

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

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CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

Notes

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

BUDGET SUMMARY

COMPARATIVE FUND SUMMARY - ALL FUNDS

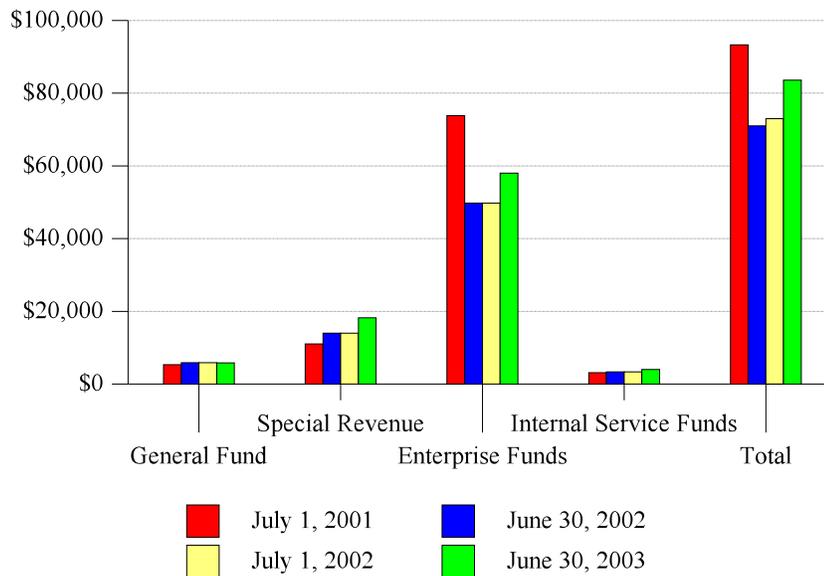
The tables on the following pages provides a summary of all funds reported in the Adopted Biennial Budget, listing the beginning cash balance, revenues, transfers, appropriations and ending cash balance. The purpose of this table is to show the change in the cash position for each fund.

The first column, **Projected Funds Available**, delineates the estimated beginning cash balance for each fund. It is not the beginning fund balance. The second column, **Projected Revenue**, delineates the revenue estimated from all sources for each fund. The third and fourth columns, **Fund Transfers In** and **Fund Transfers Out**, delineate funds transferred from one fund to another fund. The fifth column, Expenditure Programs, delineates the level of appropriations for the various departments and division of the City. The last two columns, **Adjustments and Restricted Reserves** delineates any amounts that are restricted for specific purpose and any adjustments to match each individual fund's ten year plan. **Budget Reserves** delineates budget reserves for any other eligible purpose. Projected Funds Available for fiscal year 2002-03 includes any restricted reserves.

The graph below displays the difference between beginning cash balances and ending cash balances for each fund type as well as the total for the City for each fiscal year. This graph displays that cash balances over the biennial budget will be increasing.

Comparison of Beginning to End Balances

In Thousands



CITY OF REDDING BIENNIAL BUDGET
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Comparative Fund Summary for FY 2001-02 - All Funds
(In Thousands)

	Projected Funds				Expenditure Programs 2001-02	Adjustments & Restricted Reserves ¹	Budget Reserves 6-30-2002
	Available 7-1-2001	Projected Revenue 2001-02	Fund Transfers In	Fund Transfers Out			
General Fund	\$ 5,324	\$ 42,698	\$ 3,143	\$ (2,521)	\$ 43,621	\$ (825)	\$ 5,848
SPECIAL REVENUE:							
Parking Fund	22	202	86	(70)	228	0	12
Rolling Stock Replacement	2,504	180	1,998	0	0	0	4,682 ²
Gas Tax	568	2,455	0	(2,490)	0	0	533
Local Transportation	0	200	0	(200)	0	0	0
CD Block Grant	0	3,092	350	(4)	3,431	0	7
Special Development							
Storm Drain	1,624	707	0	(392)	0	0	1,939
Capital Improvement	568	18	0	0	20	0	566
Traffic Impact Fee	4,541	1,027	0	0	524	0	5,044
Park In-Lieu	200	12	0	0	3	0	209
Park Development	56	453	0	0	133	0	376
Miscellaneous	951	8,000	0	0	8,300	0	651
General Special Revenue	0	323	0	(323)	0	0	0
Total - Special Revenue	11,034	16,669	2,434	(3,479)	12,639	0	14,019
ENTERPRISE FUNDS							
Tourism/Convention	97	417	1,410	(66)	1,833	0	25
Storm Drain Utility	419	901	392	(65)	1,239	0	408
Airports	1	5,071	270	(4)	5,264	0	74
Electric Utility	56,225	125,277	0	(738)	108,686	40,703 ³	31,375
Water Utility	5,113	9,816	0	(125)	12,641	(126) ⁴	2,289
Wastewater Utility	6,875	26,436	0	(115)	23,882	0	9,314
Solid Waste Collection	5,099	11,446	0	(187)	10,100	(12) ⁴	6,270
Total - Enterprise Funds	73,829	179,364	2,072	(1,300)	163,645	40,565	49,755
INTERNAL SERVICE							
Information Systems	458	1,788	0	0	1,899	0	347
Fleet Maintenance	306	2,640	0	0	2,654	0	292
Building Maintenance	64	1,473	0	0	1,453	0	84
Records Management	11	238	0	0	224	0	25
Employer Services	12	713	0	0	713	0	12
Geographic Info. Services	23	509	0	0	499	0	33
Communications	56	376	0	0	378	0	54
Reprographics	45	490	0	0	498	0	37
Volunteer Services	29	79	0	0	87	0	21
Risk Management	1,645	3,418	0	0	3,072	1,991	0
Employee Benefits	460	11,495	0	0	11,476	0	479
Total - Internal Service	3,109	23,219	0	0	22,953	1,991	1,384
Subtotal	93,296	261,950	7,649	(7,300)	242,858	41,731	71,006
Less: Charges Between Funds	0	30,750	0 ⁵	0	30,750	0	0
Net Total	\$ 93,296	\$ 231,200	\$ 7,649	\$ (7,300)	\$ 212,108	\$ 41,731	\$ 71,006

1. This column delineates restricted cash and show adjustments for activities that show in the utilities financial plans, i.e. rolling stock adjustments.

2. Funds are continuously appropriated and will be utilized throughout the year. Ending cash will be less.

3. Restricted reserves for debt reduction in the Electric Utility Fund.

**CITY OF REDDING BIENNIAL BUDGET
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4. Adjustments for the utilities financial plans.

5. Transfers do not equal because of a transfer received by the Community Development Fund from the Redding Redevelopment Agency which is a quasi-antonymous agency and is not included in this budget.

Comparative Fund Summary for FY 2002-03 - All Funds

(In Thousands)

	Projected Funds Available 7-1-2002	Projected Revenue 2002-03	Fund Transfers In	Fund Transfers Out	Expenditure Programs 2002-03	Adjustments & Restricted Reserves ¹	Budget Reserves 6-30-2003
General Fund	\$ 5,848	\$ 44,591	\$ 3,493	\$ (2,601)	\$ 46,447	\$ (917)	\$ 5,801
SPECIAL REVENUE:							0
Parking Fund	11	198	99	(70)	238		0
Rolling Stock Replacement	4,683	180	2,628	0	0		7,491 ²
Gas Tax	533	2,455	0	(2,780)			208
Local Transportation	0	250	0	(250)			0
CD Block Grant	0	3,040	350	(4)	3,380		6
Special Development							
Storm Drain	1,939	765	0	(100)	0		2,604
Capital Improvement	566	53	0	0	20	0	599
Traffic Impact Fee	5,044	1,245	0	0	3		6,286
Park In-Lieu	209	13	0	0	0	0	222
Park Development	376	571	0	0	133	0	814
Miscellaneous	651	0	0	0	660		(9)
General Special Revenue	0	323	0	(323)			0
Total - Special Revenue	14,012	9,093	3,077	(3,527)	4,434	0	7,645
ENTERPRISE FUNDS							
Tourism/Convention	25	434	1,549	(76)	1,932		0
Storm Drain Utility	408	910	100	(50)	970		398
Airports	73	3,775	0	(4)	3,791	0	53
Electric Utility	31,375	124,788	0	(732)	114,295	4,036 ³	37,100
Water Utility	2,289	10,581	0	(125)	11,316	(126) ³	1,555
Wastewater Utility	9,314	13,227	0	(115)	10,333	0	12,093
Solid Waste Collection	6,271	11,899	0	(639)	10,481	249 ³	6,801
Total - Enterprise Funds	49,755	165,614	1,649	(1,741)	153,118	4,159	58,000
INTERNAL SERVICE							
Information Systems	347	1,829	0	0	1,944	0	232
Fleet Maintenance	292	2,653	0	0	2,652	0	293
Building Maintenance	84	1,409	0	0	1,416	0	77
Records Management	25	240	0	0	232	0	33
Employer Services	13	717	0	0	716	0	14
Geographic Info. Services	33	544	0	0	539	0	38
Communications	54	374	0	0	364	0	64
Reprographics	36	505	0	0	504	0	37
Volunteer Services	21	82	0	0	91	0	12
Risk Management	1,989	3,657	0	0	3,189	2,457	0
Employee Benefits	479	12,494	0	0	12,232	0	741
Total - Internal Service	3,373	24,504	0	0	23,879	2,457	1,541
Subtotal	72,988	243,802	8,219	(7,869)	227,878	5,699	72,987
Less: Charges Between Funds	0	32,407	0 ⁴	0	32,407	0	0
Net Total	\$ 72,988	\$ 211,395	\$ 8,219	\$ (7,869)	\$ 195,471	\$ 5,699	\$ 72,987

1. This column delineates restricted cash and show adjustments for activities that show in the utilities financial plans, i.e. rolling stock adjustments.

2. Funds are continuously appropriated and will be utilized throughout the year. Ending cash will be less.

3. Adjustments for the utilities financial plans.

CITY OF REDDING BIENNIAL BUDGET
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4. Transfers do not equal because of a transfer received by the Community Development Fund from the Redding Redevelopment Agency which is a quasi-antonymous agency and is not included in this budget.

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

REVENUE ASSUMPTIONS

General Assumptions

- ▶ California's economy will continue to expand during fiscal years 2001-03.
- ▶ Local construction activity will increase in fiscal years 2001-03.
- ▶ The inflation rate will be approximately 3 percent in fiscal years 2001-03.
- ▶ Interest rates associated with City investments will remain relatively constant during fiscal years 2001-03.
- ▶ The City of Redding's population will grow by approximately 2.5 percent.
- ▶ In general, revenue will still grow at rates below their historical average.

Specific Assumptions

General Fund

- ▶ Property tax revenue is assumed to increase by 4.0 percent per year. (Property tax revenue grew very slowly between FYE 1992 and FYE 2001. However, growth rates during FYE 1993-95 were severely distorted due to expropriation from the State of California, i.e., adjustments to the AB 8 formula. During those three years property tax declined by over 11%, which resulted in the slow growth in property taxes for the FYE 1992 to FYE 2001 period. Since that time, property tax revenue has grown between 1.5 % and 5% per year.)
- ▶ Sales Tax revenue will increase by 4.0 percent. (Sales tax revenue, grew on average, by 4.2 percent per year between FYE 1992 and FYE 2001.)
- ▶ Transient Occupancy Tax (TOT) revenue is assumed to increase by 4.0 percent. (TOT revenue grew, on average, by 2.0 percent per year between FYE 1992 and FYE 2001. While this rate is lower than the rate used for this bi-annual time period, it is assumed that growth will return to a more normal rate. Between FYE 1997 and FYE 2001 TOT grew by 7.0 percent.)
- ▶ Revenue from taxes will increase by 4 percent per year. (It is assumed that these taxes will grow at similar rates to those taxes outlined in items 1-3 above.)
- ▶ Revenue from licenses and permits, fines and penalties, and from service charges will all increase by 4 percent. (These combined revenues grew, on average, by 3.9 percent per year between FYE 1992 and FYE 2001)
- ▶ Motor vehicle in-lieu fee revenue is assumed to increase by 6.0 percent per year. (Revenue from motor vehicle in-lieu fees grew, on average 6.4 percent per year between FYE 1992 and FYE 2001.)

CITY OF REDDING BIENNIAL BUDGET
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- ▶ Revenue from other governmental agencies will increase by 3 percent. (Historical growth rates are erratic.)
- ▶ Revenue from internal departments is assumed to increase by the rate of inflation. (Historical growth rates are erratic.)
- ▶ Revenue from the use of money and property is a function of the ending cash balance.
- ▶ Other revenue is assumed to increase by the rate of inflation. (Historical growth rates are erratic.)
- ▶ Transfers in are assumed to increase by the rate of inflation; transfers out are based on projections contained in the long-range financial plans for other funds.

Special Revenue Funds

- ▶ In general, revenue will increase by the historical rate of growth.

Enterprise Funds

- ▶ Electric rates are not scheduled to increase. It is anticipated that by July 1, 2002 that rates will be decrease by the interim surcharge.
- ▶ Water rates will increase as approved by City Council in February 2001.
- ▶ Wastewater rates will increase as approved by City Council in February 2001.
- ▶ Solid waste rates will increase on July 1, 2001 and July 1, 2002.
- ▶ Storm Drainage fees are not scheduled to increase.

