
## General Fund Dollars -FY 2003-04

### Where it Comes From



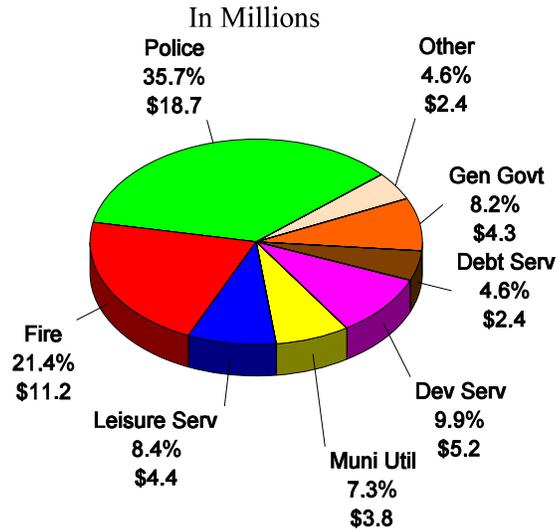
## General Fund Dollars - FY 2004-05

### Where it Comes From



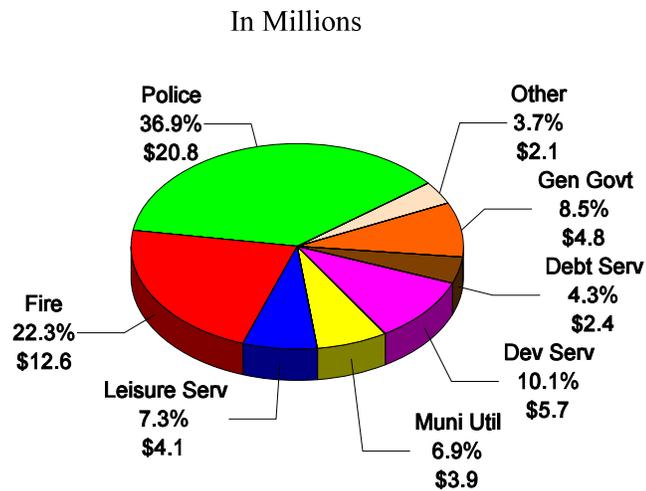
## General Fund Dollars - FY 2003-04

### Where it Goes



## General Fund Dollars - FY 2004-05

### Where it Goes



## **BUDGET SUMMARIES**

### **EXPENDITURES/REVENUE PER RESIDENT**

The following tables display expenditures/revenue per resident for “General City Programs” for the 2004 and 2005 Proposed Budget compared to the 2003 Adopted Budget.

#### **Expenditures**

For “General City Programs”, the largest expenditures per resident are in Public Safety (Police, \$218.60 and \$240.17, respectively and Fire, \$131.25 and \$144.62, respectively). In both fiscal years both of these areas have increased (Police by \$35.55 and \$21.57, respectively, and Fire by \$27.30 and \$13.37, respectively) The large increase in Building and Code Enforcement in fiscal year 2004 is due to reorganizing Planning, Building and Code Enforcement and Engineering. Additional staff was transferred from Planning and Engineering to the Permit Center, which is included with Building and Code Enforcement. Expenditures overall have increased over the next two fiscal years (for fiscal year ending 2004 by \$73.66 and for fiscal year ending 2005 by \$39.36). These increases are primarily due to an increase in personnel related costs, in particularly Public Employee Retirement System contributions.

#### **Revenue**

For “General City Revenue”, the largest revenue source per resident is sales tax revenue (\$221.70 and \$228.11, respectively), followed by revenue from City-owned businesses (\$94.51 and \$94.52 respectively). Sales tax revenue per resident has increased in both years by \$21.40 and \$6.41, respectively. Revenue from City-owned businesses per resident has increased in fiscal year 2004 by \$11.21 and in fiscal year 2005 by \$0.01. Property tax revenue per resident has increased in both years by \$5.64 and \$1.39, respectively. Revenue per resident has increased overall in both fiscal years by \$72.74 and \$13.67, respectively for “General City Revenue.”

**BUDGET SUMMARIES**

**EXPENDITURES PER RESIDENT\***

**GENERAL CITY PROGRAMS**

| <b>Program</b>   | <b>Adopted<br/>2002-03</b> | <b>Adopted<br/>2003-04</b> | <b>Difference</b>      | <b>Adopted<br/>2004-05</b> | <b>Difference</b>      |
|--|----------------------------|----------------------------|------------------------|----------------------------|------------------------|
| <b>Police</b>  | <b>\$ 183.05</b>           | <b>\$ 218.60</b>           | <b>\$ 35.55</b>        | <b>\$ 240.17</b>           | <b>\$ 21.57</b>        |
| <b>Fire</b>  | <b>103.95</b>              | <b>131.25</b>              | <b>27.30</b>           | <b>144.62</b>              | <b>13.37</b>           |
| <b>Administration</b>                                    | <b>52.26</b>               | <b>50.73</b>               | <b>(1.53)</b>          | <b>54.84</b>               | <b>4.11</b>            |
| <b>Street Maintenance</b>                                | <b>37.88</b>               | <b>35.62</b>               | <b>(2.26)</b>          | <b>36.30</b>               | <b>0.68</b>            |
| <b>General Fund Debt Service</b>                         | <b>25.07</b>               | <b>28.02</b>               | <b>2.95</b>            | <b>27.67</b>               | <b>(0.35)</b>          |
| <b>Parks</b>   | <b>20.68</b>               | <b>23.36</b>               | <b>2.68</b>            | <b>24.66</b>               | <b>1.30</b>            |
| <b>Building &amp; Code Enforcement</b>                   | <b>20.54</b>               | <b>24.62</b>               | <b>4.08</b>            | <b>26.34</b>               | <b>1.72</b>            |
| <b>Planning</b>  | <b>20.09</b>               | <b>19.60</b>               | <b>(0.49)</b>          | <b>21.10</b>               | <b>1.50</b>            |
| <b>Engineering</b>                                       | <b>18.27</b>               | <b>16.15</b>               | <b>(2.12)</b>          | <b>18.76</b>               | <b>2.61</b>            |
| <b>Recreation</b>  | <b>14.80</b>               | <b>16.82</b>               | <b>2.02</b>            | <b>16.30</b>               | <b>(0.52)</b>          |
| <b>Miscellaneous</b>                                     | <b>14.58</b>               | <b>20.18</b>               | <b>5.60</b>            | <b>16.90</b>               | <b>(3.28)</b>          |
| <b>Municipal Utilities Admin. and<br/>Transportation</b> | <b>13.11</b>               | <b>8.69</b>                | <b>(4.42)</b>          | <b>9.00</b>                | <b>0.31</b>            |
| <b>Animal regulation</b>                                 | <b>4.90</b>                | <b>4.84</b>                | <b>(0.06)</b>          | <b>4.95</b>                | <b>0.11</b>            |
| <b>Museums</b>   | <b>4.77</b>                | <b>4.72</b>                | <b>(0.05)</b>          | <b>0.05</b>                | <b>(4.67)</b>          |
| <b>Library</b>   | <b>2.58</b>                | <b>2.55</b>                | <b>(0.03)</b>          | <b>2.79</b>                | <b>0.24</b>            |
| <b>Community Service Administration</b>                  | <b>5.35</b>                | <b>5.93</b>                | <b>0.58</b>            | <b>6.33</b>                | <b>0.40</b>            |
| <b>Airports (tax support portion)</b>                    | <b>0.00</b>                | <b>3.86</b>                | <b>3.86</b>            | <b>4.12</b>                | <b>0.26</b>            |
| <b>Total</b>   | <b><u>\$ 541.88</u></b>    | <b><u>\$ 615.54</u></b>    | <b><u>\$ 73.66</u></b> | <b><u>\$ 654.90</u></b>    | <b><u>\$ 39.36</u></b> |

\*Based on population estimates of 84,622 for FY 2002-03 (from State of California), 85,703 for FY 2003-04 (from State of California), and 86,800 for FY 2004-05.