Internal Service Funds

- ▶ In general, revenue will remain stable or decrease slightly.

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

Notes

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

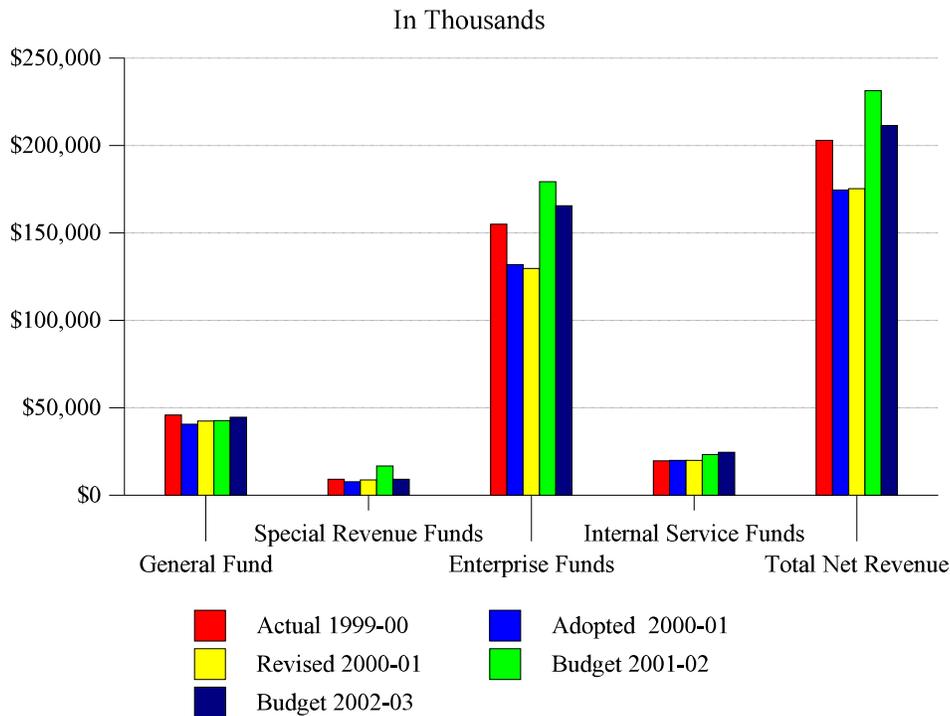
BUDGET SUMMARY

COMPARATIVE SUMMARY OF ESTIMATED REVENUES

The following table and graph provide a four-year review of revenues for all funds. The table is divided by fund type and subtotaled for each of the fund types. Within each fund type is the total for each fund. For the General Fund, the total for each type of revenue is included. The detail is provided in the appendix. The first column of this table, **Actual Revenue 1999-00**, delineates the actual revenue for each fund. The second column, **Budget Estimate 2000-01**, delineates the revenue estimate originally adopted in the budget for the current fiscal, while the third column, **Revised Estimate 2000-01**, delineates the most recent revenue estimate by the Finance Division. This estimate is based on nine month's of history and a three month projection. The final two columns, **Budget Estimate 2001-02** and **Budget Estimate 2002-03**, delineates the revenue estimates for the next two fiscal years for all funds.

Total net revenue for fiscal year 2001-02 is estimated at \$231,198,332 and for fiscal year 2002-03 is estimated at \$211,397,087. Revenue from Special Revenue Funds total \$16,668,317 and \$9,092,958, respectively, revenue from Enterprise Funds total \$179,363,440 and \$165,613,169, respectively, revenue from Internal Service Funds total \$23,218,570 and \$24,502,670, respectively, and General Fund revenue totals \$42,697,685 and \$44,590,910, respectively.

Comparative Summary of Estimated Revenues



CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

COMPARATIVE SUMMARY OF ESTIMATED REVENUES

	Actual Revenue 1999-00	Budget Estimate 2000-01	Revised Estimate 2000-01	Budget Estimate 2001-02	Budget Estimate 2002-03
GENERAL FUND					
Taxes	\$ 24,347,501	\$ 24,448,910	\$ 25,317,700	\$ 25,899,000	\$ 26,944,000
Licenses and Permits	1,164,517	1,194,200	1,237,700	1,209,000	1,252,000
Fines, Forfeits, and Penalties	438,769	415,480	505,000	577,000	593,000
Revenue from Internal Department	5,767,564	5,917,340	5,868,470	7,146,245	7,570,140
Revenue from Other Governmental Agencies	10,304,288	5,950,880	6,510,640	5,364,080	5,580,920
Other Revenues	1,206,507	386,160	523,400	316,800	322,900
Charges for Current Services	1,435,191	1,061,980	1,064,000	1,096,500	1,238,200
Revenue from Use of Money & Property	1,243,091	1,260,215	1,447,645	1,089,060	1,089,750
TOTAL GENERAL FUND	45,907,428	40,635,165	42,474,555	42,697,685	44,590,910
SPECIAL REVENUE					
Parking Fund	215,660	240,000	216,580	201,910	198,430
Rolling Stock Replacement Fund	434,592	115,000	223,000	180,000	180,000
Gas Tax Improvement Fund	2,704,422	2,155,060	2,828,722	2,455,060	2,455,060
Local Transportation Fund	503,062	200,000	200,000	200,000	250,000
Community Development Block Grant Fund	2,286,781	3,054,783	3,119,258	3,092,317	3,040,468
Development Fund	2,798,451	1,566,040	2,204,390	10,216,560	2,646,000
General Special Revenue	175,125	323,000	323,000	323,000	323,000
TOTAL SPECIAL REVENUE	9,118,093	7,653,883	9,114,950	16,668,847	9,092,958
ENTERPRISE FUNDS					
Tourism/Convention Fund	531,143	445,000	406,760	416,710	433,290
Storm Drain Utility Fund	1,232,241	881,300	888,330	900,690	910,050
Airports Fund	2,035,775	5,518,995	6,354,229	5,070,665	3,775,425
Electric Utility Fund	120,681,793	91,252,018	91,206,355	125,276,860	124,787,900
Water Utility Fund	9,350,123	9,127,400	9,732,150	9,816,440	10,580,740
Wastewater Utility Fund	9,993,862	12,973,200	10,441,773	26,436,000	13,227,000
Solid Waste Collection & Disposal	11,152,973	11,664,341	10,632,732	11,446,075	11,898,764
TOTAL ENTERPRISE FUNDS	154,977,910	131,862,254	129,662,329	179,363,440	165,613,169
INTERNAL SERVICE FUNDS					
Information Systems	1,674,603	1,569,125	1,589,650	1,787,910	1,828,830
Reprographics	692,501	750,020	481,680	490,310	504,750
Fleet Maintenance	2,417,705	2,379,433	2,537,820	2,640,450	2,652,580
Building Maintenance	1,151,307	1,228,035	1,236,375	1,472,560	1,408,910
Records Management	221,683	242,700	242,200	237,510	240,200
Employer Services	374,731	675,210	410,020	713,410	716,610
Geographic Information Systems	450,108	462,430	468,730	508,560	543,980
Communications	298,367	319,080	321,105	375,710	374,250
Volunteer Services	72,397	71,960	73,460	79,490	82,120
Risk Management	3,223,090	3,172,700	3,176,700	3,418,070	3,657,130
Employee Benefits	9,090,445	9,018,710	9,342,610	11,494,590	12,493,310
INTERNAL REVENUE FUNDS TOTAL	19,666,937	19,889,403	19,880,350	23,218,570	24,502,670
SUBTOTAL - ALL REVENUE	229,670,368	200,040,705	201,132,184	261,948,542	243,799,707
Less: Chargers Between Funds	26,742,713	25,451,650	25,451,650	30,750,210	32,402,620

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

NET TOTAL

\$ 202,927,655 \$ 174,589,055 \$ 175,680,534 \$ 231,198,332 \$ 211,397,087

BUDGET SUMMARY

SUMMARY OF EXPENDITURE PROGRAMS - ALL FUNDS

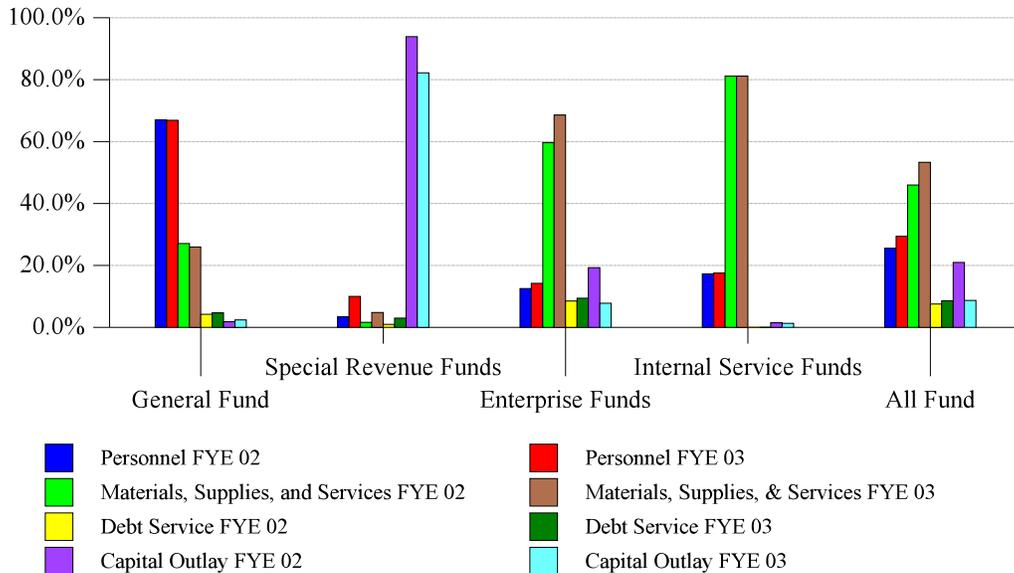
This table provides a summary of projected expenditures for funds by major expenditure categories: Personnel; Materials, Supplies and Services; Debt Service; and Capital Outlay. The table is divided by fund type and within each of the fund types is the department total for that particular fund. The graph below displays this information by percentage of the total expenditure program for each fund type. The graph clearly shows that in the General Fund the majority of expenditures is on Personnel while in the other funds, except Special Revenue Funds, the majority of the expenditures is on Materials, Supplies, and Services.

The City's total net expenditures for fiscal year 2001-02 are \$212,107,890, of which \$54,079,235 (25.5%) is on Personnel, \$97,590,720 (46.0%) is on Materials, Supplies and Services, \$15,879,490 (7.5%) is on Debt Service, and \$44,558,445 (21.0%) is on Capital Outlay. For fiscal year 2002-03 total net expenditures are \$195,473,690, of which \$57,389,495 (29.4%) is on Personnel, \$104,246,745 (53.3%) is on Materials, Supplies and Services, \$16,768,270 (8.6%) is on Debt Service, and \$17,069,180 (8.7%) is on Capital Outlay. General Fund expenditures total \$43,621,410 and \$46,446,520, respectively; Special Revenue Funds expenditures total \$12,637,990 and \$4,433,540, respectively; Enterprise Funds expenditures total \$148,837,030 and \$153,120,160, respectively; and Internal Service Funds expenditures total \$22,959,670

and
\$23,880,090, respectively.