**BUDGET SUMMARIES**  
**REVENUE PER RESIDENT\***

**GENERAL REVENUE**

| Source of Revenue                                   | Adopted<br>2002-03 | Adopted<br>2003-04 | Difference      | Adopted<br>2004-05 | Difference     |
|---|--------------------|--------------------|-----------------|--------------------|----------------|
| Sales Tax   | \$ 200.30          | \$221.70           | \$ 21.40        | \$228.11           | \$ 6.41        |
| Revenue from City-Owned Business                    | 83.30              | 94.51              | 11.21           | 94.52              | 0.01           |
| Property Tax  | 66.70              | 72.34              | 5.64            | 73.73              | 1.39           |
| State of California                                 | 61.82              | 76.45              | 14.63           | 80.17              | 3.72           |
| Gas Tax   | 18.42              | 24.03              | 5.61            | 23.72              | (0.31)         |
| Transient Occupancy Tax (General Fund Portion Only) | 17.07              | 19.62              | 2.55            | 20.54              | 0.92           |
| Service Fees  | 14.63              | 20.64              | 6.01            | 20.43              | (0.21)         |
| Federal Government                                  | 0.00               | 0.00               | 0.00            | 0.00               | 0.00           |
| Other Government Agencies                           | 4.13               | 2.68               | (1.45)          | 4.88               | 2.20           |
| Licenses and Permits                                | 14.80              | 20.85              | 6.05            | 20.07              | (0.78)         |
| Miscellaneous Revenue                               | 18.10              | 13.72              | (4.38)          | 13.21              | (0.51)         |
| Business License Tax                                | 7.69               | 8.17               | 0.48            | 8.47               | 0.30           |
| Franchise Fees                                      | 7.57               | 9.37               | 1.80            | 9.56               | 0.19           |
| Fines and Penalties                                 | 7.01               | 5.44               | (1.57)          | 5.62               | 0.18           |
| Interest Income                                     | 4.14               | 7.70               | 3.56            | 7.60               | (0.10)         |
| Sales Tax - Public Safety                           | 3.81               | 3.17               | (0.64)          | 3.13               | (0.04)         |
| Miscellaneous Taxes                                 | 2.01               | 3.85               | 1.84            | 4.15               | 0.30           |
| <b>Total</b>  | <b>\$ 531.50</b>   | <b>\$604.24</b>    | <b>\$ 72.74</b> | <b>\$617.91</b>    | <b>\$13.67</b> |

\*Based on population estimates of 84,622 for FY 2002-03 (from State of California), 85,703 for FY 2003-04 (from State of California), and 86,800 for FY 2004-05.

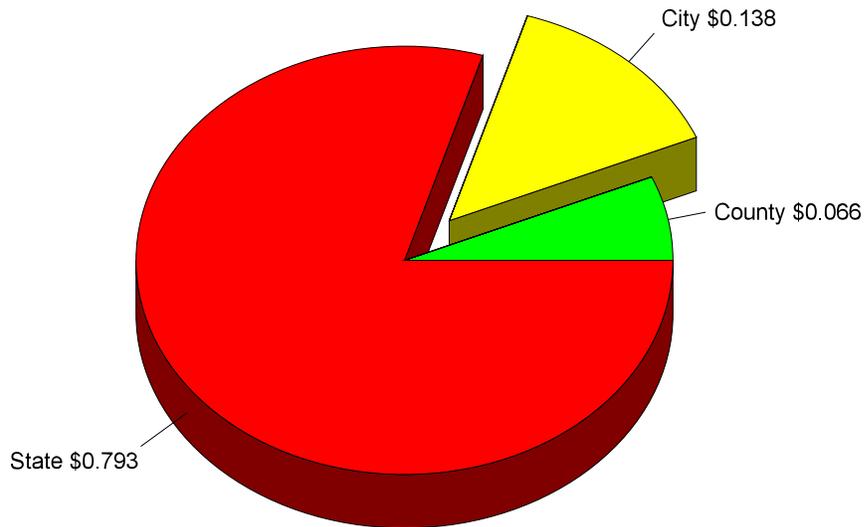
## BUDGET SUMMARIES

### SALES TAX - WHERE IT GOES

The following pie chart displays for each dollar of sales tax collected in the City of Redding how much of that dollar goes to the State of California, the County of Shasta, and the City of Redding. This graph clearly shows that the State of California receives the majority of the sales tax collected in the City.

### Sales Tax - Where it Goes

Per \$1 of Sales Tax



## BUDGET SUMMARIES

### SUMMARY OF NET EXPENDITURES

The following two tables provide a summary of projected expenditures, with gross and net from the General Fund by department and division.

The first column, **Adopted Budget**, delineates the recommended appropriation for each General Fund division. The second column, **Projected Revenue**, delineates the estimated revenue which can be attributed to each division. It does not include revenue which is related to a specific division (e.g. sales tax and property tax revenues.) The third column, **Net Expenditures**, reflects the difference between gross proposed appropriations and estimated revenues.