Summary of Expenditure Programs

Major Expenditure Categories



CITY OF REDDING BIENNIAL BUDGET
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SUMMARY OF EXPENDITURE PROGRAMS
FISCAL YEAR 2001-02

DEPARTMENTS	Net Personnel Cost	Materials, Supplies, and Services	Debt Service	Capital Outlay	Total
GENERAL FUND					
City Council	\$ 86,920	\$ 26,510	\$ 0	\$ 0	\$ 113,430
City Clerk's Office	327,470	137,010	0	0	464,480
City Manager's Office	581,070	169,990	0	0	751,060
City Treasurer's Office	295,600	112,520	0	0	408,120
City Attorney's Office	474,530	118,090	0	0	592,620
Administrative Services	1,062,320	425,380	0	0	1,487,700
Development Services	2,358,290	894,980	0	30,000	3,283,270
Police	12,039,190	3,139,670	0	37,500	15,216,360
Fire	6,488,360	1,714,890	0	33,000	8,236,250
Public Works	2,758,400	2,105,200	0	429,000	5,292,600
Support Services	1,413,660	810,390	0	24,100	2,248,150
Community Services	1,054,940	820,680	105,000	42,000	2,022,620
Non-Departmental	264,770	1,325,720	1,716,160	198,100	3,504,750
Subtotal	29,205,520	11,801,030	1,821,160	793,700	43,621,410

**CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03**

SPECIAL REVENUE FUNDS

Community Development	283,050	125,280	0	3,022,960	3,431,290
Non-Departmental	0	0	0	8,000,000	8,000,000
Police	96,810	45,210	0	0	142,020
Public Works	54,270	34,400	0	840,500	929,170
Community Services	0	0	132,510	3,000	135,510
Subtotal	434,130	204,890	132,510	11,866,460	12,637,990

ENTERPRISE FUNDS

Public Works	3,802,110	8,723,990	4,023,150	21,212,500	37,761,750
Support Services	528,560	737,760	270,220	3,727,780	5,264,320
Community Services	777,440	919,230	37,510	98,700	1,832,880
Electric Utility Department	11,816,175	82,297,610	8,335,690	6,236,735	108,686,210
Solid Waste Utility	3,541,620	5,017,620	1,259,250	281,380	10,099,870
Subtotal	20,465,905	97,696,210	13,925,820	31,557,095	163,645,030

INTERNAL SERVICE FUNDS

Clerk's Office	122,180	102,150	0	0	224,330
Administrative Services	411,460	14,405,960	0	5,000	14,822,420
City Attorney's Office	77,250	447,750	0		525,000
Support Services	2,992,360	3,554,420	0	336,190	6,882,970
Development Services	370,430	128,520	0		498,950
Subtotal	3,973,680	18,638,800	0	341,190	22,953,670

TOTAL EXPENDITURES	54,079,235	128,340,930	15,879,490	44,558,445	242,858,100
Less: Charges Between Funds	0	(30,750,210)	0	0	(30,750,210)
NET TOTAL	<u>\$ 54,079,235</u>	<u>\$ 97,590,720</u>	<u>\$ 15,879,490</u>	<u>\$ 44,558,445</u>	<u>\$ 212,107,890</u>

**SUMMARY OF EXPENDITURE PROGRAMS
FISCAL YEAR 2002-03**

DEPARTMENTS	Net Personnel Cost	Materials, Supplies, and Services	Debt Service	Capital Outlay	Total
GENERAL FUND					
City Council	\$ 91,580	\$ 25,890	\$ 0	\$ 0	\$ 117,470
City Clerk's Office	352,020	142,880	0	0	494,900
City Manager's Office	617,960	171,590	0	0	789,550
City Treasurer's Office	305,850	116,320	0	0	422,170
City Attorney's Office	504,300	118,000	0	0	622,300
Administrative Services	1,143,000	431,110	0	0	1,574,110
Development Services	2,488,820	919,730	0	30,000	3,438,550
Police	12,698,950	3,276,880	0	63,350	16,039,180
Fire	6,933,210	1,835,940	0	27,000	8,796,150
Public Works	3,023,930	2,067,410	0	770,500	5,861,840
Support Services	1,486,100	801,870	0	24,100	2,312,070
Community Services	1,162,980	841,360	105,000	0	2,109,340
Non-Departmental	265,810	1,327,920	2,077,060	198,100	3,868,890
Subtotal	31,074,510	12,076,900	2,182,060	1,113,050	46,446,520
SPECIAL REVENUE FUNDS					

**CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03**

Community Development	286,150	130,130	0	2,963,240	3,379,520
Police	100,260	43,550	0	0	143,810
Public Works	58,110	39,570	0	680,000	777,680
Community Services	0	0	132,530	0	132,530
Subtotal	444,520	213,250	132,530	3,643,240	4,433,540
ENTERPRISE FUNDS					
Public Works Department	4,035,040	8,830,650	5,084,830	4,669,200	22,619,720
Support Services Department	550,780	766,780	273,610	2,199,900	3,791,070
Community Services Department	817,440	965,450	37,590	111,200	1,931,680
Electric Utility Department	12,567,805	89,149,095	7,798,060	4,781,960	114,296,920
Solid Waste Utility	3,721,470	5,262,920	1,259,590	236,970	10,480,950
Subtotal	21,692,535	104,974,895	14,453,680	11,999,230	153,120,340
INTERNAL SERVICE FUNDS					
Clerk's Office	128,040	103,870	0	0	231,910
Administrative Services	439,670	15,257,790	0	5,000	15,702,460
City Attorney's Office	79,570	445,430	0	0	525,000
Support Services	3,133,710	3,455,120	0	292,790	6,881,620
Development Services	396,940	126,110	0	16,050	539,100
Subtotal	4,177,930	19,388,320	0	313,840	23,880,090
TOTAL EXPENDITURES	57,389,495	136,653,365	16,768,270	17,069,360	227,880,490
Less: Charges Between Funds	0	(32,406,620)	0	0	(32,406,620)
NET TOTAL	<u>\$ 57,389,495</u>	<u>\$ 104,246,745</u>	<u>\$ 16,768,270</u>	<u>\$ 17,069,360</u>	<u>\$ 195,473,870</u>

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

Notes

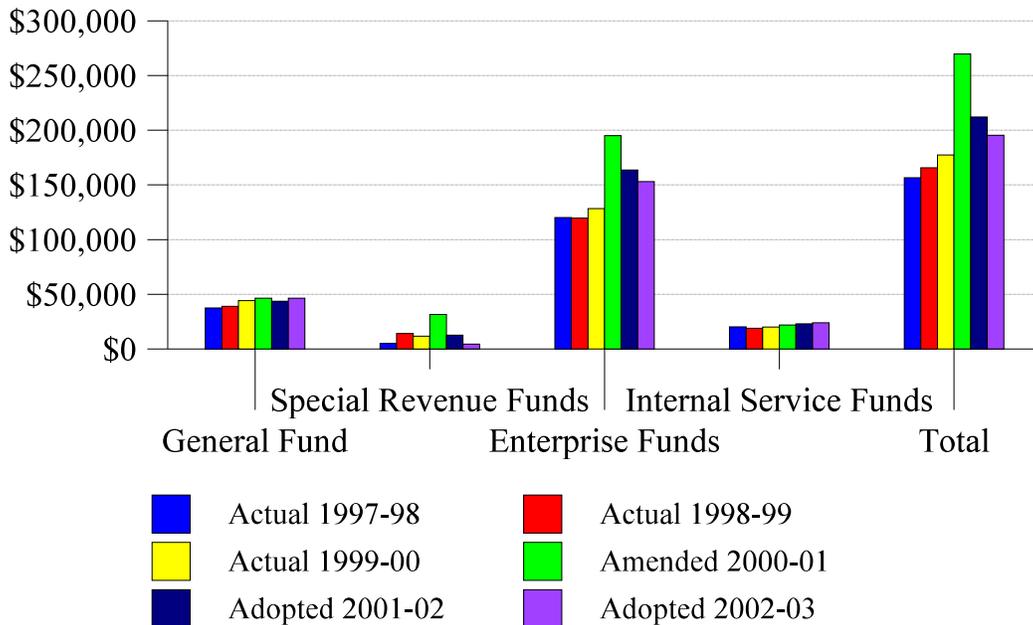
CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

BUDGET SUMMARY

COMPARATIVE SUMMARY OF EXPENDITURE PROGRAMS - ALL FUNDS

This table provides a summary of all funds showing the associated expenditures and appropriations over the past five years. The table is divided into fund types and within each of the funds is the associated department. The first three columns, **Expended 1997-98, 1998-99, and 1999-00**, delineate actual expenditures for the fiscal year indicated. The fourth column, **Budget as Amended 2000-01**, delineates the appropriation level as amended by the City Council during fiscal year 2000-01. The fifth and sixth column, **Adopted Budget 2001-02** and **Adopted Budget 2002-03**, delineates the adopted budget for the 2001-03 biennial budget. The graph compares the data for each fund type and shows the changes that have occurred over this six year period.

Comparative Summary of Expenditure Programs
(In Thousands)



CITY OF REDDING PROPOSED BIENNIAL BUDGET
FISCAL YEARS 2001-03

COMPARATIVE SUMMARY OF EXPENDITURE PROGRAMS

DEPARTMENTS	Expended 1997-98	Expended 1998-99	Expended 1999-00	Budget As Amended 2000-01	Adopted Budget 2001-02	Adopted Budget 2002-03
GENERAL FUND						
City Council	\$ 87,494	\$ 103,094	\$ 93,136	\$ 96,400	\$ 113,430	\$ 117,470
City Clerk's Office	507,548	490,467	466,637	538,133	464,480	494,900
City Manager's Office	564,418	560,275	624,665	674,850	751,060	789,550
City Treasurer's Office	359,603	433,302	360,876	428,824	408,120	422,170
City Attorney's Office	575,667	534,882	491,659	568,776	592,620	622,300
Administrative Services	1,228,951	1,196,404	1,310,206	1,437,202	1,487,700	1,574,110
Development Services	2,873,817	2,870,290	2,894,840	3,717,754	3,283,270	3,438,550
Police	13,255,292	15,061,732	14,305,902	16,119,332	15,216,360	16,039,180
Fire	7,561,992	7,825,005	8,384,753	8,457,043	8,236,250	8,796,150
Public Works	4,510,640	3,787,251	8,507,898	5,736,731	5,292,600	5,861,840
Support Services	2,079,384	1,745,464	1,901,244	2,196,574	2,248,150	2,312,070
Community Services	1,433,429	1,590,367	1,377,135	2,236,221	2,022,620	2,109,340
Non-Departmental	2,555,515	2,756,496	3,439,561	4,271,083	3,504,750	3,868,890
Subtotal	37,593,750	38,955,029	44,158,512	46,478,923	43,621,410	46,446,520
SPECIAL REVENUE FUNDS						
Non-Departmental	1,093,895	10,991,277	8,690,547	21,498,109	8,000,000	0
Community Development	2,242,811	2,373,761	1,994,624	5,528,846	3,431,290	3,379,520
Police	152,532	116,795	125,772	138,160	142,020	143,810
Public Works	1,380,917	417,193	628,964	3,489,425	929,170	777,680
Community Services	82,347	157,385	178,101	938,273	135,510	132,530
Subtotal	4,952,502	14,056,411	11,618,008	31,592,813	12,637,990	4,433,540
ENTERPRISE FUNDS						
Public Works	17,335,505	16,466,995	18,103,927	44,439,194	37,761,750	22,619,720
Support Services	2,225,112	2,636,610	1,630,051	6,922,287	5,264,320	3,791,070
Community Services	1,709,016	1,775,982	2,088,046	1,789,041	1,832,880	1,931,680
Electric Utility	88,653,418	90,093,661	96,650,823	126,923,340	108,686,210	114,296,920
Solid Waste	10,206,258	8,683,275	9,824,214	15,060,528	10,099,870	10,480,950
Subtotal	120,129,309	119,656,523	128,297,061	195,134,390	163,645,030	153,120,340
INTERNAL SERVICE FUNDS						
Clerk's Office	245,601	238,506	209,766	262,423	224,330	231,910
Administrative Services	13,255,164	12,407,448	13,147,901	13,619,772	14,822,420	15,702,460
City Attorney's Office	499,911	313,746	214,717	562,520	525,000	525,000
Support Services	5,873,213	5,655,236	6,007,417	6,966,191	6,882,970	6,881,620
Development Services	375,951	380,466	443,103	468,770	498,950	539,100
Subtotal	20,249,840	18,995,402	20,022,904	21,879,676	22,953,670	23,880,090
TOTAL EXPENDITURES	182,925,401	191,663,365	204,096,485	295,085,802	242,858,100	227,880,490
Less: Charges Between Funds	26,328,435	25,958,561	26,742,713	25,451,650	30,750,210	32,406,620
NET TOTAL	\$ 156,596,966	\$ 165,704,804	\$ 177,353,772	\$ 269,634,152	\$ 212,107,890	\$ 195,473,870

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

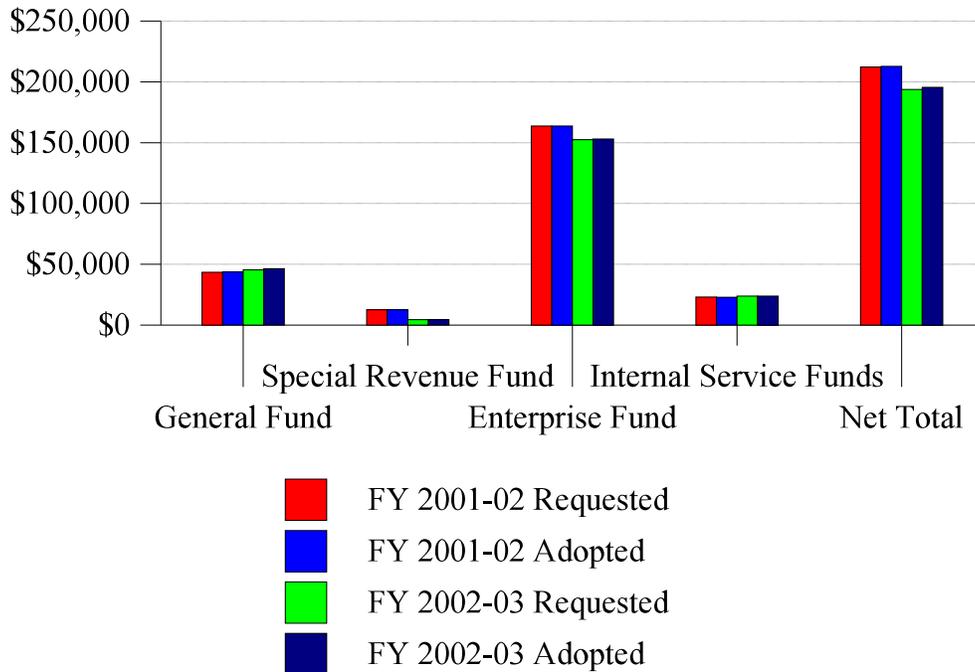
BUDGET SUMMARY

EXPENDITURE - DEPARTMENT REQUESTS

This table provides a summary of all funds showing the requested budget for each department compared to the adopted budget for each fiscal year. The table is divided into fund types and within each of the funds is the associated department.

The following graph displays the difference between each funds requested budget and what is adopted.

Requested Budget Expenditure Comparison
(In Thousands)



CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

DEPARTMENT REQUESTS COMPARISON - EXPENDITURES

DEPARTMENTS	Requested FY 2001-02	Adopted FY 2001-02	Difference	Requested FY 2002-03	Adopted FY 2002-03	Difference
GENERAL FUND						
City Council	\$ 113,880	\$ 113,430	\$ (450)	\$ 117,880	\$ 117,470	\$ (410)
City Clerk's Office	464,180	464,480	300	505,210	494,900	(10,310)
City Manager's Office	759,850	751,060	(8,790)	799,770	789,550	(10,220)
City Treasurer's Office	411,610	408,120	(3,490)	427,550	422,170	(5,380)
City Attorney's Office	594,090	592,620	(1,470)	625,740	622,300	(3,440)
Administrative Services	1,504,920	1,487,700	(17,220)	1,597,950	1,574,110	(23,840)
Development Services	3,300,710	3,283,270	(17,440)	3,463,920	3,438,550	(25,370)
Police	15,452,550	15,216,360	(236,190)	16,195,120	16,039,180	(155,940)
Fire	8,408,220	8,236,250	(171,970)	8,911,730	8,796,150	(115,580)
Public Works	4,836,040	5,292,600	456,560	5,069,840	5,861,840	792,000
Support Services	2,269,630	2,248,150	(21,480)	2,326,490	2,312,070	(14,420)
Community Services	1,831,710	2,022,620	190,910	1,913,240	2,109,340	196,100
Non-Departmental	3,482,950	3,504,750	21,800	3,387,360	3,868,890	481,530
Subtotal	43,430,340	43,621,410	191,070	45,341,800	46,446,520	1,104,720
SPECIAL REVENUE FUNDS						
Non-Departmental	8,000,000	8,000,000	0	0	0	0
Community Development	3,431,410	3,431,290	(120)	3,379,080	3,379,520	440
Police	142,700	142,020	(680)	143,820	143,810	(10)
Public Works	929,090	929,170	80	777,310	777,680	370
Community Services	135,510	135,510	0	132,525	132,530	5
Subtotal	12,638,710	12,637,990	(720)	4,432,735	4,433,540	805
ENTERPRISE FUNDS						
Public Works	37,788,930	37,761,750	(27,180)	22,639,176	22,619,720	(19,456)
Support Services	5,274,220	5,264,320	(9,900)	3,768,680	3,791,070	22,390
Community Services	1,847,520	1,832,880	(14,640)	1,911,330	1,931,680	20,350
Electric Utility	108,754,270	108,686,210	(68,060)	113,709,040	114,296,920	587,880
Solid Waste	10,083,560	10,099,870	16,310	10,455,550	10,480,950	25,400
Subtotal	163,748,500	163,645,030	(103,470)	152,483,776	153,120,340	636,564
INTERNAL SERVICE FUNDS						
Clerk's Office	225,070	224,330	(740)	234,340	231,910	(2,430)
Administrative Services	14,836,990	14,822,420	(14,570)	15,544,360	15,702,460	158,100
City Attorney's Office	525,000	525,000	0	525,000	525,000	0
Support Services	6,983,440	6,882,970	(100,470)	7,005,440	6,881,620	(123,820)
Development Services	502,220	498,950	(3,270)	545,260	539,100	(6,160)
Subtotal	23,072,720	22,953,670	(119,050)	23,854,400	23,880,090	25,690
TOTAL EXPENDITURES	242,890,270	242,858,100	(32,170)	226,112,711	227,880,490	1,767,779
Less: Charges Between Funds	30,750,210	30,750,210	0	32,406,620	32,406,620	0
NET TOTAL	\$ 212,140,060	\$ 212,107,890	\$ (32,170)	\$ 193,706,091	\$ 195,473,870	\$ 1,767,779

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03
BUDGET SUMMARIES

GENERAL FUND DOLLARS

The following two pages contain figures that provide a summary of General Fund revenues by major revenue types and expenditures by major areas.

Where it Comes From

These figures clearly display the General Fund's main source of revenue comes from sales tax (38.2 % and 38.1%, respectively). The next largest source of revenue is from internal departments (16.6% and 17.0%, respectively) followed by property tax (12.6% each year). These three sources of revenue make up approximately two-thirds of the City's General Fund.

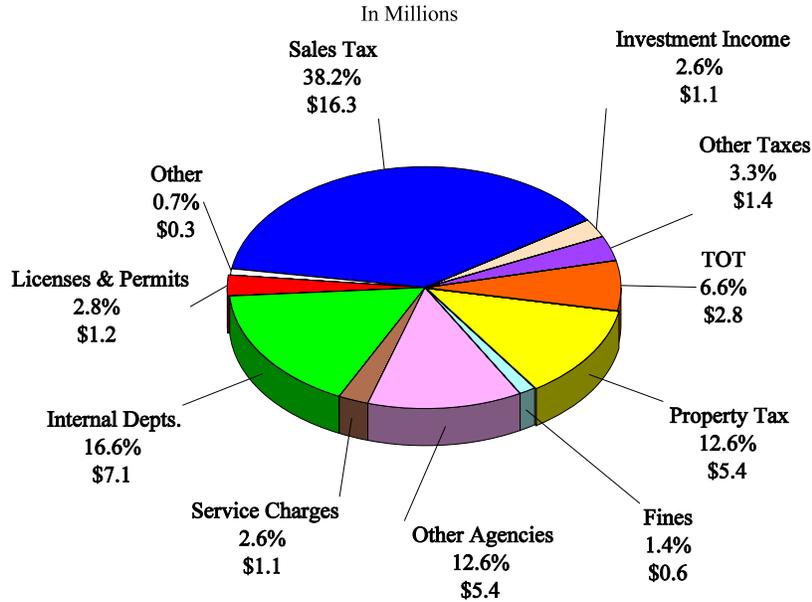
Where it Goes

These figures clearly displays that the Public Safety Programs (Police,34.9% and 34.5%, respectively and Fire 18.8% and 19.0%, respectively) are the General Fund's largest expenditure areas. Together these two areas make up over half of all General Fund expenditures. The next largest major expenditure is Public Works (12.2% and 12.7%, respectively) followed by General Government (9.6% and 9.5%, respectively) and by Development Services (7.6% and 7.3% respectively).

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

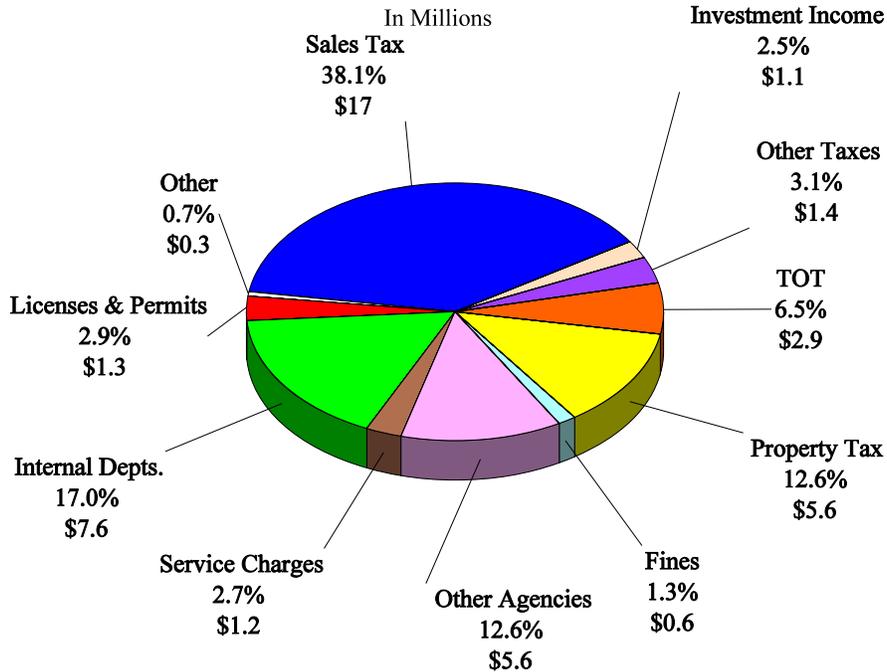
General Fund Dollars -FYE 2002

Where it Comes From



General Fund Dollars - FYE 2003

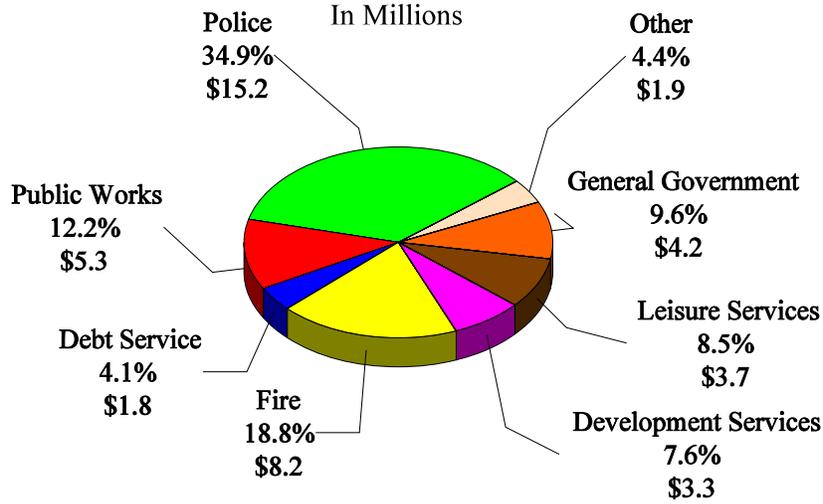
Where it Comes From



CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

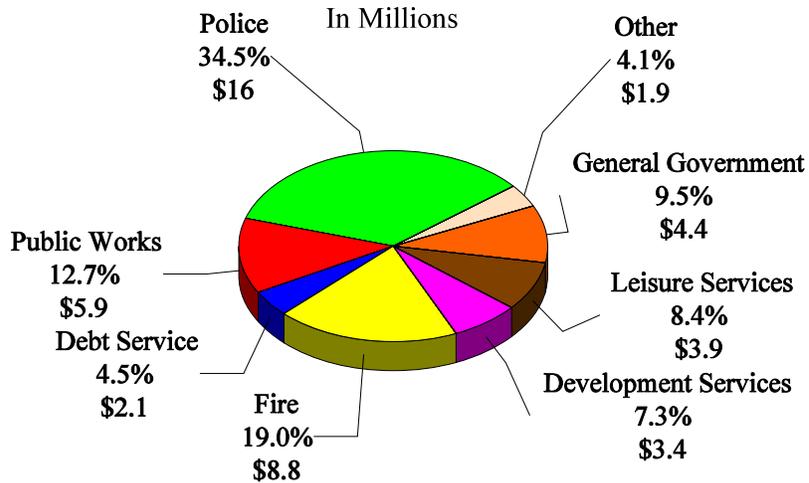
General Fund Dollars - FYE 2002

Where it Goes



General Fund Dollars - FYE 2003

Where it Goes



CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

Notes

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

BUDGET SUMMARIES

EXPENDITURES/REVENUE PER RESIDENT

The following tables display expenditures/revenue per resident for “General City Programs” for the 2000-01 Adopted Budget compared to the 2001-03 Adopted Budget.

Expenditures

For “General City Programs”, the largest expenditures per resident are in Public Safety (Police, \$184.34 and \$191.38, respectively and Fire, \$99.78 and \$104.96, respectively). In both fiscal years both of these areas have increased (Police by \$14.77 and \$7.04, respectively, and Fire by \$3.85 and \$5.18, respectively) Expenditures overall have increased over the next two fiscal years (for fiscal year 2001-02 by \$53.01 and for fiscal year 2002-03 by \$22.17). These increases are primarily due to an increase in proposed spending.

Revenue

For “General City Revenue”, the largest revenue source per resident is sales tax revenue (\$197.47 and \$202.25, respectively), followed by revenue from City-owned businesses (\$99.57 and \$84.11 respectively). Sales tax revenue per resident has increased in both years by \$18.74 and \$4.78, respectively. Revenue from City-owned businesses per resident has increased in fiscal year 2001-02 by \$27.97) and decreased in fiscal year 2002-03 by \$15.46. Property tax revenue per resident has decrease in fiscal year 2001-02 by \$0.84 and increased in fiscal year 2002-03 by \$1.64. Revenue per resident from the State of California has increased by \$9.08 and \$2.59 respectively. These increases are primarily due to an increase in State Grants and to steady increases in Motor Vehicle In-lieu fees. Revenue per resident has increased overall in fiscal year 2001-02 by \$58.99 and has decreased overall in fiscal year 2002-03 by \$5.08 for “General City Revenue.”