**SUMMARY OF NET EXPENDITURES - GENERAL FUND**

| DEPARTMENTS                 | Adopted Budget<br>2003-04 | Projected Revenue<br>and Transfers<br>2003-04 | Projected Net<br>Expenditures<br>2003-04 |
|-----------------------------|---------------------------|---|--|
| City Council                | \$ 122,460                | \$ 143,860                                    | \$ (21,400)                              |
| City Clerk's Office         | 524,740                   | 202,850                                       | 321,890                                  |
| City Manager's Office       | 785,440                   | 308,190                                       | 477,250                                  |
| City Treasurer's Office     | 416,820                   | 245,970                                       | 170,850                                  |
| City Attorney's Office      | 491,270                   | 237,100                                       | 254,170                                  |
| Administrative Services     |                           |   | 0  |
| Finance                     | 1,146,320                 | 596,650                                       | 549,670                                  |
| Personnel                   | 507,650                   | 320,960                                       | 186,690                                  |
| Subtotal                    | 1,653,970                 | 917,610                                       | 736,360                                  |
| Development Services        |                           |   |  |
| Permit Center               | 613,400                   | 0   | 613,400                                  |
| Engineering                 | 1,384,480                 | 272,940                                       | 1,111,540                                |
| Planning                    | 1,679,780                 | 199,100                                       | 1,480,680                                |
| Building & Code Enforcement | 1,496,610                 | 2,290,430                                     | (793,820)                                |
| Subtotal                    | 5,174,270                 | 2,762,470                                     | 2,411,800                                |
| Police                      | 18,734,410                | 1,208,590                                     | 17,525,820                               |
| Fire                        | 11,248,750                | 1,140   | 11,247,610                               |
| Municipal Utilities         |                           |   |  |
| Administration              | 744,460                   | 333,590                                       | 410,870                                  |
| Streets                     | 3,052,490                 | 2,333,360                                     | 719,130                                  |
| Subtotal                    | 3,796,950                 | 2,666,950                                     | 1,130,000                                |
| Support Services            |                           |   |  |
| Purchasing                  | 352,660                   | 188,380                                       | 164,280                                  |
| Parks                       | 2,001,690                 | (4,520)                                       | 2,006,210                                |
| Midtown Mall                | 79,120                    | 0   | 79,120                                   |
| Subtotal                    | 2,433,470                 | 183,860                                       | 2,249,610                                |
| Community Services          |                           |   |  |
| Recreation                  | 1,441,800                 | 680,630                                       | 761,170                                  |
| Community Services          | 508,140                   | 258,020                                       | 250,120                                  |
| Administration              |                           |   |  |
| Museums                     | 404,450                   | 0   | 404,450                                  |
| Subtotal                    | 2,354,390                 | 938,650                                       | 1,415,740                                |
| Non-Departmental            |                           |   |  |
| General Fund Debt Service   | 2,401,800                 | 83,000  | 2,318,800                                |
| Animal Regulation           | 415,000                   | 12,500  | 402,500                                  |
| Non-Departmental            | 1,868,720                 | 40,523,120                                    | (38,654,400)                             |
| Capital Projects            | 14,340                    | 0   | 14,340                                   |
| Subtotal                    | 4,699,860                 | 40,618,620                                    | (35,918,760)                             |
| <b>Total General Fund</b>   | <b>\$ 52,436,800</b>      | <b>\$ 50,435,860</b>                          | <b>\$ 2,000,940</b>                      |

**SUMMARY OF NET EXPENDITURES - GENERAL FUND**

| DEPARTMENTS                    | Adopted<br>Budget<br>2004-05 | Projected<br>Revenue<br>and Transfers<br>2004-05 | Projected Net<br>Expenditures<br>2004-05 |
|--------------------------------|------------------------------|--|--|
| City Council                   | \$ 126,850                   | \$ 148,180                                       | \$ (21,330)                              |
| City Clerk's Office            | 582,090                      | 206,680  | 375,410                                  |
| City Manager's Office          | 876,060                      | 317,980  | 558,080                                  |
| City Treasurer's Office        | 444,710                      | 252,420  | 192,290                                  |
| City Attorney's Office         | 541,330                      | 244,210  | 297,120                                  |
| <b>Administrative Services</b> |                              |  |  |
| Finance                        | 1,256,490                    | 614,730  | 641,760                                  |
| Personnel                      | 549,140                      | 330,590  | 218,550                                  |
| Subtotal                       | 1,805,630                    | 945,320  | 860,310                                  |
| <b>Development Services</b>    |                              |  |  |
| Permit Center                  | 668,630                      | 0  | 668,630                                  |
| Engineering                    | 1,628,060                    | 271,930  | 1,356,130                                |
| Planning                       | 1,831,360                    | 204,200  | 1,627,160                                |
| Building & Code Enforcement    | 1,618,040                    | 2,234,430  | (616,390)                                |
| Subtotal                       | 5,746,090                    | 2,710,560  | 3,035,530                                |
| Police                         | 20,846,980                   | 1,350,440  | 19,496,540                               |
| Fire                           | 12,552,600                   | 6,800  | 12,545,800                               |
| <b>Municipal Utilities</b>     |                              |  |  |
| Administration                 | 781,100                      | 361,090  | 420,010                                  |
| Streets                        | 3,151,230                    | 2,337,260  | 813,970                                  |
| Subtotal                       | 3,932,330                    | 2,698,350  | 1,233,980                                |
| <b>Support Services</b>        |                              |  |  |
| Purchasing                     | 383,650                      | 194,030  | 189,620                                  |
| Parks                          | 2,140,120                    | (2,320)  | 2,142,440                                |
| Midtown Mall                   | 74,130                       | 42,000   | 32,130                                   |
| Subtotal                       | 2,597,900                    | 233,710  | 2,364,190                                |
| <b>Community Services</b>      |                              |  |  |
| Recreation                     | 1,415,040                    | 623,700  | 791,340                                  |
| Community Services             | 549,260                      | 270,670  | 278,590                                  |
| <b>Administration</b>          |                              |  |  |
| Museums                        | 4,550                        | 0  | 4,550                                    |
| Subtotal                       | 1,968,850                    | 894,370  | 1,074,480                                |
| <b>Non-Departmental</b>        |                              |  |  |
| General Fund Debt Service      | 2,402,150                    | 83,000   | 2,319,150                                |
| Animal Regulation              | 430,000                      | 13,000   | 417,000                                  |
| Non-Departmental               | 1,635,000                    | 42,178,250                                       | (40,543,250)                             |
| Capital Projects               | 15,680                       | 0  | 15,680                                   |
| Subtotal                       | 4,482,830                    | 42,274,250                                       | (37,791,420)                             |
| <b>Total General Fund</b>      | <b>\$ 56,504,250</b>         | <b>\$ 52,283,270</b>                             | <b>\$ 4,220,980</b>                      |

**GENERAL FUND**  
**TEN YEAR FINANCIAL PLAN**

## **ASSUMPTIONS**

### **Revenues**

1. Property tax revenue is assumed to increase by 4.0 percent per year. (Property tax revenue grew very slowly between FYE 1993 and FYE 2002. However, growth rates during FYE 1993-95 were severely distorted due to expropriation from the State of California, i.e., adjustments to the AB 8 formula. During those three years property tax declined by over 11%, which resulted in the slow growth in property taxes for the FYE 1993 to FYE 2002 period. Since that time, property tax revenue has grown between .8 percent and 8.8 percent per year. The last two years property tax has grown by 8.8 percent and 4.5 percent, respectively.)
2. Sales Tax revenue will increase by 4.0 percent. (Sales tax revenue, grew on average, by 5.6 percent per year between FYE 1993 and FYE 2002.)
3. Transient Occupancy Tax (TOT) revenue is assumed to increase by 4.0 percent. (TOT revenue grew, on average, by 3.5 percent per year between FYE 1993 and FYE 2002. While this rate is lower than the rate used for this biennial time period, it is assumed that growth will return to a more normal rate. Between FYE 1996 and FYE 2002 TOT grew at an average annual rate of 5.7 percent.)
4. Revenue from taxes will increase by 4 percent per year. (It is assumed that these taxes will grow at similar rates to those taxes outlined in items 1-3 above.)
5. Revenue from licenses and permits, fines and penalties, and from service charges will all increase by 4 percent. (These combined revenues grew, on average, by 16.5 percent per year between FYE 1993 and FYE 2002. The large increase is due to a new towing fine implemented during this time period.)
6. Motor vehicle in-lieu fee revenue is assumed to increase by 6.0 percent per year. ( Revenue from motor vehicle in-lieu fees grew, on average 6.8 percent per year between FYE 1993 and FYE 2002.)
7. Revenue from other governmental agencies will increase by 3 percent. (Historical growth rates are erratic.)
8. Revenue from internal departments is assumed to increase by the rate of inflation. (Historical growth rates are erratic.)
9. Revenue from the use of money and property is a function of the ending cash balance.
10. Other revenue is assumed to increase by the rate of inflation. (Historical growth rates are erratic.)
11. Transfers in are assumed to increase by the rate of inflation; transfers out are based on projections contained in the long-range financial plans for other funds.