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

BUDGET SUMMARIES

EXPENDITURES PER RESIDENT*

GENERAL CITY PROGRAMS

Program	Adopted 2000-01	Adopted 2001-02	Differenc e	Adopted 2002-03	Difference
Police	\$ 169.57	\$ 184.34	\$ 14.77	\$ 191.38	\$ 7.04
Fire	95.93	99.78	3.85	104.96	5.18
Administration	42.22	51.53	9.31	52.77	1.24
Street Maintenance	30.35	34.32	3.97	38.25	3.93
General Fund Debt Service	21.64	21.33	(0.31)	25.31	3.98
Parks	18.55	20.64	2.09	20.88	0.24
Building & Code Enforcement	18.42	20.19	1.77	20.74	0.55
Planning	18.04	19.59	1.55	20.29	0.70
Engineering	15.90	16.81	0.91	18.45	1.64
Recreation	12.83	14.54	1.71	14.94	0.40
Miscellaneous	10.55	15.12	4.57	14.72	(0.40)
Public Works Administration	7.65	12.99	5.34	13.24	0.25
Animal regulation	5.09	4.85	(0.24)	4.95	0.10
Museums	4.95	4.89	(0.06)	4.82	(0.07)
Library	2.68	2.65	(0.03)	2.61	(0.04)
Airports (tax support portion)	0.00	3.51	3.51	0.00	(3.51)
Convention & Visitors Bureau (tax supported portion only)	0.00	0.30	0.30	1.24	0.94
Total	<u>\$ 474.37</u>	<u>\$ 527.38</u>	<u>\$ 53.01</u>	<u>\$ 549.55</u>	<u>\$ 22.17</u>

*Based on population estimates of 81,493 for FY 2000-01 (from State of California), 82,543 for FY 2001-02 (from State of California), and 83,806 for FY 2002-03.

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

BUDGET SUMMARIES

REVENUE PER RESIDENT*

GENERAL REVENUE

Source of Revenue	Adopted 2000-01	Adopted 2001-02	Difference	Adopted 2002-03	Differenc e
Sales Tax	\$178.73	\$197.47	\$ 18.74	\$202.25	\$ 4.78
Revenue from City-Owned Business	71.60	99.57	27.97	84.11	(15.46)
Property Tax	66.55	65.71	(0.84)	67.35	1.64
State of California	50.75	59.83	9.08	62.42	2.59
Gas Tax	19.08	18.89	(0.19)	18.60	(0.29)
Transient Occupancy Tax (General Fund Portion Only)	15.63	16.78	1.15	17.24	0.46
Service Fees	12.69	13.28	0.59	14.77	1.49
Federal Government	6.87	0.00	(6.87)	0.00	0.00
Other Government Agencies	7.45	5.16	(2.29)	4.17	(0.99)
Licenses and Permits	12.80	14.65	1.85	14.94	0.29
Miscellaneous Revenue	12.88	18.25	5.37	18.28	0.03
Business License Tax	7.43	7.57	0.14	7.76	0.19
Franchise Fees	6.93	7.51	0.58	7.64	0.13
Fines and Penalties	4.09	6.99	2.90	7.08	0.09
Interest Income	4.29	4.24	(0.05)	4.18	(0.06)
Sales Tax - Public Safety	4.00	3.91	(0.09)	3.85	(0.06)
Miscellaneous Taxes	0.99	1.94	0.95	2.03	0.09
Total	<u>\$482.76</u>	<u>\$541.75</u>	<u>\$ 58.99</u>	<u>\$536.67</u>	<u>\$(5.08)</u>

*Based on population estimates of 81,493 for FY 2000-01 (from State of California), 82,543 for FY 2001-02 (from State of California), and 83,806 for FY 2002-03.

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

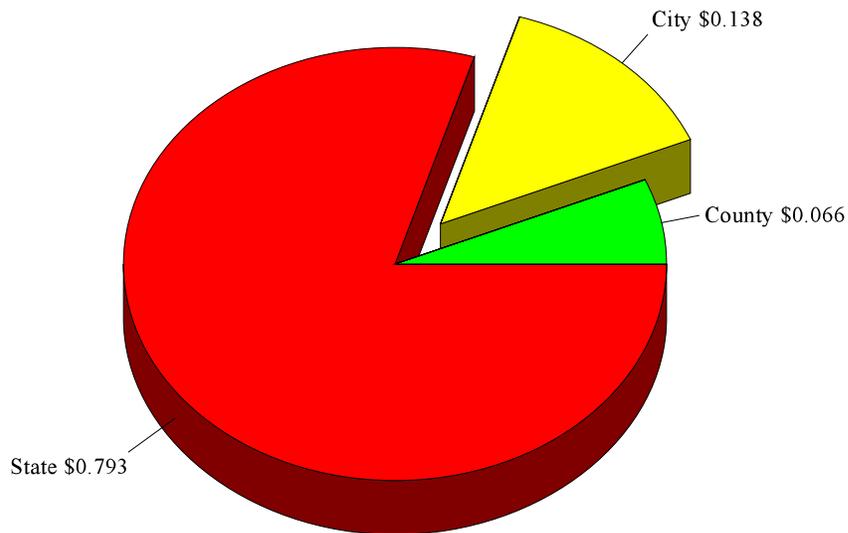
BUDGET SUMMARIES

SALES TAX - WHERE IT GOES

The following pie chart displays for each dollar of sales tax collected in the City of Redding how much of that dollar goes to the State of California, the County of Shasta, and the City of Redding. This graph clearly shows that the State of California receives the majority of the sales tax collected in the City.

Sales Tax - Where it Goes

Per \$1 of Sales Tax



CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03
BUDGET SUMMARY

SUMMARY OF NET EXPENDITURES

The following two tables provide a summary of projected expenditures, both gross and net, from the General Fund by department and division.

The first column, **Adopted Budget**, delineates the adopted appropriations for each General Fund division. The second column, **Projected Revenue**, delineates the estimated revenue which can be attributed to each division. It does not include revenue which is not related to a specific division (e.g., sales tax and property tax revenues). The third column, **Net Expenditures**, reflects the difference between gross adopted appropriations and estimated revenues.

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

SUMMARY OF NET EXPENDITURES - GENERAL FUND

DEPARTMENTS	Adopted Budget 2001-02	Projected Revenue and Transfers 2001-02	Projected Net Expenditures 2001-02
City Council	\$ 113,430	\$ 40,400	\$ 73,030
City Clerk's Office	464,480	160,200	304,280
City Manager's Office	751,060	236,300	514,760
City Treasurer's Office	408,120	167,700	240,420
City Attorney's Office	592,620	174,800	417,820
Administrative Services			
Finance	1,051,290	720,000	331,290
Personnel	436,410	283,300	153,110
Subtotal	1,487,700	1,003,300	484,400
Development Services			
Planning	1,666,330	133,500	1,532,830
Building & Code Enforcement	1,616,940	1,479,500	137,440
Subtotal	3,283,270	1,613,000	1,670,270
Police	15,216,360	1,034,730	14,181,630
Fire	8,236,250	(36,000)	8,272,250
Public Works			
Engineering	1,387,200	144,000	1,243,200
Land Development & Transportation	1,072,470	371,400	701,070
Streets	2,832,930	2,522,060	310,870
Subtotal	5,292,600	3,037,460	2,255,140
Support Services			
Purchasing	383,240	220,660	162,580
Parks	1,703,280	(33,300)	1,736,580
Midtown Mall	161,630	90,000	71,630
Subtotal	2,248,150	277,360	1,970,790
Community Services			
Recreation	1,200,110	325,300	874,810
Community Services Administration	419,010	234,780	184,230
Museums	403,500	0	403,500
Subtotal	2,022,620	560,080	1,462,540
Non-Departmental			
General Fund Debt Service	1,760,530	87,800	1,672,730
Animal Regulation	400,000	10,000	390,000
Non-Departmental	1,304,450		1,304,450
Capital Projects	39,770	72,280	(32,510)
Subtotal	3,504,750	170,080	3,334,670
Total General Fund	<u>\$43,621,410</u>	<u>\$ 8,439,410</u>	<u>\$ 35,182,000</u>

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

SUMMARY OF NET EXPENDITURES - GENERAL FUND

DEPARTMENTS	Adopted Budget 2002-03	Projected Revenue and Transfers 2002-03	Projected Net Expenditures 2002-03
City Council	\$ 117,470	\$ 43,000	\$ 74,470
City Clerk's Office	494,900	169,100	325,800
City Manager's Office	789,550	236,300	553,250
City Treasurer's Office	422,170	176,700	245,470
City Attorney's Office	622,300	182,200	440,100
Administrative Services			
Finance	1,114,250	762,500	351,750
Personnel	459,860	301,500	158,360
Subtotal	1,574,110	1,064,000	510,110
Development Services			
Planning	1,700,330	113,500	1,586,830
Building & Code Enforcement	1,738,220	1,549,500	188,720
Subtotal	3,438,550	1,663,000	1,775,550
Police	16,039,180	842,450	15,196,730
Fire	8,796,150	(59,900)	8,856,050
Public Works			
Engineering	1,546,440	108,190	1,438,250
Land Development & Transportation	1,109,510	371,400	738,110
Streets	3,205,890	2,857,060	348,830
Subtotal	5,861,840	3,336,650	2,525,190
Support Services			
Purchasing	402,020	235,000	167,020
Parks	1,749,570	(42,830)	1,792,400
Midtown Mall	160,480	90,000	70,480
Subtotal	2,312,070	282,170	2,029,900
Community Services			
Recreation	1,252,470	437,000	815,470
Community Services Administration	453,020	254,340	
Museums	403,850	0	403,850
Subtotal	2,109,340	691,340	1,418,000
Non-Departmental			
General Fund Debt Service	2,121,430	87,800	2,033,630
Animal Regulation	415,000	10,000	405,000
Non-Departmental	1,291,650	0	1,291,650
Capital Projects	40,810	84,460	(43,650)
Subtotal	3,868,890	182,260	3,686,630
Total General Fund	<u>\$46,446,520</u>	<u>\$ 8,809,270</u>	<u>\$37,637,250</u>

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

Notes

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

GENERAL FUND
TEN YEAR FINANCIAL PLAN

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03
TEN YEAR FINANCIAL PLAN

ASSUMPTIONS
Revenues

1. Property tax revenue is assumed to increase by 4.0 percent per year. (Property tax revenue grew very slowly between FYE 1992 and FYE 2001. However, growth rates during FYE 1993-95 were severely distorted due to expropriation from the State of California, i.e., adjustments to the AB 8 formula. During those three years property tax declined by over 11%, which resulted in the slow growth in property taxes for the FYE 1992 to FYE 2001 period. Since that time, property tax revenue has grown between 1.5 % and 5% per year.)
2. Sales Tax revenue will increase by 4.0 percent. (Sales tax revenue, grew on average, by 4.2 percent per year between FYE 1992 and FYE 2001.)
3. Transient Occupancy Tax (TOT) revenue is assumed to increase by 4.0 percent. (TOT revenue grew, on average, by 2.0 percent per year between FYE 1992 and FYE 2001. While this rate is lower than the rate used for this bi-annual time period, it is assumed that growth will return to a more normal rate. Between FYE 1997 and FYE 2001 TOT grew by 7.0 percent.)
4. Revenue from taxes will increase by 4 percent per year. (It is assumed that these taxes will grow at similar rates to those taxes outlined in items 1-3 above.)
5. Revenue from licenses and permits, fines and penalties, and from service charges will all increase by 4 percent. (These combined revenues grew, on average, by 3.9 percent per year between FYE 1992 and FYE 2001)
6. Motor vehicle in-lieu fee revenue is assumed to increase by 6.0 percent per year. (Revenue from motor vehicle in-lieu fees grew, on average 6.4 percent per year between FYE 1992 and FYE 2001.)
7. Revenue from other governmental agencies will increase by 3 percent. (Historical growth rates are erratic.)
8. Revenue from internal departments is assumed to increase by the rate of inflation. (Historical growth rates are erratic.)
9. Revenue from the use of money and property is a function of the ending cash balance.
10. Other revenue is assumed to increase by the rate of inflation. (Historical growth rates are erratic.)
11. Transfers in are assumed to increase by the rate of inflation; transfers out are based on projections contained in the long-range financial plans for other funds.

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

Expenditures

1. Personnel costs are assumed to increase by 3.0 percent.
2. Personnel cost are increased by between \$100,000 and \$200,000 to provide for new positions to keep up with workload increases.
3. Operating and capital costs are assumed to increase by 3.0 percent per year.