## **Expenditures**

1. Personnel costs are assumed to increase by 3.0 percent.
2. Personnel cost are increased by between \$50,000 and \$200,000 to provide for new positions to keep up with workload increases.
3. Operating and capital costs are assumed to increase by 3.0 percent per year.
4. Operating and material costs are assumed to increase by 2.0 percent in fiscal years ending 2006-2008 and by 3.0 percent for fiscal years ending 2009-2013.
5. The additional \$250,000 expected for additional library funding if a new library is built is not included in the Ten Year Plan. If the new library is built, funding will have to come from existing programs or increased revenues.
6. \$400,000 is included for museum funding in each year of the Ten Year Plan.
7. PERS rates are expected to decrease in fiscal year ending 2006 and return to normal cost rates in fiscal year ending 2007.







## BUDGET SUMMARY

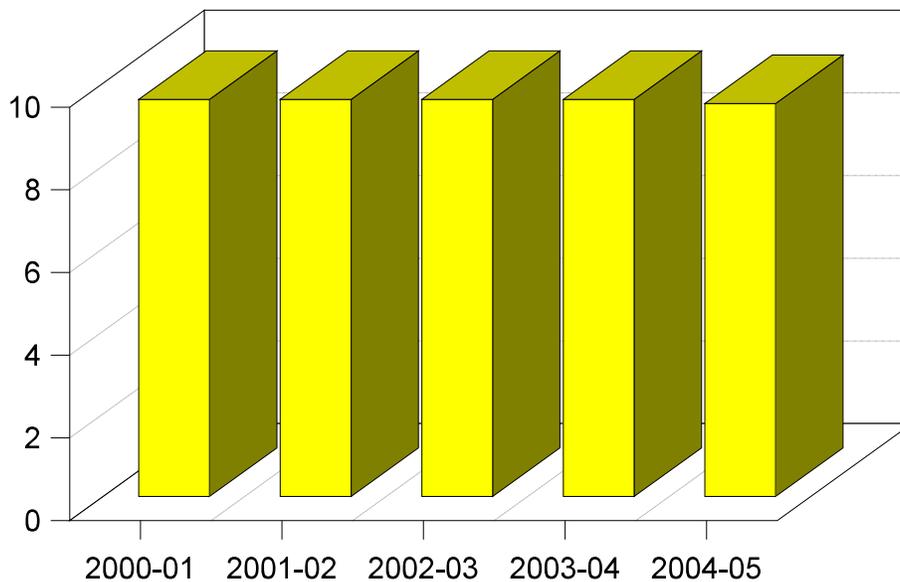
### SUMMARY OF AUTHORIZED FULL-TIME POSITIONS

The following table provides a four-year summary of all positions in the City by department. The columns titled **Amended**, show the number of positions authorized as of June 30 for each year. The **Adopted** columns shows the number of positions adopted for fiscal years 2003-04 and 2004-05. The graph below the table shows three years' of history for the number of full-time authorized positions by department.

The table depicts a net increase of seventeen (15) employees from the 2002-03 amended budget for fiscal year 2003-04 and a net increase of one (3) for fiscal year 2004-05 from fiscal year 2003-05. The new positions in fiscal year 2003-04 include: in the Support Services Department, a gardener , public works maintenance worker, upgrade of a management analysis from 3/4 time to full-time and upgrade of reprographics technician from 3/4 time to full-time; in the Public Works Department, two solid waste truck drivers, a transfer station operator, a water maintenance worker and a water working supervisor; in the Electric Utility Department, two lineman, a system analyst/programmer, and up grade a clerk position, a custodian and a customer service representative part-time positions to full-time positions; in the Fire Department a fire prevention inspector; and in the Police Department, a police officer. An Electric Department position and a grant funded police officer position were eliminated. The increase in fiscal year 2004-05 is in the Public Works Department, an solid waste truck driver and in Electric two lineman.

## City Employee to Resident Ratio

Employees per 1,000 residents



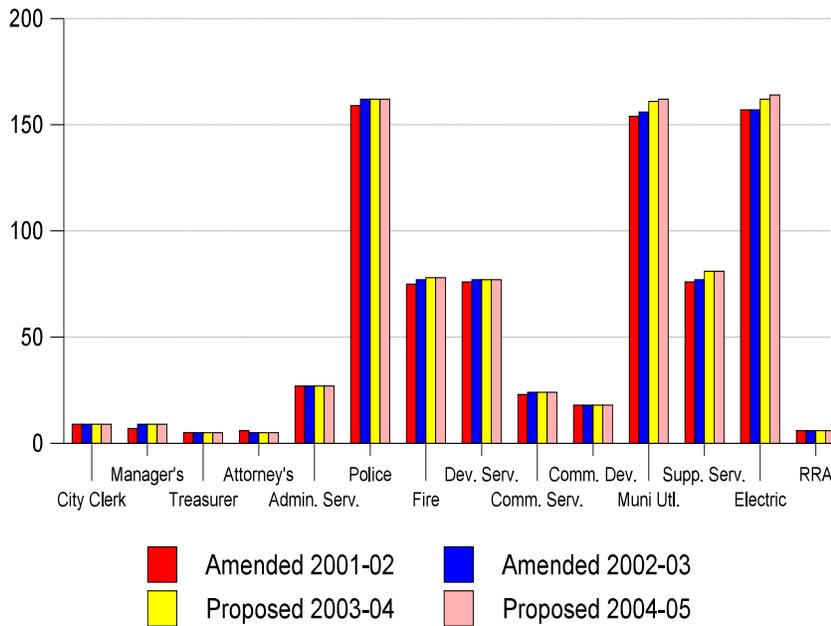
SUMMARY OF AUTHORIZED FULL-TIME POSITIONS

| Department              | Amended<br>2001-02 | Amended<br>2002-03 | Adopted<br>2003-04 | Change    | Adopted<br>2004-05 | Change   |
|-------------------------|--------------------|--------------------|--------------------|-----------|--------------------|----------|
| City Clerk's Office     | 9                  | 9                  | 9                  | 0         | 9                  | 0        |
| City Manager's Office   | 7                  | 9                  | 9                  | 0         | 9                  | 0        |
| City Treasurer's Office | 5                  | 5                  | 5                  | 0         | 5                  | 0        |
| City Attorney's Office  | 6                  | 5                  | 5                  | 0         | 5                  | 0        |
| Administrative Services | 27                 | 27                 | 27                 | 0         | 27                 | 0        |
| Police                  | 159                | 162                | 162                | 0         | 162                | 0        |
| Fire                    | 75                 | 77                 | 78                 | 1         | 78                 | 0        |
| Development Services    | 76                 | 77                 | 77                 | 0         | 77                 | 0        |
| Community Services      | 23                 | 24                 | 24                 | 0         | 24                 | 0        |
| Community Development   | 18                 | 18                 | 18                 | 0         | 18                 | 0        |
| Municipal Utilities*    | 154                | 156                | 161                | 5         | 162                | 1        |
| Support Services        | 76                 | 77                 | 81                 | 4         | 81                 | 0        |
| Electric                | 157                | 157                | 162                | 5         | 164                | 2        |
| Redevelopment Agency**  | 6                  | 6                  | 6                  | 0         | 6                  | 0        |
| <b>Total</b>            | <b>798</b>         | <b>809</b>         | <b>824</b>         | <b>15</b> | <b>827</b>         | <b>3</b> |

\* Total includes West Central Landfill which is a quasi- autonomous entity.

\*\* Quasi-autonomous entity.

Summary of Authorized Positions



## BUDGET SUMMARY

### SUMMARY OF FUND TRANSFERS

The following table is a summary of transfers that occur between funds. Each section shows where the funds are transferring to and where they are transferring from. The General Fund will receive \$2,331,060 each year from other funds, specifically Special Revenue Funds, while the General Fund will transfer out \$3,029,190 and \$3,134,150, respectively to Enterprise Funds and the Rolling Stock and Equipment Replacement Fund. The Rolling Stock and Equipment Replacement Fund will receive \$2,521,930 and \$2,292,340, respectively, from eleven (11) other funds.

|  | Fiscal Year<br>2003-04 | Fiscal Year<br>2004-05 |
|--|------------------------|------------------------|
| To: General Fund                         | <u>\$ 2,331,060</u>    | <u>\$ 2,331,060</u>    |
| From: Special Gas Tax Street Improvement | 2,059,060              | 2,059,060              |
| General Special Revenue Fund             | 272,000                | 272,000                |
|  | <u>\$ 2,331,060</u>    | <u>\$ 2,331,060</u>    |
| To: Airports Fund                        | 330,460                | 357,270                |
| Tourism/Convention Fund                  | 1,681,500              | 1,782,500              |
|  | <u>\$ 2,011,960</u>    | <u>\$ 2,139,770</u>    |
| From: General Fund                       | <u>\$ 2,011,960</u>    | <u>\$ 2,139,770</u>    |
| To: Rolling Stock Replacement Fund       | <u>\$ 2,561,930</u>    | <u>\$ 2,292,340</u>    |
| From: Storm Drainage Utility Fund        | 50,000                 | 30,000                 |
| Electric Utility Fund                    | 296,700                | 263,860                |
| Water Utility Fund                       | 175,000                | 175,000                |
| Wastewater Utility Fund                  | 125,000                | 129,000                |
| Solid Waste Collection Fund              | 854,500                | 669,600                |
| Airports Fund                            | 5,000                  | 5,000                  |
| Tourism/Convention Fund                  | 6,000                  | 6,000                  |
| Communications Fund                      | 17,500                 | 7,500                  |
| Building Maintenance Fund                | 10,000                 | 10,000                 |
| CDBG Fund                                | 5,000                  | 2,000                  |
| General Fund                             | 1,017,230              | 994,380                |
|  | <u>\$2,561,930</u>     | <u>\$2,292,340</u>     |
| To: Electric Maintenance Fund            | <u>\$ 825,500</u>      | <u>\$ 865,500</u>      |
| From: Electric Utility Fund              | <u>\$ 825,500</u>      | <u>\$ 865,500</u>      |

**SUMMARY OF COST ALLOCATION CHARGES  
AND  
IN-LIEU PROPERTY TAXES**

The following tables provide a summary of the cost allocation plan and in-lieu property taxes charged to the enterprise funds. The cost allocation plan is the method used to recover the administration cost for the City. In-lieu property taxes are charged to City-owned utilities instead of property tax for City owned property.

| Cost Allocation Charges Attributable to: | FY 2002-03          | FY 2003-04          | FY 2004-05          |
|--|---------------------|---------------------|---------------------|
| City Council                             | \$ 43,000           | \$ 143,860          | \$ 148,180          |
| City Clerk                               | 96,800              | 127,850             | 131,680             |
| City Manager                             | 240,300             | 317,290             | 326,810             |
| City Treasurer                           | 146,500             | 214,770             | 221,220             |
| City Attorney                            | 186,200             | 237,100             | 244,210             |
| Finance                                  | 741,200             | 569,550             | 586,630             |
| Purchasing                               | 235,000             | 188,380             | 194,030             |
| Personnel                                | 301,500             | 320,960             | 330,590             |
| Parks                                    | 10,700              | 34,660              | 35,700              |
| <b>Total</b>                             | <b>\$ 2,001,200</b> | <b>\$ 2,154,420</b> | <b>\$ 2,219,050</b> |

Cost Allocation Charges and In-Lieu Charges from:

|                                   | Cost Allocation Charge<br>FY 2003-04 | Cost Allocation Charge<br>FY 2004-05 | In-Lieu Property Tax<br>FY 2003-04 | In-Lieu Property Tax<br>FY 2004-05 |
|-----------------------------------|--------------------------------------|--------------------------------------|------------------------------------|------------------------------------|
| Special Revenue Fund (Parking)    | \$ 5,690                             | \$ 5,860                             | \$ 0                               | \$ 0                               |
| Airports Fund                     | 130,660                              | 134,570                              | 55,000                             | 65,000                             |
| Community Services Administration | 58,620                               | 60,370                               | 0                                  | 0                                  |
| Convention/Tourism Fund           | 78,650                               | 81,010                               | 57,900                             | 59,060                             |
| Electric Utility                  | 875,930                              | 902,230                              | 3,011,600                          | 3,181,230                          |
| Water Utility                     | 213,650                              | 220,050                              | 739,850                            | 754,450                            |
| Wastewater Utility                | 205,740                              | 211,910                              | 1,337,400                          | 1,237,100                          |
| Storm Drainage Utility            | 25,490                               | 26,250                               | 194,200                            | 198,080                            |
| West Central Land Fill            | 38,750                               | 39,920                               | 15,240                             | 15,540                             |
| Solid Waste Utility               | 303,110                              | 312,200                              | 342,580                            | 266,650                            |
| CDBG                              | 16,840                               | 17,350                               | 0                                  | 0                                  |
| Housing Authority                 | 49,780                               | 51,280                               | 0                                  | 0                                  |
| Redding Redevelopment Agency      | 86,820                               | 89,410                               | 0                                  | 0                                  |
| Redding Area Bus Authority        | 64,690                               | 66,640                               | 0                                  | 0                                  |
| <b>Total</b>                      | <b>\$2,154,420</b>                   | <b>\$2,219,050</b>                   | <b>\$5,753,770</b>                 | <b>\$5,777,110</b>                 |

## SUMMARY OF INTERNAL SERVICE FUND CHARGES

The following table summarizes the Internal Service Fund charges for the City. Internal Service Fund charges are assessed from other City divisions in order to recover the cost of providing services to those City divisions. Several of these services are reproduction, information systems, health and dental coverage, workers compensation, general liability, payroll taxes and associated costs and central records management.