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03
BUDGET SUMMARY

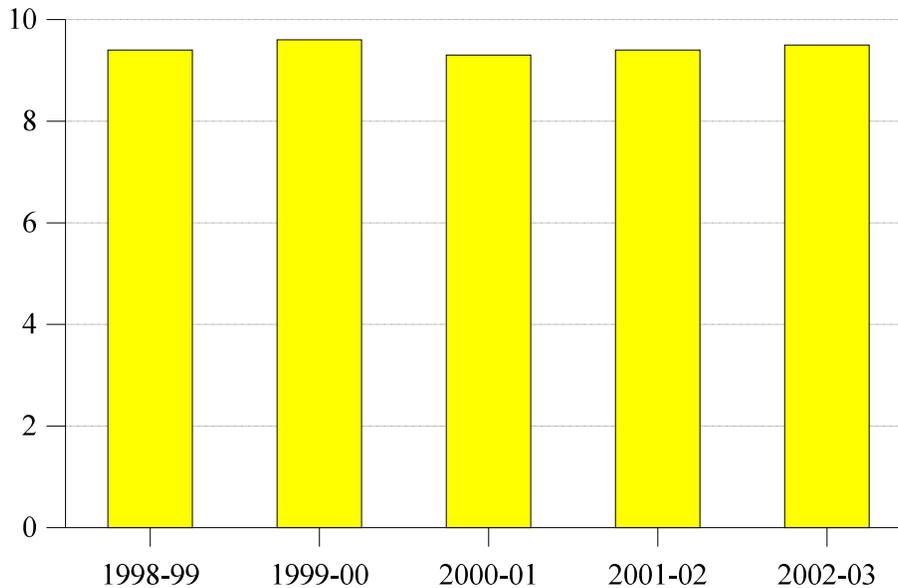
SUMMARY OF AUTHORIZED FULL-TIME POSITIONS

The following table provides a four-year summary of all positions in the City by department. The columns titled **Amended**, show the number of positions authorized as of June 30, 20xx. The **Adopted** columns shows the number of positions adopted for fiscal years 2001-02 and 2002-03. The graph below the table shows three years' of history for the number of full-time authorized positions by department.

The table depicts a net increase of seventeen (17) employees from the 2000-01 amended budget for fiscal year 2001-02 and a net increase of one (1) for fiscal year 2002-03 from fiscal year 2001-02. The new positions in fiscal year 2001-02 include: in the Community Services Department, a recreation supervisor; in the Public Works Department, an engineer technician, a senior water plan operator, and a public works maintenance worker; in the Electric Utility Department, a resource planner, a clerk, an electric program supervisor, an associate electric engineer, a power prescheduler, a power/fuel contract technician, an instrument and electric technician, a power plant maintenance mechanic, a power plant operator and a power plant equipment operator; and in the Support Services Department, a new purchasing agent, a new mechanic and a new building maintenance trade worker. The increase in fiscal year 2002-03 is in the Public Works Department, an engineer technician.

City Employee to Resident Ratio

Employees per 1,000 residents



CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

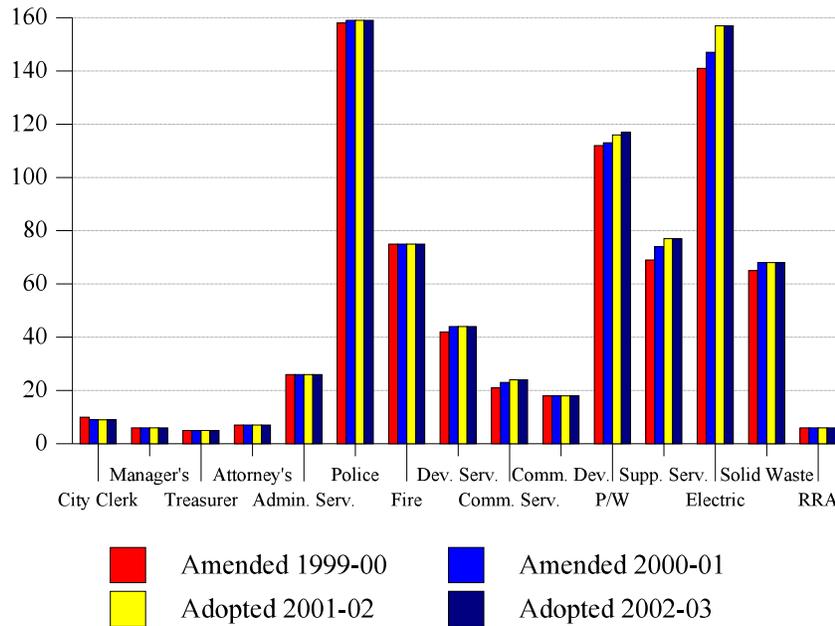
SUMMARY OF AUTHORIZED FULL-TIME POSITIONS

Department	Amended 1999-00	Amended 2000-01	Adopted 2001-02	Change	Adopted 2002-03	Change
City Clerk's Office	10	9	9	0	9	0
City Manager's Office	6	6	6	0	6	0
City Treasurer's Office	5	5	5	0	5	0
City Attorney's Office	7	7	7	0	7	0
Administrative Services	26	26	26	0	26	0
Police	158	159	159	0	159	0
Fire	75	75	75	0	75	0
Development Services	42	44	44	0	44	0
Community Services	21	23	24	1	24	0
Community Development	18	18	18	0	18	0
Public Works	112	113	116	3	117	1
Support Services	69	74	77	3	77	0
Electric	141	147	157	10	157	0
Solid Waste*	65	68	68	0	68	0
Redevelopment Agency**	6	6	6	0	6	0
Total	761	780	797	17	798	1

* Total includes West Central Landfill which is a quasi- autonomous entity.

** Quasi-autonomous entity.

Summary of Authorized Positions



CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03
BUDGET SUMMARY

SUMMARY OF FUND TRANSFERS

The following table is a summary of transfers that occur between funds. Each section shows where the funds are transferring to and where they are transferring from. The General Fund will receive \$3,143,060 and \$3,488,060, respectively, from other funds, specifically Special Revenue Funds, while the General Fund will transfer out \$1,786,000 and \$1,651,780, respectively to Enterprise Funds, the Rolling Stock Replacement Fund and the Development Fund. The Rolling Stock Replacement Fund will receive \$1,597,940 and \$2,178,110, respectively, from nine (9) other funds.

		Fiscal Year 2001-02	Fiscal Year 2002-03
To:	General Fund	<u>\$ 3,143,060</u>	<u>\$ 3,493,060</u>
From:	Special Gas Tax Street Improvement	2,490,060	2,780,060
	Local Transportation Fund	200,000	250,000
	Parking Fund	70,000	70,000
	General Special Revenue Fund	323,000	323,000
	Tourism/Convention Fund	60,000	70,000
		<u>\$ 3,143,060</u>	<u>\$ 3,493,060</u>
To:	Parking Fund	86,000	99,000
	Airports Fund	270,000	0
	Tourism/Convention Fund	1,410,000	1,548,650
		<u>\$ 1,766,000</u>	<u>\$ 1,647,650</u>
From:	General Fund	<u>\$ 1,766,000</u>	<u>\$ 1,647,650</u>
To:	Rolling Stock Replacement Fund	<u>\$ 1,597,940</u>	<u>\$ 2,178,110</u>
From:	Storm Drainage Utility Fund	65,000	50,000
	Electric Utility Fund	337,430	281,750
	Water Utility Fund	125,000	125,000
	Wastewater Utility Fund	115,000	115,000
	Solid Waste Collection Fund	186,610	639,400
	Airports Fund	4,000	4,000
	Tourism/Convention Fund	6,000	6,000
	CDBG Fund	4,000	4,000
	General Fund	754,900	952,960
		<u>\$1,597,940</u>	<u>\$2,178,110</u>
To:	Electric Maintenance Fund	<u>\$ 400,500</u>	<u>\$ 450,000</u>
From:	Electric Utility Fund	<u>\$ 400,500</u>	<u>\$ 450,000</u>
To:	Community Development Fund	<u>\$ 350,000</u>	<u>\$ 350,000</u>
From:	Redding Redevelopment Agency*	<u>\$ 350,000</u>	<u>\$ 350,000</u>
To:	Storm Drain Utility	<u>\$ 392,000</u>	<u>\$ 100,000</u>
From:	Storm Drain Special Revenue	<u>\$ 392,000</u>	<u>\$ 100,000</u>

*The Redding Redevelopment Agency is a quasi-autonomous agency. Their budget is not included in this

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

document.

CITY OF REDDING BIENNIAL BUDGET
 FISCAL YEARS 2001-03
**SUMMARY OF COST ALLOCATION CHARGES
 AND
 IN-LIEU PROPERTY TAXES**

The following tables provide a summary of the cost allocation plan and in-lieu property taxes charged to the enterprise funds. The cost allocation plan is the method used to recover the administration cost for the City. In-lieu property taxes are charged to City-owned utilities instead of property tax for City owned property.

Cost Allocation Charges Attributable to:	FY 2000-01	FY 2001-02	FY 2002-03
City Council	\$ 59,380	\$ 40,400	\$ 43,000
City Clerk	95,890	90,900	96,800
City Manager	224,770	225,700	240,300
City Treasurer	109,150	137,500	146,500
City Attorney	254,700	174,800	186,200
Finance	565,370	696,000	741,200
Purchasing	182,180	220,600	235,000
Personnel	275,220	283,300	301,500
Parks	1,420	10,000	10,700
Total	<u>\$ 1,768,080</u>	<u>\$ 1,879,200</u>	<u>\$ 2,001,200</u>

Cost Allocation Charges and In-Lieu Charges from:

	Cost Allocation Charge FY 2001-02	Cost Allocation Charge FY 2002-03	In-Lieu Property Tax FY 2001-02	In-Lieu Property Tax FY 2002-03
Special Revenue Fund (Parking)	\$ 8,590	\$ 11,520	\$ 0	\$ 0
Airports Fund	89,850	97,450	35,000	45,000
Community Services Administration	27,350	36,750	0	0
Convention/Tourism Fund	85,980	95,880	49,070	49,560
Electric Utility	826,960	855,070	2,872,000	3,127,000
Water Utility	183,560	188,440	607,830	613,900
Wastewater Utility	188,730	224,490	894,230	903,180
Storm Drainage Utility	27,530	28,600	125,000	125,000
West Central Land Fill	33,170	33,400	9,170	9,270
Solid Waste Utility	262,460	268,120	173,195	174,920
CDBG	17,370	17,770	0	0
Housing Authority	47,360	47,620	0	0
Redding Redevelopment Agency	56,840	70,290	0	0
Redding Area Bus Authority	23,450	25,800	0	0
Total	<u>\$1,879,200</u>	<u>\$2,001,200</u>	<u>\$4,765,495</u>	<u>\$5,047,830</u>

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

SUMMARY OF INTERNAL SERVICE FUND CHARGES

The following table summarizes the Internal Service Fund charges for the City. Internal Service Fund charges are assessed from other City divisions in order to recover the cost of providing services to those City divisions. Several of these services are reproduction, information systems, mail services and central records management.

Internal Service Fund		FY2000-01	FY 2001-02	FY 2002-03
Building Maintenance	General Fund	\$ 637,180	\$ 774,920	\$ 741,241
	All Other Funds	586,990	696,280	664,100
	Total	1,224,170	1,471,200	1,405,341
Information Systems	General Fund	870,370	905,200	932,160
	All Other Funds	685,180	853,750	874,350
	Total	1,555,550	1,758,950	1,806,510
Reprographics	General Fund	231,240	170,110	175,320
	All Other Funds	154,520	182,170	177,340
	Total	385,760	352,280	352,660
Fleet Maintenance	General Fund	886,085	896,930	902,650
	All Other Funds	1,468,410	1,715,150	1,725,890
	Total	2,354,495	2,612,080	2,628,540
Risk Management	General Fund	1,573,460	1,569,850	1,689,660
	All Other Funds	1,382,211	1,630,894	1,768,722
	Total	2,955,671	3,200,744	3,458,382
Records Management	General Fund	158,220	148,110	151,120
	All Other Funds	81,480	86,450	86,185
	Total	239,700	234,560	237,305
Communications	General Fund	172,030	202,770	199,790
	All Other Funds	127,950	166,140	163,510
	Total	299,980	368,910	363,300
Mail Courier	General Fund	19,360	0	0
	All Other Funds	69,810	0	0
	Total	89,170	0	0
GIS	General Fund	278,400	291,180	316,190
	All Other Funds	182,280	212,330	225,170
	Total	460,680	503,510	541,360
Volunteer Services	General Fund	44,450	43,490	45,230
	All Other Funds	27,310	29,620	30,940
	Total	71,760	73,110	76,170
Employer Services	General Fund	77,700	97,450	99,090
	All Other Funds	72,310	90,240	91,770
	Total	150,010	187,690	190,860
Legal Services	General Fund	77,200	77,200	77,200
	All Other Funds	219,500	134,500	134,500

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

Internal Service Fund	FY2000-01	FY 2001-02	FY 2002-03
Total	296,700	211,700	211,700

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

Internal Service Fund		FY2000-01	FY 2001-02	FY 2002-03
Photocopy Charge	General Fund	0	95,200	98,150
	All Other Funds	0	46,330	47,870
	Total		141,530	146,020
Totals	General Fund	4,553,845	4,873,070	4,943,771
	All Other Funds	4,515,440	5,295,210	5,321,185
	Total	<u>\$ 9,069,285</u>	<u>\$10,168,280</u>	<u>\$10,264,956</u>

The following table outlines charges to other divisions for administrative/overhead charges.

Charging Department		FY 2000-01	FY 2001-02	FY 2002-03
Public Works Admin.	General Fund	92,000	92,000	92,000
	All Other Funds	190,400	190,400	190,400
	Total	282,400	282,400	282,400
Utility Customer Service	General Fund	0	0	0
	All Other Funds	282,380	678,060	644,187
	Total	282,380	678,060	644,187
Utility Field Service	General Fund	0	0	0
	All Other Funds	260,170	282,410	281,490
	Total	260,170	282,410	281,490
Community Services Admin.	General Fund	0	63,260	69,780
	All Other Funds	0	126,520	139,560
	Total	0	189,780	209,340
Total	General Fund	92,000	155,260	161,780
	All Other Funds	732,950	1,277,390	1,255,637
	Total	<u>824,950</u>	<u>1,432,650</u>	<u>1,417,417</u>

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

BUDGET SUMMARY

SUMMARY OF LONG TERM DEBT

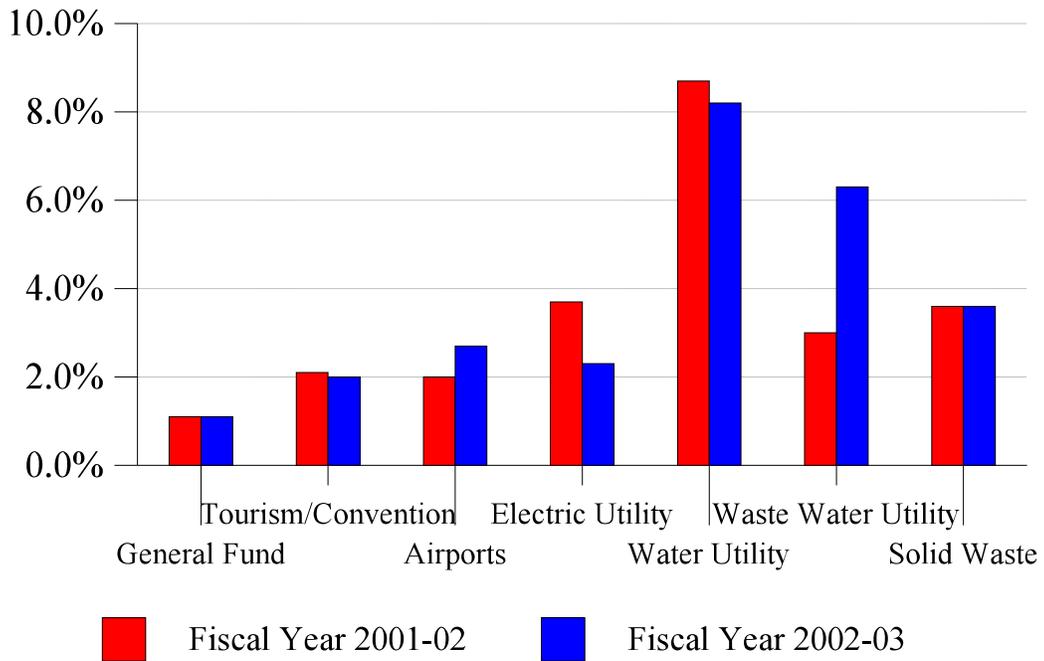
The table on the following page provides a summary of all long term debt reported in the Annual Budget, listing General Obligation Debt, Revenue Bonds, Certificate of Participation, and Lease Purchase agreements. For each of these debt types, the table provides the balance as of June 30, 2001 and the principal payment that will be made in fiscal years 2001-02 and 2002-03. Long term debt for the City totals \$174,049,857; of which only \$1,977,591 is subject to the City legal debt limit of \$147,533,435. The remainder of the City's debt is being serviced by revenues primarily from enterprise funds and is not subject to the legal debt limit.

The graph below displays debt service as a percent of revenues and transfers in for the General Fund and the enterprise funds.

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

Debt Service

As a Percent of Revenues & Transfers



CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

SUMMARY OF LONG TERM DEBT AS OF JUNE 30, 2001

	<u>6/30/01</u> <u>Balance</u>	<u>FY 01-02</u> <u>Principal</u> <u>Repayment</u>	<u>FY 02-03</u> <u>Principal</u> <u>Repayment</u>
<u>General Obligation Debt</u>			
The following debt is serviced by the Electric Utility Fund:			
1977 Electric System Improvement General Obligation Bonds, Series B	\$ 1,350,000	\$ 325,000	\$ 325,000
The following Debt is being serviced by the Water Utility Fund:			
Drought Relief Loan	627,591	24,389	25,608
Total General Obligation Debt:	<u>\$ 1,977,591</u>	<u>\$ 349,389</u>	<u>\$ 350,608</u>
<u>Revenue Bonds</u>			
1993 Lease Revenue Bonds, Series 1993:			
Convention Center Capital Improvements	400,325	9,975	10,687
Airport Capital Improvements	694,323	15,729	16,852
1993 Solid Waste Revenue Bonds (Corporation Yard/Transfer Station/Benton Land Fill Cap)	16,404,932	416,077	436,164
1993 Water Revenue Bonds (Corporation Yard)	2,155,309	54,665	57,304
1993 Water Revenue Bonds, Series A	13,740,000	775,000	790,000
1993 Wastewater Revenue Bonds (Corporation Yard)	1,929,487	48,938	51,300
1992 Wastewater Revenue Bonds, Series A	22,790,000	745,000	785,000
Total Revenue Bonds:	<u>\$ 58,114,376</u>	<u>\$ 2,065,384</u>	<u>\$ 2,147,307</u>
<u>Certificates of Participation</u>			
1993 Electric System Revenue Certificates of Participation	\$ 59,337,767	\$ 3,065,000	\$ 2,510,000
1992 Electric System Certificates of Participation, Series A	32,720,000	1,520,000	0
Total Certificates of Participation	<u>\$ 92,057,767</u>	<u>\$ 4,585,000</u>	<u>\$ 2,510,000</u>

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

6/30/01 Balance	FY 01-02 Principal Repayment	FY 02-03 Principal Repayment
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Lease Purchase Agreements

The following debt is serviced by the General Fund:

1997 Civic Center Project	\$ 10,640,000	\$ 215,000	\$ 225,000
Lease Purchase Agreement for Rodeo Grandstand Installation	93,079	20,057	22,063
Lease Purchase Agreement for Corporation Yard	8,095,272	205,320	215,232
SHASCOM Facility	1,955,352	44,296	47,460

The following debt is served by the Convention/Visitor Fund:

Energy Retrofit	516,575	28,107	29,675
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The following debt is serviced by the Airport Fund:

1984 California Airport Loan –Municipal Airport	31,934	3,548	3,548
1986 California Airport Loan –Municipal Airport	13,456	1,346	1,346
1989 California Airport Loan –Municipal Airport	5,174	1,293	1,293
1990 California Airport Loan –Benton Airpark	83,333	16,667	16,667
1990 California Airport Loan –Benton Airpark	56,000	9,333	9,333
1992 California Airport Loan –Benton Airpark	850	375	375
1992 California Airport Loan –Municipal Airport	52,820	26,410	26,410
1993 California Airport Loan –Municipal Airport	6,501	6,501	0
1997 California Airport Loan –Benton Airpark	197,884	15,636	17,268
1998 California Airport Loan –Municipal Airport	74,837	4,946	5,523
1998 California Airport Loan - Municipal Airport	77,056	4,251	4,812
Total Lease Purchase & Loans	\$ 21,900,123	\$ 603,086	\$ 626,005

Notes

SUMMARY OF CAPITAL PROJECTS

The following table outlines the capital outlay projects that have been approved for the fiscal years 2001-03 biennial budget. Many of the projects are on going projects where additional funds have been budgeted. These projects may be on-going projects such as street maintenance or water line replacements, where funds are budgeted on a regular basis, or projects like the Plunge Renovation or the Sports Complex where additional funds have been identified that need to be appropriated. These projects indicated by a single asterisk.

All capital project are included in the long range financial plans for each fund. This is important to ensure that each fund will stay solvent and to ensure that on going costs related to capital projects can be maintained. (i.e. operating expenses and personnel cost). Projects will not be done if they cannot be sustained.

Projects are often postponed or down sized due to financial constraints. When this occurs projects such as street maintenance falls further and further behind, driving cost higher in the future or other creative ways to maintain current city infrastructures is developed, until the funding can be identified. It is the City's goal to maintain the highest quality services and facilities for the citizens within the City's means. This is often a balancing act that can be difficult. The following list of projects maintains that balance.

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

SUMMARY OF CAPITAL OUTLAY PROJECTS

	FY 2001-02	FY 2002-03
General Fund		
Air Quality Management	\$ 30,000 *	\$ 30,000 *
Police Fuel Tank	8,000 *	8,000 *
Police Heating and Air Conditioning	9,500	0
Police Building Improvements	0	6,000
Fire Parking Lot Improvements	6,000	0
Street Rehabilitation	200,000 *	250,000 *
Central Business District Traffic Signal	0	175,000
Sidewalk Repair	0	125,000
Recreation Trailer Relocation Costs	42,000 *	0
General Fund Subtotal	295,500	594,000
General City Projects		
Sports Complex	8,000,000 *	0
Solid Waste Collection Fund		
Investment Plan	50,000 *	25,000 *
Traffic Impact Fee Capital Fund		
Diestelhorst Bridge	150,000 *	0
Victor Ave @ Galaxy Traffic Signal	175,000	0
Victor Ave @ El Vista Traffic Signal	175,000	0
Traffic Impact Fee Capital Fund Subtotal	500,000	0
Dana Drive Impact Fee Capital		
Hilltop and Browning Traffic Signal	0	160,000 *
Browning and Old Alturas Sidewalk	150,000	0 *
Hilltop and Interstate 5 Overcrossing	150,000	500,000
Dana Drive Impact Fee Capital Fund Subtotal	300,000	660,000
Parks In-lieu Capital Fund		
Plunge Renovation*	3,000	0
Convention/Visitor Bureau Fund		
Building Improvement	30,000	55,000
Storm Drain Utility		
Master Plan Update	250,000	0
Benton Drive Silt Structures	7,000 *	0
Jewell Lane Storm Drain System	7,000 *	0
Bonnyview Drain Improvement	7,000 *	0

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

	FY 2001-02	FY 2002-03
Placer Street\Airpark Improvements	7,000	0
Henderson Rd. Box/ Ditch	7,000 *	0
Saratoga Ditch/Elverand	7,000 *	0
Storm Drain Utility Fund Subtotal	292,000	0
Airports Fund		
Municipal Airport		
Land Acquisition	\$ 0	\$ 500,000 *
Runway 16/34 Safety Design	2,777,780 *	0
Reconstruct General Aviation Apron	0	1,289,900
Taxiways C, D, and E	400,000	0
Runway 34 Safety Culvert	550,000	0
Preliminary Design ARFF Facility	0	60,000
Emergency Systems Upgrade	0	100,000
Benton Airpark		
Runway 15/33 Safety Designs	0	250,000
Airports Fund Total	3,727,780	2,199,900
Electric Utility		
Remodel Office Building	67,000	8,500
Reverse Osmosis Unit 1	128,200	0
Vari Frequency Motor Drive - 4	88,410	0
Unit 4 Turning Gear	317,400	0
Building Improvements	32,100	0
Acquisitions PG&E Distribution Facility	800,000 *	80,000 *
Graphic Display Board	0	370,000
Customer Service Office Remodel	117,250	0
Encoding Machine	64,350	50,000
Electric Utility Total	1,614,710	508,500
Water Utility		
Electric Control System Upgrade	25,000 *	25,000 *
Enterprise Wells 14, 15, & 16	97,000	752,000
Airport Road Trans Main	213,000	1,914,000
Eastside - Westside Water Main	719,000	0
Water Line Replacement	100,000 *	100,000 *
Hill 900 Pump Line	50,000 *	0
P.B. Service Replacement	350,000 *	350,000 *
Fish Screens	495,400 *	0

CITY OF REDDING BIENNIAL BUDGET
FISCAL YEARS 2001-03

	FY 2001-02	FY 2002-03
Buckeye Water Plant	114,100 *	55,600 *
Cypress Road Work/Athens/South Market	165,000 *	0
Buckeye Reservoir	2,350,000 *	0
Water Utility Subtotal	4,678,500	3,196,600
Waste Water Utility		
Redding Relief Sewers	235,000	0
Westside Interceptor Phase 1	14,808,000 *	0
Clear Creek Plant Expansion	0	100,000
Waste Water Utility Subtotal	15,043,000	100,000
Redding Redevelopment Agency**		
Development Partnership	\$ 600,000 *	\$ 675,000 *
Turtle Bay Museums	2,000,000	1,500,000
Preliminary Engineering	5,000 *	5,000 *
North Market Streetscape	0	344,000 *
Plan Amendment	100,000	0
Redding Hotel	890,000	0
Parkview Traffic Improvement	0	50,000
Parkview Mixed Use Development	463,000 *	0
Parkview Infrastructure Improvements	320,000 *	500,000 *
Junior Street Residential Project	0	830,000
MLK Planning	20,000	0
MLK Infrastructure Improvements	50,000	300,000
MLK Linden Avenue Improvements	50,000	500,000
Facade Program	62,500 *	0
Development Partnership Market Street	200,000	200,000
Preliminary Engineering	3,000	3,000
Library	200,000	0
Entry Features	12,500 *	0
N St./Riverside Traffic Signal-Drain	150,000	300,000
Airport Rd./Rancho Rd. Traffic Signal	300,000	0
Old Oregon Trail/Old 44 Traffic Signal	180,000	0
Redding Redevelopment Area Subtotal	5,606,000	5,207,000
Redding Area Bus Authority**		
Vehicle Replacement	425,000 *	0
RABA Facility	52,840 *	10,000
Building Improvements	35,000	0

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	FY 2001-02	FY 2002-03
Parking Lot Improvements	0	335,000
Passenger Loading Improvements	227,500	21,000
Redding Area Bus Authority Subtotal	740,340	366,000
 Total	 <u>\$ 40,880,830</u>	 <u>\$ 12,912,000</u>

* These are projects that are continued, on-going projects or re-budgeted.