| Internal Service Fund    |                 | FY 2002-03           | FY 2003-04           | FY 2004-05           |
|--------------------------|-----------------|----------------------|----------------------|----------------------|
| Building Maintenance     | General Fund    | \$ 741,241           | \$ 720,670           | \$ 747,230           |
|                          | All Other Funds | 664,100              | 699,360              | 715,540              |
|                          | Total           | 1,405,341            | 1,420,030            | 1,462,770            |
| Information Systems      | General Fund    | 932,160              | 825,780              | 888,860              |
|                          | All Other Funds | 874,350              | 929,050              | 995,250              |
|                          | Total           | 1,806,510            | 1,754,830            | 1,884,110            |
| Reprographics            | General Fund    | 175,320              | 281,030              | 296,460              |
|                          | All Other Funds | 177,340              | 265,580              | 281,530              |
|                          | Total           | 352,660              | 546,610              | 577,990              |
| Fleet Maintenance        | General Fund    | 902,650              | 872,910              | 900,100              |
|                          | All Other Funds | 1,725,890            | 1,839,140            | 1,896,630            |
|                          | Total           | 2,628,540            | 2,712,050            | 2,796,730            |
| Risk Management          | General Fund    | 1,689,660            | 2,014,860            | 2,114,710            |
|                          | All Other Funds | 1,768,722            | 1,934,350            | 2,031,930            |
|                          | Total           | 3,458,382            | 3,949,210            | 4,146,640            |
| Records Management       | General Fund    | 151,120              | 129,020              | 134,840              |
|                          | All Other Funds | 86,185               | 99,680               | 106,670              |
|                          | Total           | 237,305              | 228,700              | 241,510              |
| Communications           | General Fund    | 199,790              | 294,490              | 294,490              |
|                          | All Other Funds | 163,510              | 281,750              | 227,210              |
|                          | Total           | 363,300              | 576,240              | 521,700              |
| Health and Dental        | General Fund    | 4,454,280            | 4,755,860            | 4,894,460            |
|                          | All Other Funds | 3,939,660            | 4,319,660            | 4,480,680            |
|                          | Total           | 8,393,940            | 9,075,520            | 9,375,140            |
| GIS                      | General Fund    | 316,190              | 327,100              | 585,360              |
|                          | All Other Funds | 225,170              | 258,260              | 0                    |
|                          | Total           | 541,360              | 585,360              | 585,360              |
| Volunteer Services       | General Fund    | 45,230               | 48,780               | 52,660               |
|                          | All Other Funds | 30,940               | 33,310               | 35,910               |
|                          | Total           | 76,170               | 82,090               | 88,570               |
| Employer Services        | General Fund    | 99,090               | 99,700               | 103,450              |
|                          | All Other Funds | 91,770               | 94,140               | 97,440               |
|                          | Total           | 190,860              | 193,840              | 200,890              |
| Legal Services           | General Fund    | 77,200               | 200,000              | 200,000              |
|                          | All Other Funds | 134,500              | 325,000              | 325,000              |
|                          | Total           | 211,700              | 525,000              | 525,000              |
| Payroll Taxes & Benefits | General Fund    | 2,456,920            | 4,991,320            | 7,807,180            |
|                          | All Other Funds | 290,110              | 1,817,810            | 3,447,970            |
|                          | Total           | 2,747,030            | 6,809,130            | 11,255,150           |
| Totals                   | General Fund    | 14,115,591           | 19,644,790           | 25,897,590           |
|                          | All Other Funds | 9,745,325            | 13,975,180           | 17,334,580           |
|                          | Total           | <u>\$ 23,860,916</u> | <u>\$ 33,619,970</u> | <u>\$ 43,232,170</u> |

The following table outlines charges to other divisions for administrative/overhead charges.

| Charging Department       |                 | FY 2002-03       | FY 2003-04       | FY 2004-05       |
|---------------------------|-----------------|------------------|------------------|------------------|
| Public Works Admin.       | General Fund    | 92,000           | 75,770           | 83,450           |
|                           | All Other Funds | 190,400          | 262,260          | 281,970          |
|                           | Total           | 282,400          | 338,030          | 365,420          |
| Utility Customer Service  | General Fund    | 0                | 0                | 0                |
|                           | All Other Funds | 599,880          | 678,080          | 769,870          |
|                           | Total           | 599,880          | 678,080          | 769,870          |
| Utility Field Service     | General Fund    | 0                | 0                | 0                |
|                           | All Other Funds | 281,490          | 295,370          | 313,270          |
|                           | Total           | 281,490          | 295,370          | 313,270          |
| Community Services Admin. | General Fund    | 69,780           | 82,340           | 87,890           |
|                           | All Other Funds | 139,560          | 164,680          | 175,780          |
|                           | Total           | 209,340          | 247,020          | 263,670          |
| Total                     | General Fund    | 161,780          | 158,110          | 171,340          |
|                           | All Other Funds | 1,211,330        | 1,400,390        | 1,540,890        |
|                           | Total           | <u>1,373,110</u> | <u>1,558,500</u> | <u>1,712,230</u> |

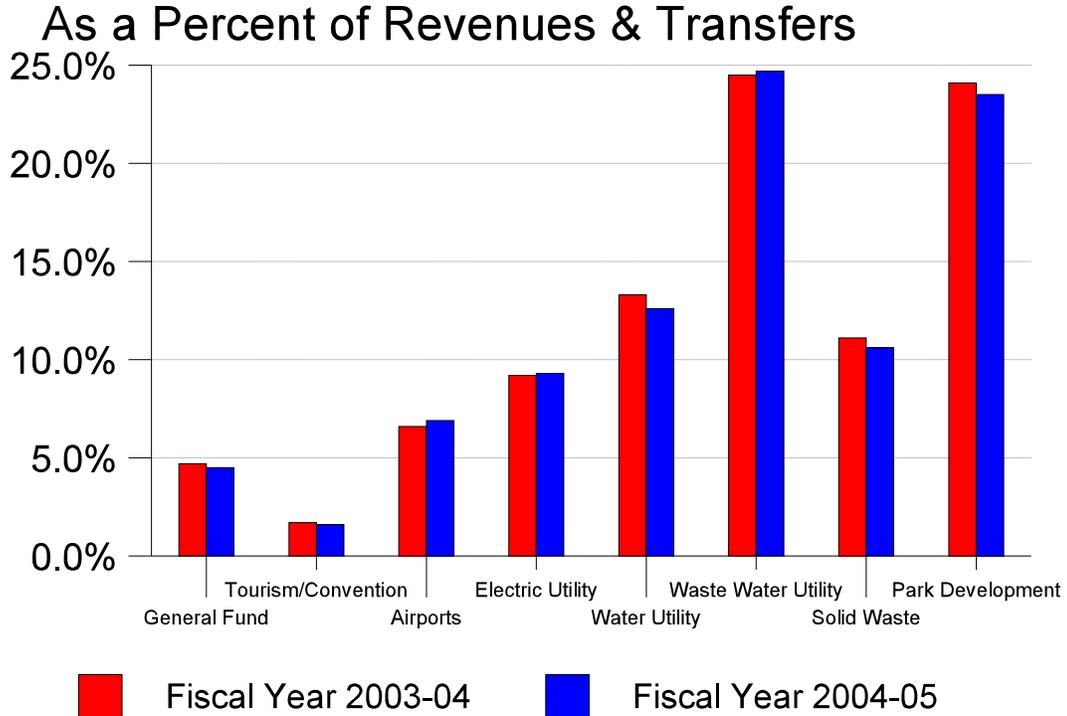
**BUDGET SUMMARY**

**SUMMARY OF LONG TERM DEBT**

The table on the following page provides a summary of all long term debt reported in the Annual Budget, listing General Obligation Debt, Revenue Bonds, Certificate of Participation, and Lease Purchase agreements. For each of these debt types, the table provides the balance as of June 30, 2003 and the principal payment that will be made in fiscal years 2003-04 and 2004-05. Long term debt for the City totals \$ 195,461,908; of which only \$1,278,756 is subject to the City legal debt limit of \$ 165,864,736. The remainder of the City's debt is being serviced by revenues primarily from enterprise funds and is not subject to the legal debt limit.

The graph below displays debt service as a percent of revenues and transfers in for the General Fund and the enterprise funds.

## Debt Service



CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

**SUMMARY OF LONG TERM DEBT AS OF JUNE 30, 2003**

|  | <u>6/30/03</u><br>Balance | <u>FY 03-04</u><br>Principal<br>Payment | <u>FY 04-05</u><br>Principal<br>Payment |
|--|---------------------------|---|---|
| <b><u>General Obligation Debt</u></b>  |                           |   |   |
| The following debt is serviced by the Electric Utility Fund:                                   |                           |   |   |
| <b>1977 Electric System Improvement General Obligation Bonds, Series B</b>                     | \$ 700,000                | \$ 350,000                              | \$ 350,000                              |
| The following Debt is being serviced by the Water Utility Fund:                                |                           |   |   |
| <b>Drought Relief Loan</b>   | 578,756                   | 26,889                                  | 28,233                                  |
| Total General Obligation Debt:   | <u>\$ 1,278,756</u>       | <u>\$ 376,889</u>                       | <u>\$ 378,233</u>                       |
| <b><u>Revenue Bonds</u></b>  |                           |   |   |
| <b>2003 Lease Revenue Bonds, Series A:</b>   |                           |   |   |
| Convention Center Capital Improvements   | 458,850                   | 16,388                                  | 17,812                                  |
| Airport Capital Improvements   | 723,534                   | 25,841                                  | 28,087                                  |
| <b>1993 Solid Waste Revenue Bonds (Corporation Yard/Transfer Station/Benton Land Fill Cap)</b> | 15,552,690                | 456,251                                 | 479,206                                 |
| <b>2003 Water Revenue Bonds, Series A</b>  | 15,360,000                | 920,000                                 | 1,055,000                               |
| <b>2002 Wastewater Revenue Bonds, Series A</b>   | 23,575,000                | 1,190,000                               | 1,210,000                               |
| Total Revenue Bonds:   | <u>\$ 55,670,074</u>      | <u>\$ 2,608,480</u>                     | <u>\$ 2,790,105</u>                     |
| <b><u>Certificates of Participation</u></b>  |                           |   |   |
| <b>2002 Electric System Revenue Certificates of Participation</b>                              | \$106,600,000             | \$ 3,770,000                            | \$ 3,915,000                            |
| Total Certificates of Participation  | <u>\$106,600,000</u>      | <u>\$ 3,770,000</u>                     | <u>\$ 3,915,000</u>                     |

CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

| 6/30/03 | FY 03-04             | FY 04-05             |
|---------|----------------------|----------------------|
| Balance | Principal<br>Payment | Principal<br>Payment |

---

**Lease Purchase Agreements:**

The following debt is serviced by the General Fund:

|   |               |            |            |
|---|---------------|------------|------------|
| <b>1997 Civic Center Project</b>                                  | \$ 10,200,000 | \$ 235,000 | \$ 250,000 |
| <b>Lease Purchase Agreement for Rodeo Grandstand Installation</b> | 92,733        | 4,552      | 4,991      |
| <b>Lease Purchase Agreement for Corporation Yard</b>              | 7,674,720     | 225,144    | 236,472    |
| <b>SHASCOM Facility</b>   | 2,037,616     | 72,772     | 79,100     |
| <b>2003 Aquatic Center</b>  | 3,170,000     | 55,000     | 60,000     |
| <b>2003 Sports Park</b>   | 2,770,000     | 35,000     | 45,000     |
| <b>2001 California Loan - Street Lights</b>                       | 320,790       | 28,495     | 30,100     |
| <b>2001 California Loan - Police and Fire</b>                     | 135,614       | 12,048     | 12,729     |

The following debt is served by the Convention/Visitor Fund:

|                        |         |        |        |
|------------------------|---------|--------|--------|
| <b>Energy Retrofit</b> | 458,793 | 31,330 | 33,078 |
|------------------------|---------|--------|--------|

The following debt is serviced by the Airport Fund:

|   |         |        |        |
|---|---------|--------|--------|
| <b>1984 California Airport Loan –Municipal Airport</b>  | 24,837  | 3,548  | 3,548  |
| <b>1986 California Airport Loan –Municipal Airport</b>  | 10,765  | 1,346  | 1,346  |
| <b>1989 California Airport Loan –Municipal Airport</b>  | 2,587   | 1,293  | 1,293  |
| <b>1990 California Airport Loan –Benton Airpark</b>     | 50,000  | 16,667 | 16,667 |
| <b>1990 California Airport Loan –Benton Airpark</b>     | 37,333  | 9,333  | 9,333  |
| <b>1997 California Airport Loan –Benton Airpark</b>     | 164,980 | 18,900 | 20,532 |
| <b>1998 California Airport Loan –Municipal Airport</b>  | 64,368  | 6,099  | 6,675  |
| <b>1998 California Airport Loan - Municipal Airport</b> | 67,993  | 5,373  | 5,933  |

The following debt is serviced by the Wastewater Utility Fund:

|   |                      |                   |                     |
|---|----------------------|-------------------|---------------------|
| <b>2001 California Wastewater Loan</b>  | 4,629,949            | 190,951           | 195,975             |
| <b>Total Lease Purchase &amp; Loans</b> | <b>\$ 31,913,078</b> | <b>\$ 952,851</b> | <b>\$ 1,012,772</b> |

**SUMMARY OF CAPITAL PROJECTS**

The following table outlines the capital projects that have been approved for the fiscal years 2003-04 and 2004-05 biennial budget. All capital projects are included in the long range financial plans for each fund. This is important to ensure that each fund will stay solvent and to ensure that on-going costs related to capital projects can be maintained (i.e. operating expenses and personnel costs).

CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

**SUMMARY OF CAPITAL OUTLAY PROJECTS**

|   | <b>FY 2003-04</b> | <b>FY 2004-05</b> |
|---|-------------------|-------------------|
| <b>General Fund</b>                         |                   |                   |
| Air Quality Management                      | \$ 30,000         | \$ 30,000         |
| Sidewalk Repair                             | 197,000           | 223,000           |
| General Fund Subtotal                       | 227,000           | 253,000           |
| <b>Municipal Utilities</b>                  |                   |                   |
| Video Surveillance Trailer                  | 25,000            | 0                 |
| Municipal Utilities Fund Subtotal           | 25,000            | 0                 |
| <b>Traffic Impact Fee Capital Fund</b>      |                   |                   |
| South Bonnyview                             | 500,000           | 2,558,000         |
| Lake @ Keswick T/S                          | 250,000           | 0                 |
| Old Org Tr @ Oasis - T/S                    | 0                 | 250,000           |
| Hilltop/I5 Overcrossing                     | 0                 | 1,769,000         |
| Traffic Impact Fee Capital Fund Subtotal    | <u>750,000</u>    | <u>4,577,000</u>  |
| <b>Dana Drive Impact Fee Capital</b>        |                   |                   |
| Hilltop and Interstate 5 Overcrossing       | 0                 | 500,000           |
| Dana Drive Impact Fee Capital Fund Subtotal | <u>0</u>          | 500,000           |
| <b>Recreation</b>                           |                   |                   |
| Heating/Air Conditioning                    | 100,000           | 0                 |
| Recreation Subtotal                         | 100,000           | 0                 |
| <b>Storm Drain Utility</b>                  |                   |                   |
| Master Plan Update                          | 0                 | 200,000           |
| Clv Ck Flood Pro/Env Enha                   | 1,100,000         | 0                 |
| Storm Drain Utility Fund Subtotal           | <u>1,100,000</u>  | <u>200,000</u>    |
| <b>Airports Fund</b>                        |                   |                   |
| <b>Municipal Airport</b>                    |                   |                   |
| Rehab Taxiway B                             | 0                 | 312,500           |
| Reconstruction Taxiway A                    | 0                 | 1,155,000         |
| Reconstruct General Aviation Apron          | 300,000           | 0                 |
| Construct ARFF Station                      | 300,000           | 0                 |
| Runway 12/30 Rehab                          | 1,100,000         | 0                 |
| <b>Benton Airpark</b>                       |                   |                   |
| Security Fencing                            | 60,000            | 0                 |
| Drainage Enhancements                       | 200,000           | 200,000           |
| Airports Fund Total                         | 1,960,000         | <u>1,667,500</u>  |

CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

|                                 | <b>FY 2003-04</b> | <b>FY 2004-05</b> |
|---------------------------------|-------------------|-------------------|
| <b>Electric Utility</b>         |                   |                   |
| Moore Rd 115/12KV Sub Ex        | 1,200,000         | 800,000           |
| Stillwater BP Trans Line        | 1,000,000         | 2,500,000         |
| SCADA System Upgrade            | 98,000            | 35,000            |
| Phone Extension/Warehse         | 32,180            | 0                 |
| RPP Security Improvement        | 28,000            | 0                 |
| Western Control Area            | 93,000            | 88,000            |
| Maintenance Shop                | 0                 | 70,000            |
| Asphalt Paving                  | 70,000            | 50,000            |
| RPP Structure Painting          | 55,000            | 100,000           |
| ACG PG&E Distrib Facilit        | 135,000           | 15,000            |
| Electric Utility Total          | <u>2,711,180</u>  | <u>3,658,000</u>  |
| <b>Water Utility</b>            |                   |                   |
| Corporation Yard                | 150,000           | 150,000           |
| Electric Control System Upgrade | 39,790            | 40,980            |
| Wtr Ln Repcmt Market            | 450,000           | 0                 |
| Replace Wtr Main 6"/Less        | 0                 | 379,990           |
| Replace Wtr Main 8"/Up          | 0                 | 260,000           |
| Water Line Replacement CS       | 128,750           | 132,610           |
| P.B. Service Replacement        | 360,500           | 371,320           |
| Fish Screens                    | 438,020           | 0                 |
| Foothill Wtr Pnt Exp/Imp        | 293,580           | 292,600           |
| Ranchette Reservoir Rep         | 247,800           | 0                 |
| Caterpillar Rd 12" Main         | 490,000           | 0                 |
| Heather Lane 8" Wtr Main        | 150,000           | 0                 |
| Irish Rd 8" Wtr Main            | 550,000           | 0                 |
| Shaver Lane 8" Wtr Main         | 255,000           | 0                 |
| Cypress Vault Relocation        | 150,000           | 0                 |
| Buckeye Water Plant             | 26,040            | 0                 |
| Buckeye Project                 | 49,500            | 49,500            |
| Water Utility Subtotal          | <u>3,778,980</u>  | <u>1,677,000</u>  |
| <b>Waste Water Utility</b>      |                   |                   |
| Corporation Yard                | 150,000           | 150,000           |
| Force Main for N Rdg LS         | 654,610           | 2,696,980         |
| Stillwater Interceptor          | 434,000           | 447,000           |
| Clear Creek Plant Expans        | 2,300,230         | 126,580           |

CITY OF REDDING BIENNIAL BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

|  | <b>FY 2003-04</b>        | <b>FY 2004-05</b>        |
|--|--------------------------|--------------------------|
| Stillwater WWTP                        | 425,880                  | 0                        |
| Waste Water Utility Subtotal           | <u>3,964,720</u>         | 3,420,560                |
| Building Maint & Construction          | 155,000                  | 0                        |
| Roof Repairs                           |                          |                          |
| Building Maint & Construction Subtotal | 155,000                  | 0                        |
| <b>Redding Redevelopment Agency*</b>   |                          |                          |
| Preliminary Engineering                | 10,000                   | 10,000                   |
| Water Features                         | 250,000                  | 0                        |
| NE Fire Station                        | 250,000                  | 0                        |
| Open Space/River Access                | 75,000                   | 0                        |
| Preliminary Engineering                | 5,000                    | 5,000                    |
| SR 273/Clear Creek T/S                 | 150,000                  | 0                        |
| Clover Creek Drainage                  | 334,490                  | 0                        |
| N St/Riverside T/S Drain               | 245,000                  | 0                        |
| Redding Redevelopment Area Subtotal    | <u>1,319,490</u>         | <u>15,000</u>            |
| <b>Redding Area Bus Authority*</b>     |                          |                          |
| Intermodal Facility                    | 5,000                    | 0                        |
| RABA Maint Facility Impv               |                          | 1,500,000                |
| RABA                                   | 32,000                   | 32,000                   |
| Radio Communication Equip              | 0                        | 100,000                  |
| Building Improvements                  | 25,000                   | 0                        |
| Passenger Loading Improvements         | <u>27,000</u>            | 27,000                   |
| Redding Area Bus Authority Subtotal    | 89,000                   | <u>1,659,000</u>         |
| <br>Total                              | <br><u>\$ 17,100,370</u> | <br><u>\$ 22,743,060</u> |

\* This provided for informational purposes only. They are quasi-autonomous agencies with their own governing bodies.

CITY OF REDDING PROPOSED BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

**HISTORY AND LOCALE OF THE CITY OF REDDING**

CITY OF REDDING PROPOSED BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

CITY OF REDDING PROPOSED BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

CITY OF REDDING PROPOSED BUDGET  
FISCAL YEARS ENDING JUNE 30, 2004 AND 2005

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