** This provided for informational purposes only. They are quasi-autonomous agencies with their own governing bodies.

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Notes

HISTORY AND LOCALE OF THE CITY OF REDDING

Geography

The City of Redding is located in Shasta County at the northern tip of California's fertile Sacramento Valley. Surrounded by majestic mountains on three sides, the City offers spectacular scenery and an abundance of recreational opportunities. The Sacramento River, which winds its way through the center of Redding, also adds to the unique beauty of the City. Shasta Lake, 11 miles to the north, is the region's most impressive body of water with a shoreline of over 365 miles. It was created 50 years ago by the construction of Shasta Dam, a 602 foot structure that harnesses three rivers. The natural beauty of the area helps to attract many tourists to Redding.

Early History

The City of Redding, now 110 years old, was incorporated in 1887. The first settlers were trappers who arrived in the early 1800's. Among the first permanent residents of Redding was Pierson B. Reading. His subsequent discovery of gold in the late 1840's brought a flood of miners to the hills that surround where Redding is today.

After the mining boom ended, the construction of Shasta Dam in the late 1930's and early 1940's brought a new wave of immigrants to the area. As a result, Redding's population more than doubled in the ten years between 1930 and 1940. The construction projects also brought economic prosperity to the area. Following World War II, wood products, agriculture, and tourism became Redding's primary industries. Today, these industries continue to dominate the local economy.

Government and Services

Redding is governed and served by five elected members of a City Council. A City Mayor is chosen from among the Council members. The City is administered by an appointed professional City Manager.

The City of Redding provides a variety of services for residents including water, storm drainage, waste water and solid waste disposal, electricity, police and fire protection, and recreation programs. The City also operates two airports, a municipal bus service, and a convention center.

LOCAL ECONOMY

The growth and health of an area's economy can be determined by monitoring a wide variety of indicators. Listed below are some of these indicators in the Redding area:

Population Characteristics - The City was one of the fastest growing cities in California between 1970 and

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1990, growing to 66,462 resident in 1990 from 16,659 in 1970. The City's population of 79,593 has increased 19.8% over the 1990 U.S. Census tabulation. The City's population represents approximately 48% of Shasta County's population. The following table indicates population growth for the City and Shasta County from 1970 to 2000:

Year	<u>City of Redding</u>		<u>Shasta County</u>	
	Population	Annualized Percent Change Over Interval	Population	Annualized Percent Change Over Population
1970	16,659	3.04%	77,640	9.67%
1980	41,995	15.21	119,449	5.38
1990	66,462	5.83	147,036	2.31
1995	75,770	2.8	160,431	1.82
1996	76,570	1.06	161,180	0.47
1997	77,248	0.89	162,393	0.75
1998	78,084	1.08	163,945	0.96
1999	78,675	0.76	164,900	0.58
2000	79,593	1.17	167,000	1.27

Source: 1970-90 data from U.S. Census; 1991-2000 data from the California
State Department of Finance as of January 1.

The following table sets forth a projection of the City's population growth over the next 10 years, a projected growth for the community of approximately 12,100 representing an increase of approximately 15.2%:

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<u>Year</u>	<u>Population (Rounded)</u>
2000	79,600
2004	84,800
2009	91,700

Source: Economic Sciences Corporation

The Redding area is expected to maintain 45% or more of the total Shasta County population because of a variety of factors that will support urban development, including utilities (wastewater, storm drainage, water, electric, and solid waste), employment, regional shopping, recreation opportunities, transportation services, and reduced commuting.

Housing Costs - Housing in the City is less costly than in many other urban areas in the State of California and on the West Coast. The following table sets forth the median price of housing in other urban areas of California as compared to Redding:

<u>Region</u>	<u>Single Family Homes</u>
Sacramento	\$150,500
Redding	123,000
Los Angeles	229,200
San Francisco*	454,470
Orange County	323,440

Source: California Association of Realtors/ Shasta Assoc. of Realtors

*Reflects median price of homes in the Greater San Francisco Bay Area

Industrial Development Cost and Lease Rates -

Industrial land costs vary with the degree of available infrastructure and proximity to other related and supportive industries. A prime site is one that has readily available utilities (gas, water, wastewater, and electric) and has access to transportation systems, including a major freeway system, trucking, railway, and an airport. Following are comparative amounts for the 1999 cost per square foot for a fully improved five-acre parcel of industrial land, including all bonds and assessments:

<u>Region</u>	<u>Average Prime</u>
Redding	\$1.20 - 2.50
Chico	1.50 - 2.50
Sacramento	4.00 - 5.00
San Jose	12.00 - 17.00

Source: Coldwell Banker Commercial Properties

The monthly lease rate for industrial buildings varies with location, infrastructure, type, and square footage of the building. The following table compares monthly 1999 lease rates from several areas for a metal fabricated building of 10,000 square feet containing a small office and facilities, roll-up doors, and paved parking:

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<u>Region</u>	<u>Gross Basis</u>
Sacramento	\$0.35
Redding	0.32
Chico	0.30
San Jose	0.85

Source: Coldwell Banker Commercial Properties

Industry and Employment - Extracting timber and the processing of wood by-products, together with agriculture, tourism, and government, have historically been the major sectors of employment in the City. Over the last decade, the City's economic base has diversified to a regional service economy supported by retail and wholesale trade plus educational, recreational, medical, and government services for an area covering several counties.

The major non-local government employers in the City and the County include those in medical services, heavy forest products, and utility services. Major private employers in the Redding area, their products or services, and the approximate number of their respective full time employees in 2000 are listed in the following table:

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<u>Company</u>	<u>Product/Services</u>	<u>Employees</u>
Mercy Medical Center	Medical Facilities/ Services	1,570
Redding Medical Center	Medical Facilities/Services	1,209
Shasta Nursery	Plants	850
Shasta Paper Company	Manufacturing	820
Sierra Pacific Industries	Manufacturing	650
J & A Food Service	Food Services/Restaurant	600
Shasta Comm. College	Education	510
Plainwell Paper Co.	Manufacturing	452
Holiday Markets	Grocery	425
Redding Ran cheria	Casino/ Health clinic	425

Source: Greater Redding Chamber of Commerce

According to the State Employment Development Department, the unemployment rate of the City’s metropolitan area was 6.6% on June 30, 2000. The following table sets forth the number and rate (expressed as a percentage) of unemployed persons living within the City’s metropolitan area from June 30, 1994, through June 30, 2000:

<u>Fiscal Year</u> <u>Ending June 30</u>	<u>Labor Force (1)</u>	<u>Unemployment</u> <u>Number (2)</u>	<u>Rate (3)</u>
1994	73,800	7,900	10.7
1995	72,410	8,325	11.5
1996	72,004	7,673	10.7
1997	72,700	6,300	8.7
1998	73,700	6,500	8.8
1999	71,800	5,300	7.4
2000	78,000	5,200	6.6

- (1) Civilian labor force and unemployment by place of residence.
(2) The number includes all persons without jobs who are actively seeking work.
(3) The unemployment rate is computed by the Employment Development Department from unrounded data; therefore, it may differ from rates computed from rounded figures in this table.
- Source: State Department of Employment Development

Construction Activity - For the past ten calendar years ending December 1999, the City issued building permits valued at a total of \$1,060,225,036. New construction over the ten-year period represents 76% of the total construction activity. For calendar year 1999, 1,989 building permits were issued. The total permit valuation is \$93,693,102 for 1999.

The City of Redding is experiencing a return to normal growth. Current trends indicate that the City of Redding will continue to grow at a moderate rate in the years to come.

The following table sets forth the value and number of permits for new single- and multiple-family dwellings and businesses located in the City for the last three calendar years:

	<u>1997</u>	<u>1998</u>	<u>1999</u>
Value/Single Family	\$37,623,714	41,427,727	55,059,106
Number of permits	329	323	417
Value - multi dwellings	2,142,155	3,491,686	1,238,544
Number of units	45	65	52

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Value - Business	13,030,930	16,110,689	16,064,638
Number of permits	<u>32</u>	<u>42</u>	<u>46</u>
Value - Total all permits*	<u>\$52,796,799</u>	<u>\$61,030,102</u>	<u>\$72,362,288</u>
Total permits**	<u>361</u>	<u>365</u>	<u>463</u>

* Value of new construction only

**Does not include number of units for multi-dwellings.

Source: 1999 Year End Report - Development Services Department

Commerce - The City is a regional center of commerce for several Northern California counties. This is evidence by its many shopping centers and malls. Support for retail sales is derived from a retail trade area population of approximately 167,000 in the primary trade area and approximately 236,250 people in the secondary trade area. The primary trade area consists of the metropolitan urban area, including the cities of Redding, Shasta Lake, and Anderson. The secondary trade area consists of Shasta, Trinity, and Tehema counties. Taxable transactions in the City reached \$1,327,370,000 in calendar year 1999, a 10.8% increase over the same period for 1998. The number of outlets reporting taxable sales to the California State Board of Equalization decreased 2.8% overall, from 2,942 in 1995 to 2,860 in 1999, as follows:

<u>Year</u>	<u>Number of Outlets</u>	<u>Taxable Transactions (In Thousands)</u>	<u>Taxable Transactions Percentage Increase(Decrease)</u>
1995	2,942	1,076,239	1.7
1996	2,871	1,117,852	3.9
1997	2,900	1,165,153	4.2

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1998	2,893	1,198,000	2.8
1999	2,860	1,327,370	10.8

Source: California State Board of Equalization

Transportation - The City enjoys a strategic location on U.S. Interstate Highway 5, the principal transportation artery running north-south from Mexico to Canada. The City is also bisected by State Highway 299 and State Route 44, key east-west transportation arteries in Northern California.

The City is served by the Southern Pacific Railroad and Amtrak for rail transportation. Greyhound serves the City with bus service. United Express Airlines and Horizon Air provide air service from Redding Municipal Airport to cities throughout California and the Pacific Northwest.

“THE RIDE” is the City’s multi-bus transportation system and offers thirteen different fixed routes, rural service and demand response (curb-to-curb) services. THE RIDE had an average total monthly ridership of more than 70,000 for fiscal year 1999-00. The total fixed route ridership was up 3% and demand response

ridership, a curb-to-curb service for the disabled, was up 2%. In October 1998, several route modifications and a fare increases were implemented. Historically, initial ridership drops after a system change and generally takes 3 years to return back to where ridership was before the change took place. It appears that ridership is recovering from the route changes of 1998.

Utilities - Electricity, solid waste collection and disposal, water, storm drainage, and wastewater services are provided by enterprise operations owned and operated by the City. Natural gas is provided by Pacific Gas and Electric Company (PG&E); basic telephone service by Pacific Bell.

The City purchases the majority of its electrical power directly from the Western Area Power Administration (WAPA). The City can purchase up to 116 megawatts of power from WAPA at a current average cost of approximately 2.0 cents per kilowatt hour. During periods of peak energy consumption, the City either

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purchases or generates supplemental power from a variety of sources.

Following is a comparison of summer season electric service rates for selected areas:

	Residential	Commercial	
	750kWh	60,000kWh (150kw Demand)	650,000kWh (1,200kw Demand)
Redding	\$75.68	\$6,046.06	\$54,299.43
Sacramento	67.61	4,980.56	50,384.11
Los Angeles	74.61	5,231.80	49,530.00
San Jose	91.78	6,441.00	66,192.50

Source: City of Redding Electric Department (Rates include all charges and taxes where applicable.)

Community Services - Youth in the area attend school at one of 19 elementary schools, 7 middle schools, and 5 high schools. Shasta College, a two-year institution, offers both day and evening courses to approximately 10,615 students. Simpson College, a four-year liberal arts institution, has current enrollment of 1,285 students.

The City’s parks system includes 33 parks and 3 boat ramp facilities. Total park lands encompass 268 acres, not including “open space” acreage. City

operated cultural facilities include the Redding Convention Center, which hosts cultural programs, conferences, and conventions; the Martin Luther King, Jr. Memorial Center; the Teen Center; Civic Center Community room, and the Senior Citizens Center.

The City serves as the primary medical center for Northern California. The City's two general care hospitals serve approximately 312,610 people in Shasta, Tehama, Trinity, Siskiyou, and Lassen counties. The two hospitals have a total of 507 beds and employ more than 2,700 staff members. In addition, the City also has several specialized hospitals.